

## NEWS SUMMARY

### GENERAL

Solidarity  
warned  
of strike  
angers

arity leader Lech Walesa  
denied union members that  
frontation with the Polish  
government could lead to a  
strike.

e was touring the south of  
country, trying to persuade  
kers not to strike ahead of  
or peace talks.

Poland lodged its formal  
notations to join the Interna-  
tional Monetary Fund and  
Id Bank.

### o' to ferry aid

Government has refused to  
ide a subsidy to maintain  
P & O ferry service between  
rpool and Belfast. Page 10

outh need hope'

cation needs to adjust to  
needs of youth who face  
employment to avoid tension  
violence, Unesco's director-  
general said.

S. veteran plan

ident Reagan launched a  
aign to help rehabilitate  
am war veterans.

### rths warning

In Africa might enforce  
control if the "disastrous"  
rise among blacks has  
go down, senior health  
stry official said.

### rmers' protest

re were shot dead and some  
wounded as farmers in  
rasbura, India, protested at  
state prices for their pro-

### xillary bishops

Pope named Monsignor  
nas Kevin O'Brien (Middle-  
gh) and Father John Raw-  
(Liverpool) as auxiliary  
bishops.

### ones fans clash

were arrested and 10  
ed when "disappointed  
ing Stones fans clashed  
police outside a concert  
tford, Connecticut.

### e's labours

value of the 98-hour week  
indents work is £204, the  
and General insurance  
y estimates. Page 7

### trities' gain

role of unclaimed property  
y, which London's  
politan police will donate  
y 300 charities.

### tern promise

operators of the revived  
Express, due in service  
n summer, expect to recoup  
£11m investment in four  
Page 8

### en ruffled

Democrat Dr David Owen  
student who pelted  
with tomatoes during a  
at Sussex University.

### ssing down

nie, Michael Foot's wife,  
ed "largely political" cri-  
s of the Labour Party  
s attire on Remembrance  
Y.

### a reversal

re hunting two burglars  
into Channing's Wood,  
Newton Abbot.

### fly...

own for the U.S. space  
s launch, tomorrow  
at Cape Canaveral.

chess champion Anatoly  
moved to a 3-2 lead  
eter Scott launched an  
a swan's scheme to raise  
for wildfowl conservation.  
elephant was born in  
lagen zoo.

### F PRICE CHANGES YESTERDAY

In pence unless otherwise indicated

De La Rue	607 - 38
General Accident	344 - 8
General	168 - 7
Sugar	362 - 10
ICL	354 - 6
ICL	280 - 6
Kwik-Fit	53 - 13
Linfod	167 - 9
Metal Box	152 - 6
Midland Bank	320 - 8
Northern Foods	144 - 10
Peters Stores	76 - 4
Strong & Fisher	57 - 11
Unilever	632 - 10
Westland	105 - 5
Free State Geduld	515 - 11
Messina	310 - 25
North Kalguri	75 - 5
RTZ	475 - 12
Whim Creek	36 - 8

## GLC set to appeal in Lords over ruling on 'illegal' fares cut

BY ROBIN PAULEY AND LISA WOOD

THE GREATER London Council's policy of reduced fares on the capital's buses and underground trains is illegal — and so is the supplementary rate levied this autumn to pay for it, the Appeal Court decided yesterday.

Lord Denning, Master of the Rolls, and two other judges unanimously found that the Labour GLC's "Fares Fair" policy, which cut fares by an average of 25 per cent from October 4, with the shortfall coming from increased rates, was unfair to ratepayers.

The judgment included heavy personal criticism of Mr Ken Livingstone, GLC leader. After the hearing, GLC leaders confirmed that they probably will appeal to the House of Lords and the hearing is expected to start within a week. The decision by five Law Lords would then be final, but the present fares structure will remain for the time being.

The Appeal Court allowed an appeal by the Conservative-controlled London Borough of Bromley against a High Court ruling that the GLC had been within its rights to cut the fares. The GLC order to boroughs to levy an extra rate of 6.1 pence in the pound was quashed.

The judges said the GLC was required by law to maintain a fair balance between rate-

nation to the GLC and London Transport and they will be at their wits end about what to do. But it is their own fault."

The fares cuts were not within the statutory powers of the GLC and were null and void, he said. Mr Livingstone had no power to tell London Transport to cut fares by 25 per cent.

Under the London Transport Act, 1969, the GLC could interfere in London Transport's running only if it was to help

ratepayers and the travelling public. The cut was more than fair to travellers and less than fair to ratepayers. It was a gift to travellers from outside London, who benefited from the cuts without having to pay London rates. Thousands of ratepayers inside London paid the extra rates but never used buses or tubes.

Technically, yesterday's judgment means that ratepayers who have paid their supplementary rate can have it back. But this could not be done administratively before the Lords hearing, which could go the other way.

Mr Ken Livingstone said later the decision was "not a crushing defeat." He was confident that the council would win at appeal in the House of Lords.

But he warned that public transport fares could rise by more than 100 per cent and by up to 200 per cent if the Lords agreed that the council was acting illegally, because the ruling implies that London Transport would have to be run on a break-even basis.

The ruling said Mr Livingstone had established "very many worrying precedents" when issues which had been put to the electorate, and for which they voted, were decided on by judges.

## Thatcher ignores Paisley outburst

By Margaret Van Hatten in  
London and Brendan Keenan in  
Dublin

ULSTER UNIONISTS got short shrift from the Prime Minister yesterday when they voiced their fears and suspicions about the new Anglo-Irish Council and the increasing co-operation between the governments in London and

Dublin.

Mrs Thatcher praised the Government of the Irish Republic for its "wonderful" co-operation in combating terrorism and resisted attempts to push her into a declaration of permanent commitment to the union between Northern Ireland and Britain, or of opposition to the concept of a re-united Ireland.

Northern Ireland would remain part of the UK so long as the majority there wished it, she repeated several times. That was enshrined in British law. But she would not be pressed beyond that point. Nor would she be drawn into attacking the latest spate of IRA murders or terrorism in general.

In replies to questions following her statement on last Friday's Anglo-Irish summit in London, Mrs Thatcher brusquely told Unionist MPs such as Mr James Kilfedder and Mr Enoch Powell that she disagreed with them.

She totally ignored an outburst from the Rev Ian Paisley, who created uproar in the chamber as Mrs Thatcher rose to make her statement. Dr Paisley, who was sitting in a side gallery shouted out that the Prime Minister was a liar and a traitor, and hastily left the chamber. Mrs Thatcher did not give him a glance.

She adopted a more gentle tone in replying to Mr James Moloney, leader of the Official Unionists, who claimed that people in Northern Ireland felt betrayed. But, she told him firmly, that Dr Garret Fitzgerald, the Irish Prime Minister, and his two predecessors acknowledged that any change in Ulster's constitutional position could be achieved only through the consent of the majority. That represented a great advance on the previous position, she said.

The final prospect for the strike are unlikely to be clear much before the weekend. The Midlands drivers' committee, for instance, is not meeting until Saturday morning to take a final decision.

The Government is ready to declare a state of emergency and use 12,000 troops to move essential supplies of fuel. Under the contingency plan, codenamed Leadburn, petrol would not be rationed but 4,000 designated service stations would dispense supplies to 18 categories of authorised users, though more food distributors, traders, like more food distributors, could be added if it was prolonged.

The final prospect for the strike are unlikely to be clear much before the weekend. The Midlands drivers' committee, for instance, is not meeting until Saturday morning to take a final decision.

Some in the industry believe that even if the BP vote is again for acceptance the company's depots may be picketed. It is also possible that local pickets will ignore the national

advice of the TGWU and picket Mobil, which settled in May and is not directly involved in the present negotiations.

Mrs Margaret Thatcher and senior ministers believe that public opinion will be against the tanker drivers if they strike. They suspect the TGWU of conducting the second BP vote to arrive at the conclusion it wants to allow it to stage a political strike against the Government.

The Government is ready to declare a state of emergency and use 12,000 troops to move essential supplies of fuel. Under the contingency plan, codenamed Leadburn, petrol would not be rationed but 4,000 designated service stations would dispense supplies to 18 categories of authorised users, though more food distributors, traders, like more food distributors, could be added if it was prolonged.

The final prospect for the strike are unlikely to be clear much before the weekend. The Midlands drivers' committee, for instance, is not meeting until Saturday morning to take a final decision.

Some in the industry believe that even if the BP vote is again for acceptance the company's depots may be picketed. It is also possible that local pickets will ignore the national

advice of the TGWU and picket Mobil, which settled in May and is not directly involved in the present negotiations.

Mrs Margaret Thatcher and senior ministers believe that public opinion will be against the tanker drivers if they strike. They suspect the TGWU of conducting the second BP vote to arrive at the conclusion it wants to allow it to stage a political strike against the Government.

The final prospect for the strike are unlikely to be clear much before the weekend. The Midlands drivers' committee, for instance, is not meeting until Saturday morning to take a final decision.

Some in the industry believe that even if the BP vote is again for acceptance the company's depots may be picketed. It is also possible that local pickets will ignore the national

advice of the TGWU and picket Mobil, which settled in May and is not directly involved in the present negotiations.

Mrs Margaret Thatcher and senior ministers believe that public opinion will be against the tanker drivers if they strike. They suspect the TGWU of conducting the second BP vote to arrive at the conclusion it wants to allow it to stage a political strike against the Government.

The final prospect for the strike are unlikely to be clear much before the weekend. The Midlands drivers' committee, for instance, is not meeting until Saturday morning to take a final decision.

Some in the industry believe that even if the BP vote is again for acceptance the company's depots may be picketed. It is also possible that local pickets will ignore the national

advice of the TGWU and picket Mobil, which settled in May and is not directly involved in the present negotiations.

Mrs Margaret Thatcher and senior ministers believe that public opinion will be against the tanker drivers if they strike. They suspect the TGWU of conducting the second BP vote to arrive at the conclusion it wants to allow it to stage a political strike against the Government.

The final prospect for the strike are unlikely to be clear much before the weekend. The Midlands drivers' committee, for instance, is not meeting until Saturday morning to take a final decision.

Some in the industry believe that even if the BP vote is again for acceptance the company's depots may be picketed. It is also possible that local pickets will ignore the national

## Reagan says he will veto Bills against cuts

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT REAGAN announced yesterday that he would not come forth with new public spending cuts until he unveiled the 1982-83 U.S. Federal Budget in January, but that in the meantime he would veto any appropriations Bills passed by Congress in breach of his present Budget plan.

But the President said he would not move from his economic programme of sweeping Budget and tax cuts combined with tight monetary controls.

"I am determined to stick with it and stay on course," he said of his economic plan.

He insisted that spending must be brought under control, since this was the key to righting the economy, and asked: "Who can honestly look Americans in the eye and tell them spending is under control?"

He conceded that the recession had changed some of his Administration's economic estimates, but said the tax cuts which he wanted and Congress approved last summer would help cut unemployment and bring about a general recovery. "We should see things picking up by spring, or at the latest early summer, of 1982."

Mr Reagan also said he would not consider any revenue-raising measures to balance the Budget until the Budget for the 1983 financial year, starting on October 1 next year, was presented to Congress in January.

He did not favour tax increases to bring the Budget deficit down, and there would be no changes in revenue procedures until the first part of 1983.

U.S. wholesale prices up, Page 4  
Carrington praises Saudi plan, Page 10

## Tanker strike expected despite BP moderates

BY PHILIP BASSETT, LABOUR STAFF

CONFUSION persisted yesterday over the national tanker drivers' strike threatened from Monday. There are indications that drivers at British Petroleum may repeat their acceptance of the company's 8.1 per cent pay offer in the second round of voting called by the Transport and General Workers Union.

Despite the speculation about the outcome of the new BP voting, it is widely believed both in the industry and in Whitehall that the strike could go ahead in some form, though it could be scrapped with action varying from both company to company and region to region.

Some in the industry believe that even if the BP vote is again for acceptance the company's depots may be picketed. It is also possible that local

pickets will ignore the national advice of the TGWU and picket Mobil, which settled in May and is not directly involved in the present negotiations.



## EUROPEAN NEWS

## Death call for leaders of Turkish unions

By Metin Mumur, Ankara

THE FRENCH Government, after what appears to have been a tense cabinet meeting, yesterday announced extra levies on both wage-earners and employers to cover a rapidly widening gap in its social security accounts.

The new charges, which met with an initially cool reception from unions and a frankly hostile one from the Patronat employers' federation, go most of the way towards offsetting the FF 36bn (£3.4bn) accumulated deficit which the Government expects to face for 1981 and 1982.

However, M Pierre Mauroy, the Prime Minister, said the measures were "not the real solution" to the social security problem and announced that he hoped to have a thorough reform of the system ready by October next year.

Addressing a business conference, at which he was jeered on several occasions, M Mauroy said that the Government had to find a solution for the social security deficit before it embarked on planned measures such as the lowering of the retirement age.

The Patronat said that the extra FF 11.7bn (£1.1bn) being levied on companies would

## JEERS GREET MAUROY ANNOUNCEMENT

## France raises social security levies

By David White in Paris

## Sit-in at Peugeot factory

FRENCH'S SECOND

biggest car manufacturer, Peugeot, faces severe disruption at its main Sochaux plant following a decision by more than 4,000 workers to occupy part of the factory from tomorrow, writes Mark Webster in Paris. However, workers at the Sandouville factory of the country's leading car-maker, Renault, have ended their two-month-long industrial action which had progressively paralysed production of the Renault 18, 20 and 30 models.

Renault has agreed to the

creation of 84 new jobs at the

factory which, in all, employs

more than 30,000.

make their competitive position

more difficult and put a brake

on the creation of jobs. It said

the measure was in contradiction

with the fight against un-

employment and inflation.

An additional 11 per cent levy

on wages, which was imposed by

the Giscard administration and

lifted just before the presiden-

tial election, is being brought

back. The measure is understood

half the wages which the men would have lost through their strike action.

The Peugeot dispute has been brewing for some weeks and concerns demands for increased pay, shorter working hours and a fifth week of holiday as well as reduction in the production rate, particularly in the body shop.

The management of Peugeot is contesting the validity of the vote for occupying the body plant because it concerned only the 4,225 workers in that part of the factory which, in all, employs more than 30,000.

to have been strongly opposed

by Communist ministers.

M Mauroy said the Government had opted for higher contributions because the main alternative — an increase in value added tax — would have had a direct impact on inflation.

The increase in employees' contributions is expected to bring in FF 16.8bn (£1.6bn)

with further funds due to come

from the recovery of funds already owed by companies and from a doubling of car insurance tax. Economy measures are expected to knock FF 3.8bn off the deficit.

The steep increase in the deficit results from a renewed escalation in health spending, the loss in receipts caused by higher unemployment, and improvements in family allowances.

After a surplus of more than FF 10bn last year, recent projections show a shortfall of FF 7bn this year, climbing to FF 23bn in 1982. In addition, the Government is due shortly to raise housing allowances, pensions and family benefits.

The overall reform is aimed at changing both the structure of the social security system and its financing basis. At the same time the Government is planning tax adjustments to reduce the impact of the extra charges on labour-intensive industries.

The SPD has long been deeply divided over the Nato decision of December 1979, which offered negotiations in intermediate-range nuclear missiles to the Russians but also

warned that Nato would deploy similar missiles from the end of 1983 if there was no progress in the talks with Moscow.

Chancellor Helmut Schmidt has said he will resign if his party decides to reject the Nato stand, and it had been

widely assumed that the moment of reckoning would be the Munich congress.

At its crudest, the witchhunt instigated by Sr Carrillo has its origins in a generational conflict. With the exception of Sr Manuel Azcarate, the party's chief foreign affairs spokesman, the dissident renovators are all in the 30-40 age group and were among the leaders of the student movement against Francoism in the 1960s.

Their criticism is directed on one level at the gerontocracy that has directed the party fortunes for more than three decades. At an ideological level, they call for a thorough commitment to the official party line of Eurocommunism. This is translated into a more profound critique of Eastern European socialism that goes further than Sr Carrillo's "independence from Moscow" strategy, and into a broadening of the Communist movement to embrace a greater spectrum of left-wing dissent.

That does not mean there will be no discussion of security policy at the Munich gathering — nor that some may still try to force a vote on the Nato decision. But the tide of party opinion is moving against them.

## SPD aims to avoid vote on N-missiles

By Jonathan Carr in Bonn

## Jobs pressure rises as Schmidt meets two sides of industry

By JONATHAN CARR IN BONN

WEST GERMANY'S Chancellor, Herr Helmut Schmidt, meets trade union leaders and employers today amid increasing pressure for further steps to combat growing unemployment.

In a speech yesterday, Herr Schmidt stressed that the Government was determined to follow a middle course between budget cuts "at any price" and big public spending programmes to try to create more jobs.

However, the Chancellor's own Social Democrat Party is giving mounting verbal support to union proposals involving, among other things, more state investment expenditure and cuts both in interest rates and working hours.

The debate has also been sharpened by jostling among potential successors to Herr Heinz Oskar Vetter, head of the trade union federation.

Herr Schmidt's talks today are unlikely to bring full accord, still less a firm programme of measures to combat unemployment. But they are intended to allow all those involved to retreat from public rhetoric for a while, and get to know better the other side's true position.

## E. German church urges cur Warsaw Pact arms

By COLINT IN EAST BERLIN

THE EASTERN Church of Saxony, one of the largest in East Germany, has called on the Warsaw Pact to reduce its nuclear missiles and, in order to "build the Europe" from the east.

For the first time East German Protestants have challenged military policy of the alliance. The challenge has been issued under influence of the West German Protestant Church's C for the peace movement in Eastern Europe.

After steps

synod of the Evangelical Church in Saxony, met in Halle, urged the East German government to take "unilateral, coordinated" steps in dissent "such as reducing the missiles" which are aimed

## Carrillo move puts party at risk

By TOM BURNS IN MADRID

THE CENTRAL

committee

meeting of the Spanish Com-

unist Party that opened in

Madrid yesterday marks a mile-

stone in the organisation's 80-

year-old history. It will affect

fundamentally not just the

future of the Spanish party but

the viability of the already

nebulous Eurocommunist plat-

form as well.

The immediate purpose of the

meeting is to consider the ex-

pulsion of six other regional Pro-

testant churches in East Ger-

many, will bring the Church

into conflict with the East Ger-

man Communist Party under

Herr Erich Honecker. Both

sides have been trying to recon-

cile their differences and the

Church has muted its criticism

of the Government.

Simultaneously, a synod of the

Mecklenburg regional

church in Schwerin criticised

the growing number of civil de-

fence exercises in East Ger-

many which include first-year

schoolchildren. The churchmen

called this a "deliberate

misuse

of a possible nuclear war."

oppose the expulsions.

At its crudest, the witchhunt instigated by Sr Carrillo has its origins in a generational conflict. With the exception of Sr Manuel Azcarate, the party's chief foreign affairs spokesman, the dissident renovators are all in the 30-40 age group and were among the leaders of the student movement against Francoism in the 1960s.

Their criticism is directed on one level at the gerontocracy that has directed the party fortunes for more than three decades. At an ideological level, they call for a thorough commitment to the official party line of Eurocommunism. This is translated into a more profound critique of Eastern European socialism that goes further than Sr Carrillo's "independence from Moscow" strategy, and into a broadening of the Communist movement to embrace a greater spectrum of left-wing dissent.

That does not mean there will be no discussion of security policy at the Munich gathering — nor that some may still try to force a vote on the Nato decision. But the tide of party opinion is moving against them.

## In the bond business, leadership has its distinctive form.

The success of a bond issue does not depend on precision and expertise alone.

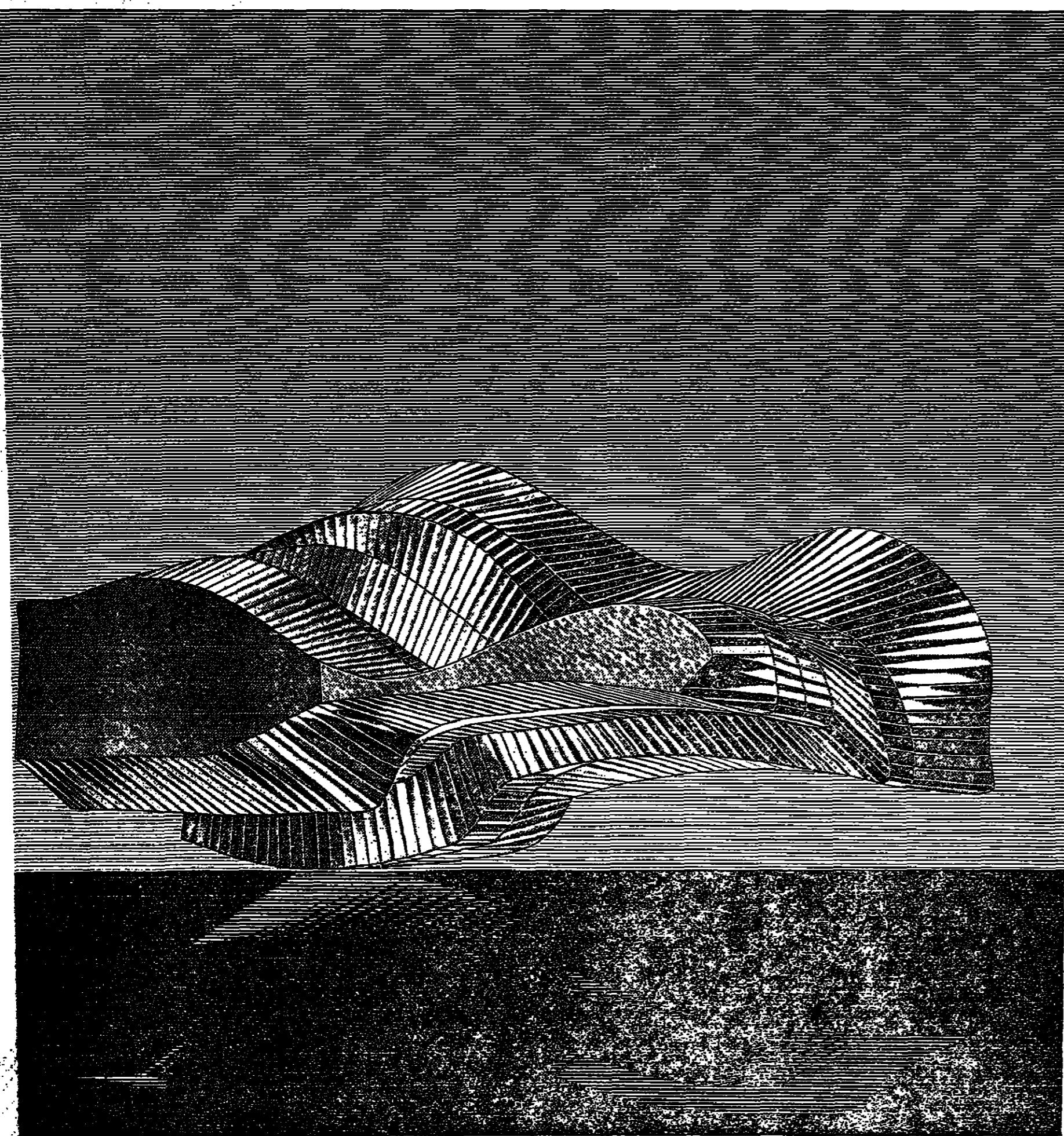
Creativity and a gift for innovation are decisive factors, without them there would be no new impulses for this market and our clients.

That's why many prime borrowers regularly entrust us with the management of their activities in the international capital market. Investors, too, have learned to have confidence in the borrowers for whom we arrange new issues. They also have become aware of the importance we attach to the maintenance of secondary markets. Even in difficult times. It's a tradition with us.

Put us to the test.

Deutsche Bank  
A century of universal banking

Central Office: Frankfurt am Main/Düsseldorf. New Issue Department Frankfurt (611) 2144474. Bond placement and bond dealing: Frankfurt (611) 2144391 or 2144411, Düsseldorf (211) 8832531 or 8832565. Mannheim (621) 199431-439. London (1) 2834600. New York, Atlantic Capital Corporation (212) 3635600. Hong Kong, DB Finance (5) 255203.





## WORLD TRADE NEWS

## Chinese demand for Japanese steel expected to recover

By RICHARD C. HANSON IN TOKYO

CHINESE demand for steel on Japan is expected to recover next year for the first time since exports fell sharply two years ago.

The rise reflects some improvement in China's heavy industries, as well as price increases offered by the big Japanese steel companies.

Nippon Steel, the world's largest integrated steel maker, said the Chinese indicated in negotiations last week that orders for over 2m tonnes would be placed in 1982. This compares with about 1.8m tonnes this year. The bulk of the orders are expected to be cold-rolled coils and sheets, with demand from heavy machinery industries in China on the rise.

Since 1978, when Japanese exports to China hit a record 1.8m tonnes, demand has centred on rods, used mainly in construction. As a result of China's economic problems, Japanese exports fell sharply to 2.8m tonnes in 1979 and 2.3m tonnes in 1980.

In the latest negotiations, last week in Peking, the Chinese contracted for 705,700 tonnes of steel for the January-to-halve of 1982. But China indicated additional orders

would bring the six-month total to around 1m tonnes. This is ahead of the pace set in the current year, when the Chinese bought 915,000 tonnes in the first half and 986,000 tonnes in the second.

The Japanese have been encouraged by a sharp rise in demand for cold-rolled steel, which accounted for more than two-thirds of the latest orders.

In order to win the orders, the Japanese makers agreed to shave prices next year by an average of 2 per cent below 1981 contract prices. The rollbacks were caused mainly by depressed prices on the world market, and are considered partly responsible for China's plans to increase imports next year.

Agencies add: Shrinking demand and bulging stockpiles

mean went on innumerable project studies, around 30 missions to the Soviet Union and the cost of a permanent negotiating team in Cologne, where the later discussions were held.

But it was natural for Creusot to spend the money. It has been active in the markets of Imperial Russia and the Soviet Union since the beginning of the century, making it one of the most well-known western groups in the art of negotiating with the Russians.

Indeed, Creusot built a factory in St Petersburg, later called Leningrad, before World War I.

After World War II it became, it claims, the first western company to establish a permanent office in Moscow. About 40 different contracts

followed. There were locomotives in the 1950s and then fertiliser factories, gas-cooked plants and, more controversially, about 18 months ago a steelworks order.

This last contract was signed at the height of the U.S. embargo, initiated by President Carter after the Soviet invasion of Afghanistan, on high-technology transfers to the Soviet Union.

Now the U.S. is increasing pressure on West European countries in an effort to divert them from taking the Soviet gas to be channelled along the pipeline from Siberia.

At the same time there is internal argument in France about the amount of gas which France should buy from the Soviet Union. This discussion, like the U.S. opposition, centred

on the strategic advisability of building energy links with the Soviet Union.

But Creusot insists that none of the political manoeuvring has much effect on its own conduct.

"Our attitude is quite clear," said M. Devoselle. "It is up to the Government to make the political decisions. In case of this kind, if they do not want it to go ahead, they do not give the credit."

Creusot has not been under pressure from the U.S., M. Devoselle said. Yet it might have expected some. It uses U.S. technology both for the turbines and the compressors it will be putting into the compressor stations as part of the pipeline contract.

This apolitical attitude has permitted Creusot to pursue more single-mindedly the

development of its Soviet negotiating expertise. It starts with an attitude of respect.

"The Soviets are the finest professionals we have ever come across," said M. Devoselle. "They have a perfect knowledge of current prices in the West and they know all about the state of the individual companies and the national economies. They drive a hard bargain, and they are very clever negotiators."

But the Creusot experience has shown that western groups also need patience and adaptability. Soviet negotiators are prepared to take their time and they demand infinite flexibility from their suppliers.

The pipeline project was a classic instance. Talks about some form of pipeline deal started in 1975, but over the

past six years the Soviet Union has changed its plans at least four times, forcing potential suppliers like Creusot to change their estimates.

During this time the Soviet negotiators were prepared to look at every alternative. Indeed it was only last August that Creusot began to feel that it would win the contract. M. Devoselle and M. Jean Corriveau, general manager of the group's energy division, were recalled from holiday.

On crucial points in negotiations, the Soviet authorities like to talk only to the top. The Soviet negotiators in this case were breaking up the log-jam. Creusot knew that, because it had been in the business long enough to read the signs from Moscow.

## Algeria and France seek to end long-standing gas pricing dispute

By FRANCIS GHILES

THE LONG-STANDING gas pricing dispute between France and Algeria is unlikely to be solved before the state visit by French President François Mitterrand to Algiers at the end of November.

The visit is the second by a French President since Algerian independence in the early 1960s. Algeria's state oil and gas company, Sonatrach, has been

locked in battle with Gaz de France and its other gas customers for nearly two years in an attempt to bring the price of its liquefied natural gas (LNG) into line with that of crude oil.

So far Sonatrach has failed, despite its decisions to suspend deliveries to its two major customers, Gaz de France, and El Paso, of Texas, during the

spring and summer of 1980. Shipments to France were resumed 14 months ago but a second contract with the French utility, which was due to start for the delivery of about 700,000 cu metres a month,

Gaz de France receives about 830,000 cu m of Algerian LNG a month for which it is paying \$4.27 per million British thermal units (BTUs). Sona-

trach is billing it at \$6.11, leaving settlement of the balance unresolved. Sonatrach is failing to honour a second contract for the delivery of about 700,000 cu metres a month.

A possible solution to the

dispute is felt to be a broad ranging economic co-operation agreement between the two countries. This would sharply increase French exports to

Algeria and lead to the setting up of a number of joint companies. This idea is favoured by those in the new Socialist administration in Paris who wish to see close relations between the two countries.

However, any formula which

would blur the real price Gaz de France pays for Algerian LNG would present major drawbacks.

Indeed, all the other custom-

## Israel fears decline of farm exports to EEC

RUSSLES—Israel yesterday told representatives of the European Community that a decline in exports to the EEC had disastrous economic sequences in Israel.

Mr. Simcha Ehrlich, the Israeli Farm Minister, said after two days of talks with EC officials that Israel would be upset by moves to reduce its quota of agricultural goods to Community.

A major reduction of Israeli exports to the Common Market "would be a disaster for our economy," he said.

His concern stems from the scheduled entry into the Community in the mid-1980s.

Spain becomes a member.

AP

## Land Rover in talks with Cameroon

By KENNETH GOODING  
Automotive Correspondent

ND ROVER, the BL subsidiary, is in talks with the new Cameroonian Government about establishing an assembly plant at Douala. Land Rovers were produced in Cameroon until the mid-1970s on a small scale with the help of the local importer. Export of kits stopped because Land Rover was short of capacity in the UK, following the £200m expansion programme in Britain. Land Rover is interested in setting up a facility which would produce about 1,000 vehicles a year, some for export.

Further reports from Paris: Registration of foreign models amounted to 27.5 per cent of the French car market during the first nine months of this year, compared with 22.4 per cent in the same period last year. Figures published by the importers' association show a decline of 1.5 per cent in overall new registrations to 1,323,613 last year, foreign car sales increased their sales 17.3 per cent to 366,852 from 312,855 a year ago. The three foreign leaders in the French market—Vauxhall, Ford and Fiat—increased their sales, while General Motors and BL lost market. In addition, new registrations for Japanese cars declined by 20.8 per cent to 34,419 units from 40,000 a year ago.

It will receive tariff-free privileges for products such as oranges, which Israel at present markets competitively in Europe.

Mr. Ehrlich has asked the officials to grant Israel concessions ensuring that Spanish entry would not destroy Israel's traditional sales market. He said he received no special assurances, but added: "I'm a born optimist—I hope we will be able to maintain our share."

Israel sold about \$1.6bn (£844.5m) worth of goods to the EEC in 1980 and bought roughly equal the amount from the Community. The sales represented about one-third of Israel's foreign commerce.

A review of strategically sensitive export items is taking place in London and other Nato capitals and Japan following the decision of Western leaders at last June's Ottawa summit meeting to review procedures and the list of embargoed items.

The most extensive changes are expected in the field of computer hardware and software exports and other computer applications. A significant tightening-up is expected. Whitehall is asking exporters to make their views known through their trade associations.

Lance Keyworth writes from Helsinki: A consortium of Finnish companies has won a FIM 180m (£22m) order to supply automation systems for two Soviet-built, coal-fired

boilers. The contract was signed by Oy Kontram AB and Valmet Oy of Finland and V/O Technopromexport of the Soviet Union. Kontram is a specialist in marine instrumentation and automation, and Valmet is the state-owned engineering concern.

## Portuguese may overhaul Lockheed cargo aircraft

By DIANA SMITH IN LISBON

PORTUGAL's military aeronautical workshops (Ogma) at Vila Real near Lisbon will have the chance to overhaul and fly Lockheed C-130 cargo aircraft if advanced discussions between the U.S. corporation and Portuguese authorities go to fruition.

Lockheed will train Ogma and carry out material and logistic transfers. The corporation estimates that the deal will bring several millions of £s of business to Ogma over the next 10-20 years.

Proposals are part of a £65m (£34m) offset deal to which Lockheed committed itself last year when it

extended the range of its TriStar passenger aircraft with a firm option for an additional 10 to Air Portugal. The offset package included the promotion of Portuguese sales to the U.S. of such rare items as optical lenses, food and car parts, and commitment to bring more tourism to Portugal. Lockheed already owns 13 Fokker aircraft.

Reuters reports from Ottawa: De Havilland of Canada has signed a contract to supply Egypt with 10 Buffalo transport aircraft, spare parts and training assistance, the Canadian Trade Ministry said.

AP-DJ reports from Amsterdam: Fokker Aircraft has received an order from the Swedish domestic air carrier, Linjeflyg Aktiebolag, for two F-28 Fellowship aircraft and an option on a third. The \$5.5m aircraft will be delivered in December 1982 and January, 1983, the aircraft on option is scheduled for delivery in 1983. The Swedish airline already owns 13 Fokker aircraft.

In many overseas markets public and private capital expenditure is being cut back. And where the axe falls on a project such as a highway or an airport, it could easily mean financial hardship for several companies along the line. Including some of our exporters.

This 'domino effect' may not yet have made your own exports any less profitable. But it is one more way in which exporting is becoming more of a risky business, where no-one can take payment for granted.

Today, the Export Credits Guarantee Department is paying out more and more on bad debts, not only from politically shaky countries, but from traditionally stable ones as well.

Recently a British engineering firm supplied construction equipment to a customer in the Middle East.

In many overseas markets public and private capital expenditure is being cut back.

But the customer fell victim to circumstance since the orders for the plant he had received were suddenly cancelled. This meant that he in turn had to let down his own suppliers when payment fell due.

Fortunately, the British firm had covered itself with ECGD, and was reimbursed to the tune of 90% of its losses.

ECGD offers a full credit insurance service which covers you for non-payment on exports of goods or services, worldwide — no matter whether it's the customer or the country that fails.

But this is by no means the Department's only service to exporters.

For example, ECGD can also open up sources of cheap export finance, by giving cover direct to financing bank.

If you're exporting anywhere in the world, however safe it may seem, you should at least find out what ECGD has to offer.

Call Joan Swales on 01-606 6699, or contact one of our regional offices in Glasgow, Manchester, Belfast, Birmingham, Leeds, Cambridge, Bristol, Croydon or City of London.

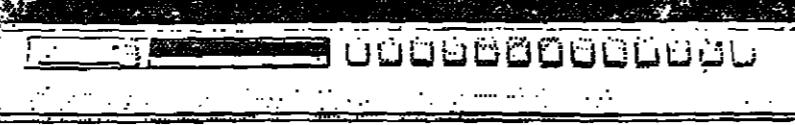
Because if the worst ever comes to the worst, why should you end up paying for your own exports?

**ECGD**

EXPORT WITH CONFIDENCE.

## UK NEWS

## Small wonder!



SHARE

SF750

## The New SF750 Copier from Sharp.

## SPACE-AGE TECHNOLOGY

Now there's a new dimension in copier technology. It's 17" wide, 16" deep and 11" high. And it's called the Sharp SF750!

Little wonder it's from Sharp, of course. Sharp has been responsible for most of the great advances in electronics; developments that have transformed the way you live and work.

And Sharp has established an unrivalled reputation for absolute reliability; product quality and value-for-money.

The Sharp SF750 will certainly improve the office environment and overall working standards.

Obviously; because of its size, it takes up far less valuable space.

It's easy to handle, weighing a mere 32kg.

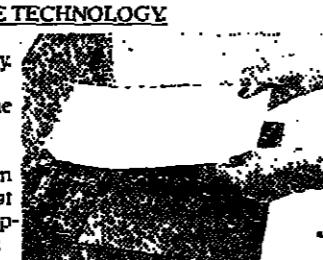
More than this, however, it incorporates the most advanced features and functions.

There are push button controls and copies can be made on a wide variety of papers. High quality copies are guaranteed because of the microcomputer-controlled automatic toner dispensing control and voltage stabilizer.

Then there's Sharp's exclusive simulation function and advanced self-diagnostic function which minimize maintenance and repair time should anything go wrong.

If the machine does misfire, the body of the SF750 just lifts back, giving the user total access to the interior and making paper removal effortless.

The versatile SF750 handles originals as large as B4 (10" x 14"). In fact, never has so much been offered by so little.



## MORE SPACE-AGE TECHNOLOGY

The SF750, too, is small in size yet big on performance. It handles originals up to A3 size (11" x 17"). Absolute efficiency built into a host of features is the keynote here.

The platen bed is stationary and that aids clear and precise reproduction. Push-button controls are versatile and conveniently grouped for ease of operation.

You can use varied thicknesses of paper and a variety of materials, including tracing paper and transparency film.

The micro-computer-controlled automatic toner dispenser and voltage stabilizer ensure consistently excellent copies.

Maintenance is simple because the SF750 opens like a clamshell, the self-diagnostic function pinpoints the problem and Sharp's exclusive simulation function means repairs can be made rapidly. In short, it's everything you want from an office copier.

Sharp Electronics (UK) Ltd, Sharp House, Thorpe Road, Newton Heath, Manchester M9 9BE. Telephone: 061-205 2333. Send me the comprehensive literature on the Sharp SF750.

NAME  FT 11/11

POSITION

COMPANY

ADDRESS

TEL No.

**SHARP**  
first, and foremost

Sharp Electronics (UK) Ltd, Sharp House, Thorpe Road, Newton Heath, Manchester M9 9BE. Telephone: 061-205 2333.

Send me the comprehensive literature on the Sharp SF750.

NAME  FT 11/11

POSITION

COMPANY

ADDRESS

TEL No.

One of the main recommendations of the report, prepared by the university's corrosion and

Making a 'fast buck' has proved difficult in the past year, reports David Churchill

DELEGATES to the annual fast food fair in Brighton this week will be anxiously wondering whether the phenomenon will survive during the 1980s.

Making a "fast buck" out of fast food has proved extremely difficult over the past year as the recession has hit consumer spending and the market has become overcrowded by companies trying to join the bandwagon.

One new market entrant, the Bejam freezer group, has decided to pull out of fast food retailing and others could follow. Bejam sold its Trumps hamburger chain to the Grand Metropolitan Chef and Brewer subsidiary.

Mr Peter Smale, Wimpy's marketing director, told a recent Marketing Society conference that he had "absolutely no doubt that quite a number of the new entrants will fall by the wayside during the '80s as the parent companies, quite professional in their own field, decide that the returns from fast food are too long term for the investment required."

Few, if any, of the fast food operations vying for High Street trade are making a profit and some are understood to be losing substantial amounts.

Expansion of fast food outlets away from the South-east is becoming much slower than anticipated.

The fast food boom emerged in the late 1970s because rising living standards enabled more people to eat out. Young people were more likely to want, and be able to afford, a quick meal outside the home.

Some 16.4 per cent of family food expenditure goes on meals outside the home. The comparable figure in the U.S. is 38 per cent.

The Wimpy chain was long

the flagship of hamburger-style fast food in the UK, but by the early 1970s its trading formula

had become jaded. It has since been revamped under the ownership of United Biscuits.

The British consumers' changing social and spending habits and the fact that fast food in the U.S. had become relatively sophisticated led to the estimate of 16,000, of which some 11,000 are fish and chip shops.

There are thought to be 2,300 Chinese takeaways, with the remainder comprising other ethnic outlets and fast food stores.

In some parts of the South-east, especially London's Oxford Street, the newer fast food outlet is edging out other retailers from prime sites.

The fast food boom emerged in the late 1970s because rising living standards enabled more people to eat out. Young people were more likely to want, and be able to afford, a quick meal outside the home.

Most fast-food outlets are modelled broadly on the successful McDonald's formula, although many newer stores have tried to widen their menu or offer different decor. But as marketing specialist Kraushar and Eassie says: "It is really not enough just to try to copy McDonald's, whose huge U.S. base and established disciplines mean that they can see off most competitors."

Kraushar and Eassie cri new fast-food operators' imagination. "Why mu emphasis be on hamburgers? why must everyone go to investment outlets at £250,000 each?"

There are some attenuated outlets in the UK chain by the British Seba Motor's Spud-U-Like potato chain. The BSM has 12 of these outlets opera franchise.

Mr David Acheson, managing director who works for both Wing Kentucky Fried Fried Chicken operation.

Wimpy's Peter Smale "We calculate that McD has only made sufficient after seven years to pa interest on its investment.

He acknowledges, "that McDonald's is a able machine that will remoreless."

Fast food in the probably never likely to be the same impact as in t because of such fact different road systems, traffic density at high higher occupancy costs.

Stockbroker: "Seba Kemp-Gee remains "con that in terms of the insti life cycle, the new fa revolution is in the pe early development and acing growth, and thus seen through much 1980s."

Farming and horticulture, it says, are among the most capital intensive British industries, with investment in buildings and equipment totalling more than £12bn.

The report says the cost of corrosion — from climatic effects, air-born pollution and chemicals — is about £50m a year for horticulture and £550m for farming.

The total, £150m is due to direct cost losses in the form of equipment replacement. A further £100m results from capital depreciation arising from corrosion.

The balance of the loss arises

from diminished production as damage to cr production inefficiency.

The report highlights effects of modern chem in fertilisers, additives stock feeds, grain pres and insecticidal and f sprays.

Cooper-based fungic example, pose particu lens because of their effect on galvanized !

On the manufacture of equipment, the re better use should be protective paints and i

## Corrosion costs farms £600m, says report

BY NICK GARNETT, NORTHERN CORRESPONDENT

CORROSION costs agriculture and horticulture about £600m a year in Britain, but half of this loss could be prevented, according to a report just published by the University of Manchester Institute of Science and Technology.

A principal weakness in agriculture and horticulture, says the report, is the general lack of awareness about corrosion and its cost. Its conclusion is that farming is almost certainly an inefficient industry in minimising its effects.

The report pinpoints deficiencies in the design of farming equipment and machinery and also criticises the standard of farm "housekeeping" — including maintenance, painting and cleansing routines.

One of the main recommendations of the report, prepared by the university's corrosion and

protection centre after a three-year study, is that the agricultural and agro-chemical industries should set up a national advisory service.

The report says the cost of corrosion — from climatic effects, air-born pollution and chemicals — is about £50m a year for horticulture and £550m for farming.

The Department of Industry and the Institute of Science and Technology have prepared a leaflet to be published shortly entitled Corrosion in Agriculture and Horticulture.

The balance of the loss arises

# RONSON

**RONSON** has now completed the rationalisation of its existing flame products and the manufacturing division covering lighters, gas and allied products is in production in the United Kingdom.

**RONSON** will now seek to diversify into new products and to revive some of its former traditional products such as **RONSON** personal care and other appliances.

**RONSON** seek to purchase production in a wide range of **RONSON** non-food products to be designed and produced in co-operation with British Manufacturers for **RONSON** to market and distribute through its existing outlets and new outlets it is now establishing in the United Kingdom, and in all areas in the export market where **RONSON** is an established household name.

Mr. Jeffrey Port, the President of **RONSON**, has promised that the potential benefit of **RONSON**'s purchasing and marketing power will be placed primarily at the disposal of United Kingdom manufacturers who are ready, able and willing to join with **RONSON** in the manufacture and marketing of an exciting range of **RONSON** new products, in particular, **RONSON** consumer durables and semi-durables.

Chairmen and Managing Directors of major United Kingdom manufacturers are accordingly invited to communicate immediately with Mr. Jeffrey Port personally to arrange a mutually convenient appointment for a meaningful discussion.

Please call **RONSON** on 01-471 0741, 01-491 1347, 01-499 4949  
or telex **RONSON** on 8953855 G.

**RONSON INTERNATIONAL LIMITED—Pledged to support British Industry**



## Love's labour lost will cost £204 to replace

BY ROSEMARY BURR

THE CASH value of a wife or use husband is £204 for a four-hour working week. Legal & General, the insurance company, has estimated. The use is based on employment costs for the different uses, ranging from housekeeping to driving and gardening, at a homemaker would do in a week. Legal and General calculated years ago that the cash value for the homemaker was

such policies, only one in four British wives is insured.

Legal and General said: "Given the reluctance to provide financial protection for husbands and their children, there was perhaps a role for the employer to play in filling the gap." The company has launched the first scheme by which an employer can protect a bereaved employee.

The cost of insurance for all workers for a year's pay would be about 0.1 per cent of the average payroll, said Legal and General. A minimum of 20 employees is needed. There is also an index-linked administration charge of £150.

The employers' premiums, except for employees who are major shareholders in the company—will normally qualify as a business expense. The employer will receive the benefit in the form of one lump sum plus monthly instalments, all of which will be subject to PAYE.

Only legal spouses will be covered, says the company: "It would be extremely difficult to establish precise relationships otherwise."

Legal and General says the annual death rate of wives with children ranges from six in 10,000 at age 30 to 12 in 10,000 at age 50. About a third of the average workforce have wives with children aged under 16.

Legal and General has com-

ed the figures to underline financial loss a breadwinner loses his or her spouse will suffer. Six years ago the company launched a life policy not at insuring wives. But although several companies offer

## Mazda almost sold out of new cars for 1981

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

HERE ARE virtually no new cars left unsold in the UK. And the company which imports them from Japan says it will receive no more until January.

Under the terms of the voluntary restriction on shipments of cars from Japan to the UK, Mazda Imports (GB) received enough vehicles to give just over 1 per cent of the total sales expected in Britain this year.

The company said: "It was up to us whether we released all quota at once or whether we'd cut our supplies to dealers

## Appeal Court rules against Revenue in Oceanic case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE INLAND Revenue cannot foreign companies operating in the UK sector for taxes due to employees who work and paid outside the UK, the Court of Appeal held yesterday. The court unanimously ruled an appeal by Oceanic Tractors, a Panamanian company, against a High Court ruling upholding a £2,033,254 assessment on the company.

The tax was levied on wages by Oceanic, a subsidiary of the U.S. corporation J. Ray Cermont, to workers laying lines and carrying out all maintenance work from the UK sector of the sea.

A Inland Revenue was given to appeal to the House of Commons, it being agreed that the issue was of general importance, other non-UK companies in positions similar to Oceanic.

The issue in the case was the ability of section 204 of 1970 Income and Corporation Taxes Act, the legislative power for PAYE, to foreign companies. The court rejected the Revenue's main submission.

This announcement appears as a matter of record only

**DANIELI & C. - Officine meccaniche spa**

**U.S. \$ 5,500,000**

Medium term loan

Managed by

Compagnia Privata di Finanza Italian International Bank Ltd.  
e Investimenti S.p.A.

Funds provided by

Banca Nazionale dell'Agricoltura  
(New York branch)

in association with

BAI Bank (Cayman) Ltd.  
Banca della Svizzera Italiana (Overseas) Ltd., Nassau  
Citibank (Channel Islands) Ltd.  
Industrial Multinational Investments Ltd., Jersey  
Italian International Bank Ltd.

Italian International Bank Ltd.  
Agent

October 1981

## Pulp by-products could rejuvenate mill

Mark Meredith looks at two men's efforts to breathe new life into an ill-starred operation in the Highlands

NEGOTIATIONS for the possible reopening of the pulp mill in Fort William in the Western Highlands of Scotland have reached a decisive stage. The mill was closed as a loss-maker by Wiggins Teape a year ago.

After extended and not always amicable exchanges Wiggins Teape will this week tell the two men who want to resume operations that the proposed lease of the mill must be completed by the end of the year or, in effect, the deal is off.

Mr Brian Elias, the mill's former chemist, and Mr John Robertson, a prosperous farmer from the Highlands and the proposal's chief financial backer, asked for more time a week ago when Wiggins Teape hoped the issue would be resolved.

Mr Robertson said at the week-end that he needed more time to raise the £10m he needs for repairing and converting the mill. He accepted the idea of a lease for the plant but could not agree to sign until the full funding for reopening was secured. "There's a better than 50-50 chance that we'll succeed," he said.

Wiggins Teape, a subsidiary of BAT Industries, runs a viable paper mill on the site which is undergoing £2m improvements. But it lost between £2m and £3m a year running the pulp operation after the launch of integrated pulp and paper production 15 years ago.

In spite of the losses Mr Elias and Mr Robertson, under

the name of Lochaber Timber Industries, hope to make pulp a success by selling not only the material but also chemical by-products. Known as lignosulphonates. These are not produced in Britain and in 1980 £10m was spent on imports.

The eventual lease presents considerable logistical problems amounting to the dismembering of a formerly integrated plant.

The two operations are so closely bound together that Wiggins Teape officials have

privately expressed considerable doubt about the ability of the pulp mill to operate as a separate unit, as their company insists.

However the company has been anxious to further any proposal to resuscitate the mill.

The mill's closure last year with the loss of 450 jobs was a major blow to the Western Highlands and a huge disappointment for Wiggins Teape.

The integrated mill was opened in 1966 as the answer to competition from Scandinavia and

North America.

It was hailed as a vital new industry tapping the vast resources of Scotland's forests, generating new life in the Western Highlands and halting emigration.

But the mill made the wrong type of pulp and was on too small a scale to be cost effective.

To break down the wood fibres the mill used a sulphite process suitable for producing tissue or tracing paper. The more common sulphite, or Kraft process, would have been better.

With the pulp mill a failure, the Fort William operation faced a crisis. For a time Wiggins Teape contemplated a newsprint operation with Consolidated Bathurst of Canada but the idea was scrapped as production was unlikely to be competitive. Wood costs were high and the companies complained insufficient Government assistance was available.

Meanwhile, as he collected his redundancy pay, Mr Elias, the chemist, thought there was still hope for the pulp mill. He felt that its future lay with the by-products of pulping overlooked by a company absorbed in paper production.

He drew up plans to abandon the chemical recovery process in which by-products were recycled to fire boilers or re-used. These could be put to commercial use, he believed.

Lignosulphonates have a number of uses, for instance as

binders in animal feedstocks, in brick and chipboard manufacturing, in smokeless fuel and as a viscosity control agent for the drilling muds used in oil production.

Mr Elias and Mr Robertson commissioned a survey by the Swedish consultants Molo Chemicals. This speculated that lignosulphonates might sell for \$24 BBDI (Bleached Bone Dry tonne) and pulp might sell for £230 BBDI.

The report predicted a potential annual income before depreciation of between £4.1m and £5.85m.

The Elias-Robertson formula depended on efficient use of the plant at greatly reduced manning levels—possibly with fewer than 152 people compared with the 450 of the previous operation.

Proposals as to whether the plant should be sold or leased dragged out the negotiations.

Mr Elias and Mr Robertson wanted to buy the plant for scrap value. The paper company wanted to lease the land to protect its future interests.

Both sides now fundamentally agree that Wiggins Teape should lease the plant for 50 years renewable for a further 50. It would charge a nominal land rent of £1 a year and the equipment in the plant would be sold for £500,000.

Funding now holds up the final decision. Wiggins Teape has plans for the pulp mill and wants to sell off some of the equipment if it is not to be reopened.

7

J. K. in T. J.

BLAENAU GWENT where industry flourishes

Blaenau Gwent provides fertile ground for industry to grow and flourish. The Borough has carefully nurtured industrial estates where advanced factories are ready for occupation. A skilled workforce with firm roots in hard work awaits you. And a superb communications network spreads branches throughout the UK and abroad. All this plus Special Development Area status guarantees growing incentives to all types of industry—in the Borough of Blaenau Gwent.

Contact Roger Leadbeter, Chief Executive, Borough of Blaenau Gwent, Civic Centre, Ebbw Vale, Gwent NP3 6XB Tel: Ebbw Vale 303401

Blaenau Gwent 

The special Special Development Area

## How to ease her loneliness?

Funny thing about time; it can go like lightning or it can drag on endlessly, empty and monotonous. That is how it passes for most old people—they are lonely and bored. Lonely days occur far too often.

On a happy day an old lady may have a chat with a friend and even enjoy a programme on TV. And, like last year, she may be able to spend a week at the seaside with new and old friends.

It doesn't take much to alter the quality of an old person's life—help us to make them happy—remember the National Benevolent Fund for the Aged to your clients when deciding about Wills. Every little gift goes a long way. We will ease the old person's loneliness with your help.

Through the NBFA each gift can make a positive difference.

National Benevolent Fund for the Aged, 12, Liverpool Street, London EC2M 7NH.

## Actuary attacked by pension funds

BY ERIC SHORT

THE NATIONAL Association of Pensions Funds and other sections of the pension industry yesterday criticised Mr Edward Johnston, the Government Actuary, over the reduction in National Insurance contributions for company pension schemes which have opted out of the State earnings-related scheme.

Companies which contract out of the state scheme have their NI contributions reduced because the company scheme provides the equivalent pension for employees. The present contributions for company pension schemes which have opted out of the State earnings

off employers' contributions. Companies which contract out of the state scheme have their NI contributions reduced because the company scheme provides the equivalent pension for employees. The present contributions for company pension schemes which have opted out of the State earnings

related scheme.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

Companies which contract out of the state scheme have their NI contributions reduced because the company scheme provides the equivalent pension for employees. The present contributions for company pension schemes which have opted out of the State earnings

related scheme.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

The NAPF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be

## UK NEWS

## Support for local spending decisions

BY ROBIN PAULEY

ABOUT 85 per cent of those questioned in a public opinion poll think local councillors are better able to make decisions about local spending than central government.

The poll, among a representative sample of 1,517 adults, was carried out by Market and Opinion Research International (MORI) for the Association of Metropolitan Authorities. The AMA is running a campaign against the Government's legislation which will limit councils' powers to set rates and will force referendums on councils which want to spend more than

a centrally-prescribed amount each year.

Only 8 per cent of those questioned thought the Government knew best about how much needed to be spent on local services.

This result suggests an unexpectedly high level of public resistance to both the Government's present legislation and to the legislation last year which resulted in Whitehall civil servants determining how much each council needed to spend on each service to be made in Whitehall.

But only 30 per cent of those questioned supported government moves for more spending decisions to be made in Whitehall.

Some 46 per cent were satis-

factory with the way their councillors were serving their areas of those calculations.

Mr Michael Heseltine, Environment Secretary, and Mr Tom King, Local Government Minister, have argued that they are trying to curb public expenditure and protect the ratepayers with their actions, for which they have claimed widespread support.

But only 30 per cent of those questioned supported government moves for more spending decisions to be made in Whitehall.

The poll cost £2,500, and this

will be borne out of the £300,000 fighting fund against the legislation.

Mr Jack Smart, chairman of the AMA, said last night: "This shows without a shadow of doubt that the Government has not got the public behind it on its new Bill." Although the poll had been conducted in mid-October, before the formal first reading of the Bill in Parliament, people were already clear that they did not want this or any other Government trying to run their local affairs," he said.

CHIC on the Orient Express, which is going back into service next summer. Sea Containers has spent more than £1m buying old Pullman coaches in Britain and Wagons-Lits cars in Europe and restoring them in 1920s style, writes Arthur Sanders.

The company reckons it will recoup its investment in the Venice Simplon Orient Express Service in four years and to "be in the black from the first day," according to its president, Mr James Sherwood.

Some of the rolling stock went on show yesterday at Victoria Station, London. The trains will carry about 175 passengers.

The world's most famous train ride will cost £250 from London to Venice or £200 for the Venice-Paris section. The prices have been pitched to match first class air fares.

## British shipping pay increases criticised

By Lynton McLain

THE BRITISH shipping industry had suffered over the past decade because cumulative pay increases had "far outstripped those in north European countries and Japan," said Mr Edmund Vestey, the president of the General Council of British Shipping.

The wages bill of British shipping companies had increased by 70 per cent over the past four years. In West Germany, over the same period, the wage bill had risen by 28 per cent, in the Netherlands by 19 per cent and in Japan by 16 per cent. He told the annual dinner of the Glasgow Shipowners' and Shipbrokers' Benevolent Association last night.

British ships were overmanned compared with other European vessels. A total of 32 men manned a British refrigeration vessel, five more than a comparable vessel in Norway.

At the same time, more merchant navy officers were out of work than at any time since the Merchant Navy Establishment reporting scheme started. Nearly 1,000 officers and 3,500 ratings report each week looking for work.

The problems of the shipping industry would be made worse if the European Commission went ahead with its plans to phase out the purchase of duty-free goods on ships, hovercraft and aircraft trading between member countries of the EEC, Mr Vestey said.



Ashley Ashwood

## Newspaper fears secret courts

THE NEW Contempt of Court Act could lead to "secret courts," counsel for a newspaper challenging the working of the law said in the High Court in London yesterday.

Mr Desmond Brown was opening an appeal by Mr Ian Farquharson, a journalist on the West Sussex County Times, and the National Union of Journalists, against an Order of magistrates at Horsham, Sussex, banning further Press reports of committal proceedings

mitting that the magistrates had no jurisdiction to make the ban under Section 4(2) of the 1981 Contempt of Court Act, having already made an Order under the legislation governing committal proceedings lifting reporting restrictions.

He told Mr Justice Forbes and Mr Justice Gildewell:

"There is something in the editor's view that we are coming close to the day when there are secret courts."

The editor's concern here is of a situation being reached in which papers cannot publish the names of the accused or the result of any committal proceedings. That is clearly

wrong and clearly undesirable—which I emphasise with all the force I can.

"This is an important case so far as the Press is concerned because if reporting of committal proceedings is forbidden because it is postponed, there's the likelihood it will never be reported at all."

"Committal proceedings can be as interesting as the trial proceedings—one has in mind the Thorpe case."

Mr Angus Nicol, for Mr Farquharson and the NUJ, said there was a situation being reached in which papers cannot publish the names of the accused or the result of any committal proceedings. That is clearly

wrong and clearly undesirable—which I emphasise with all the force I can.

## BA to sell 18% of holding in Cyprus airline

BRITISH AIRWAYS is to reduce its stake in Cyprus Airways from 22 per cent to 5 per cent, with a sale of shares to the Cyprus Government, the airline said last night.

British Airways sold its 15 per cent stake in Cathay Pacific Airways last year and its only stake in another airline is now with Air Mauritius, in which it holds 15 per cent.

Mr Stavros Galatariotis, the chairman of Cyprus Airways, said BA had decided to sell most of its shares in Cyprus Airways to the Cyprus Government "at prices below those quoted by stock exchange dealers."

Under the plan, the Cyprus Government would be the main shareholder with 73 per cent of the equity in Cyprus Airways.

Mr Galatariotis said the Cyprus airline is to decide soon on the purchase of three wide-bodied aircraft at a total cost of about £265m (£75m).

The airline is considering aircraft from McDonnell Douglas, Lockheed, Boeing and Airbus Industrie. Talks are under way with each manufacturer.

Mr Galatariotis said Soviet Tupolev and Ilyushin aircraft also have been considered, but were ruled out, mainly because of high fuel and maintenance costs.

The current Cyprus Airways fleet is three British BAC 1-11 and four Boeing 707 aircraft.

Cyprus Airways lost £5m last year.

## Midland to offer prestige credit card

MIDLAND BANK is today expected to announce its plans to offer a new up-market travel and entertainment card in conjunction with MasterCard, the U.S.-based payment systems group.

Midland has already formed ties with MasterCard in the area of travellers' cheques. The bank last month announced arrangements between its Thomas Cook travellers' cheques subsidiary and MasterCard to offer joint travellers' cheques in several currencies.

Midland is likely to start offering the MasterCard Gold Card early next year. It is expected to be similar to the gold card already offered by American Express through Lloyds Bank.

The American Express Gold Card offers an unsecured overdraft of £6,000, a £100 cheque-cashing facility and £70,000 worth of travel accident insurance.

Lloyds Bank launched the Amex card last spring aimed at affluent customers. The Midland plan is seen by several bankers as an attempt to catch up in the "snob market" by offering a product without the spending limits of Access and Barclaycard.

## Communications fail in health service

A REPORT by the Health Service Commissioner identifies failure of communications as the main cause of dissatisfaction among complainants.

Mr Cecil Clothier QC, the health services ombudsman, fully investigated 50 complaints and found some justification in 36.

In a case which he describes as "unique in the experience of my office" a consultant refused to prescribe a prosthesis for a woman whose breast he removed because it was too expensive. This attitude was "obdurate and indefensible," says the report.

New head of styling for BL

BL's main cars division is to have a new head of styling from next week. Mr Roy Axe, 44, is leaving his job as director of car design at Chrysler Corporation of the U.S. to join BL.

Mr Axe also held senior styling positions with the former Rootes Group, which was taken over by Chrysler in the early 1970s.

## 260 lose jobs

ANOTHER 260 jobs are to be lost on Merseyside when Cousins (Confectioners), part of the Allied group closes its bakery at Speke in south Liverpool and 14 of its 70 shops in the region.

## Channel link

A NEW passenger ferry link between Britain and the Channel Islands will go into service next May, providing three sailings a week from Torquay to Alderney and Guernsey operated by Torbay Seaways and Stevedores.

## Shell attacks rise in North Sea oil price

BY MARTIN DICKSON, ENERGY CORRESPONDENT

The debate mainly concerns the relative price of North Sea crude and the similar light produced by Nigeria.

Nigeria is thought to be fixed a reference price of \$30 a barrel for the rest of the year but is reported to be offering discounts on that to encourage its flagging output and help selling rates of payment.

Opponents of the BNOC argue that Nigerian oil always had a price edge in North Sea crude because of its better yields, and that the UK reference price should be lower than the Nigerian rather than the same.

The fact that the Nigerian is discounting below their reference price reinforces need for BNOC reduction at least so cents a barrel, it says.

Those favouring a North Sea price rise of \$30.50 are pressurised by Nigeria which should not influence BNOC's move.

The large integrated companies want to limit the increases because they have been losing money on their refinery operations. Increased crude costs will exacerbate the problems they fear. Small North Sea companies with no downstream commitments would prefer higher prices.

Industry reports indicate that BNOC has received some acceptances and no formal rejections so far to its proposals.

## Esso up 2.8p a gallon

BY SUE CAMERON

ESSO raised its wholesale petrol prices today by 2.8p a gallon. It plans to end price support for its dealers in areas where price competition at the pumps is less intense.

The increase follows crude oil price realignment by the Organisation of Petroleum Exporting Countries.

Saudi Arabian marker crude prices have been raised from \$32 to \$34 a barrel, and North Sea crude prices may go up from \$35 to \$36.50.

Esso is taking a more cautious line on withdrawal of price support for dealers. Yesterday the company made clear it would cut support to dealers only if pump prices rose sufficiently high levels.

In areas where competition remained, Esso would continue to subsidise dealers.

## Time-sharing house to be opened in Kensington

BY ROSEMARY BURR

SEVERAL CITY institutions are entering the property timeshare market. London Timeshare Properties, an eight-month-old company, has developed Allen House, Kensington, for time sharing.

Shareholders in London Timeshare Properties include Electra Investment Trust; the Berry Trust; Northern Securities Trust; and two investment trusts from the Drayton Merton stable. Mr Andrew Chilcott, an accountant who formerly ran his own firm, is the company's founder and managing director.

Under a time-sharing scheme individuals buy either the right to use, or the ownership of property, for a certain period usually two weeks. In the timeshare property development have been criticised because of the lack of regulation.

The business is taking steps to establish a method of regulation. Leading property companies such as GKN Wimpey and Barratt have entered the market recently.

Mr Chilcott said that "in the high cost of hotel accommodation" time-sharing at Allen House would provide a "haven" for individuals to go for periods of time.

## BUSINESS &amp; GOVERNMENT

## A Monthly Survey of Official Publications for Business and Industry

Each year the Government issues over 20,000 new publications. Many contain information crucial to the efficient management of your business. You will find out which they are in Business & Government.

This new management publication is designed for the executive with limited time for essential reading. It contains abstracts, comment and explanation on: New Legislation, Government Policy, Scientific and Technical Research, Financial and Economic Forecasts, Market Surveys and Export Opportunities, Tax and Duty, Health and Safety, Business Statistics.

It covers HMSO publications, the publications of government departments, research organisations, quangos, and nationalised industries, and those of major international organisations—including the EEC, OECD, IMF, UN, and the World Bank.

First issue: 16 November. Send your order today to Chadwyck-Healey Ltd, FREEPOST, CAMBRIDGE CB5 8BR. Order by telephone (9am - 6pm) to Cambridge (0223) 66333. By telex to: 81784 COSMIR G.

Please enter \_\_\_\_\_ subscriptions to Business & Government. A Monthly Survey of Official Publications for Business and Industry. £25 for 12 monthly issues

I enclose my remittance.

Please send me more information about Business & Government.

Name \_\_\_\_\_

Organisation \_\_\_\_\_

Address \_\_\_\_\_

Published jointly by  
HMSO/CHADWYCK-HEALEY

## Flymo saw the Addvantages

When Flymo started to manufacture their revolutionary hover mowers 12 years ago, they employed 150 people. Today, Flymo employ nearly 800 in over half a million square feet of modern factory space in Aycliffe new town in north-east England. That's success.

## Addtractions

Flymo liked Aycliffe's fast road links with the A1 motorway, readily available factory space at keen rents and a reliable supply of labour. If anything, these advantages are greater now.

## Addaptability

When Flymo were ready to expand, we set to work to design and build another factory of 170,000 sq. ft. for them. Within four years we doubled it up for them to 342,000 sq. ft.

## Addictive

Flymo like Aycliffe so much that it's the H.Q. for the whole of their expanding world-wide operations.

## Addmirable

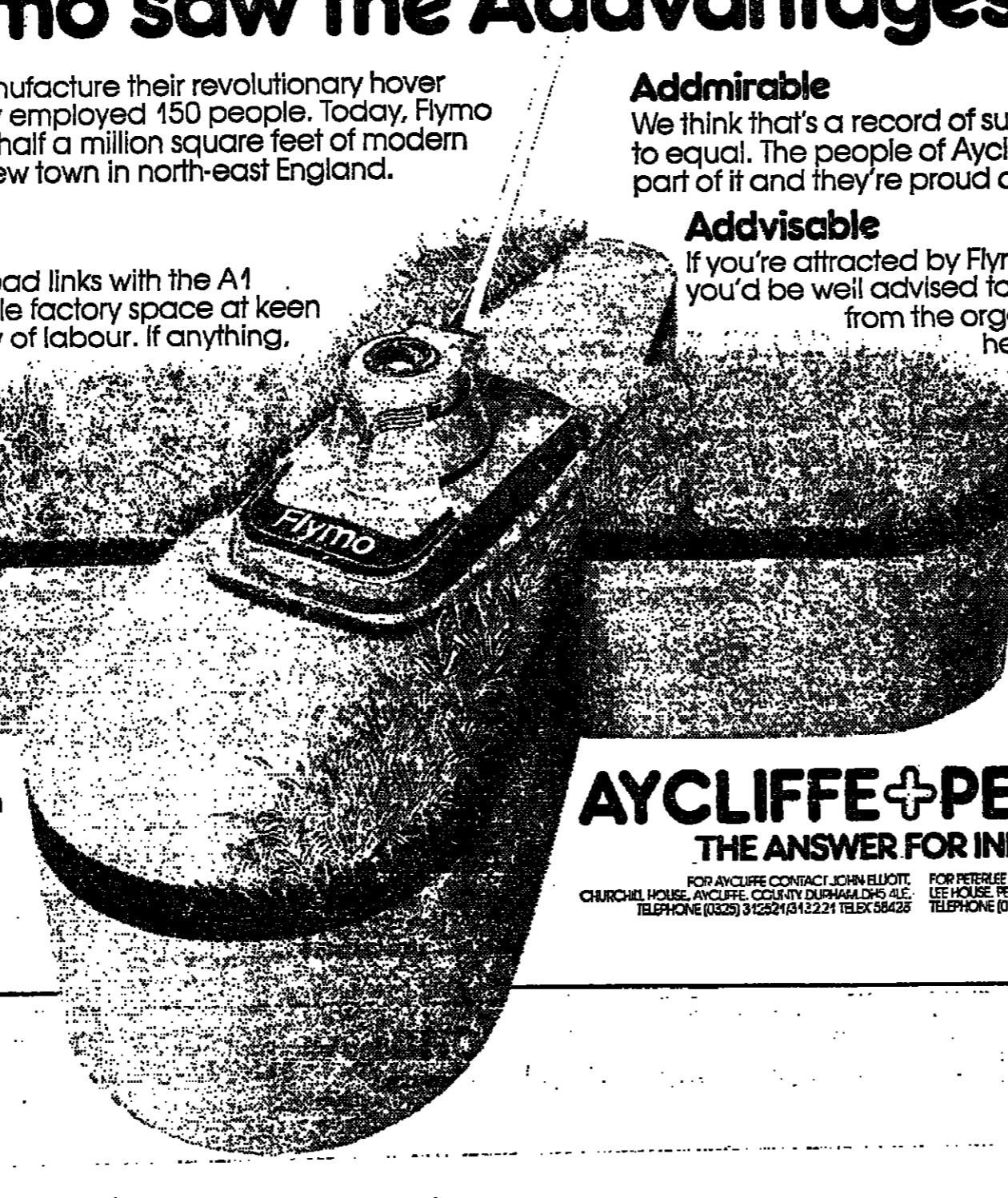
We think that's a record of success that's hard to equal. The people of Aycliffe have been part of it and they're proud of it.

## Addvisable

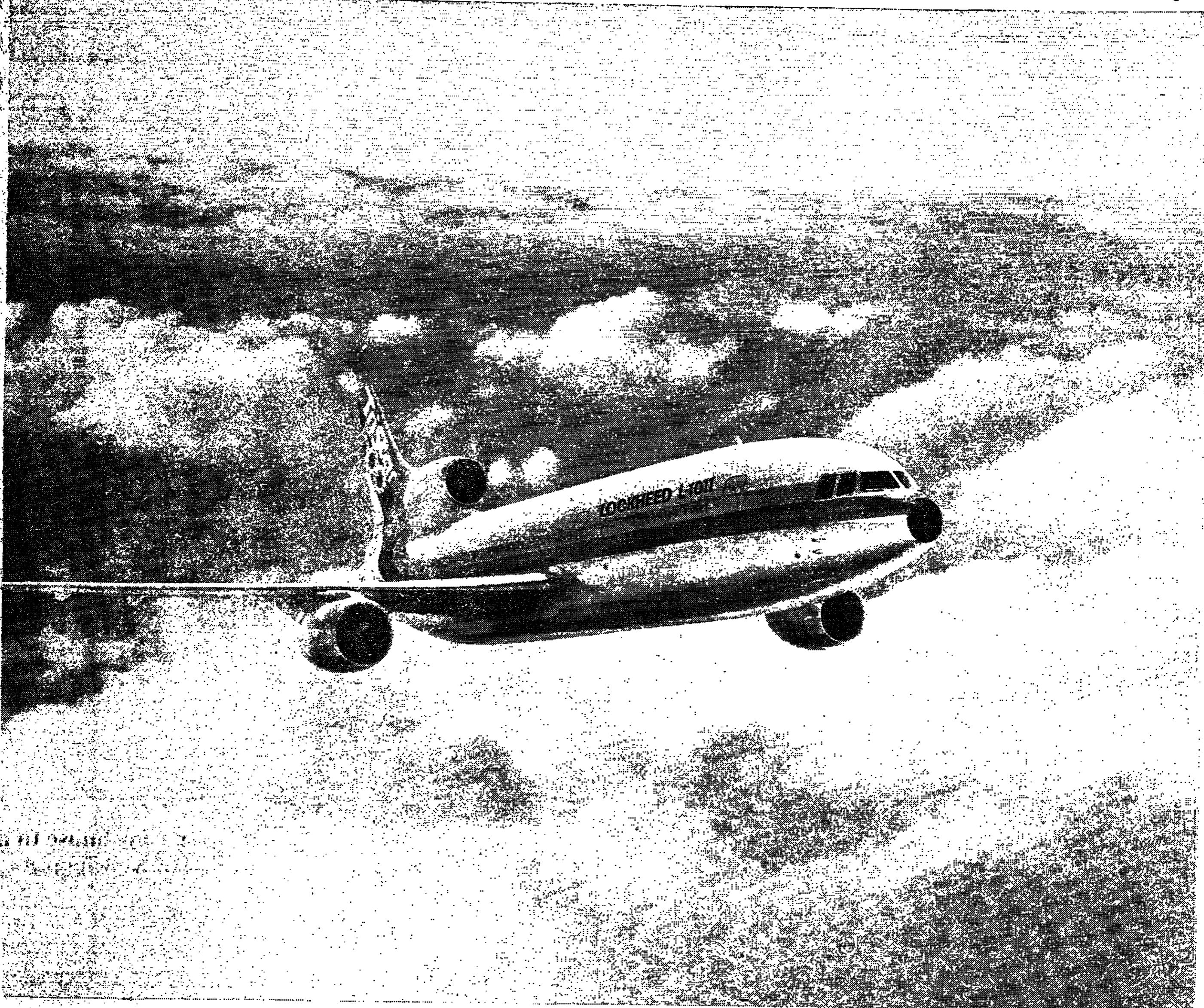
If you're attracted by Flymo's experience you'd be well advised to find out more from the organisation that helps them and nearly 200 other companies to succeed in the north-east's major new towns.

AYCLIFFE + PETERLEE  
THE ANSWER FOR INDUSTRY

FOR AYCLIFFE CONTACT JOHN ELLIOTT,  
CHURCHILL HOUSE, AYCLIFFE, COUNTY DURHAM DH4 8LE.  
TELEPHONE (0325) 312521/31221/31222. FOR PETERLEE CONTACT DEREK ORD,  
LEE HOUSE, PETERLEE, COUNTY DURHAM SR8 1BB.  
TELEPHONE (0708) 663036/663426



JOHNSON



# Why one world jetliner can lay claim to 32% of tomorrow's skies.

There's a big growth sector in the airline industry: long air routes that span more than 3,000 miles, but serve only moderate numbers of passengers.

In 1975, long, moderately travelled routes constituted about 25% of total air route mileage. By 1982 this figure will rise to approximately 32%.

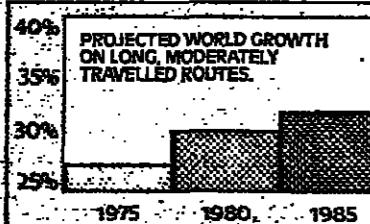
In these changing times, airlines seek a jetliner with plane mile and seat mile costs low enough to enable it to operate profitably over such routes. They don't have to look far:

because the jetliner that can lay claim to 32% of tomorrow's skies is in the air today.

## The right-size jetliner to meet the demand.

It's Lockheed's L-1011-500, the fourth and newest member of the elite wide-cabin TriStar family. Offering the utmost in comfort to passengers, the L-1011-500 will also satisfy airline decision-makers. Because the L-1011-500 can deliver the greatest profits on those long, moderately travelled routes.

Although its cabin is just as wide, the L-1011-500 is a little



shorter than the other big three-engine jetliners. Size is one reason for the L-1011's economy. In fact, one of the world's foremost airlines concluded that the L-1011-500 gives plane mile costs which are 8 to 10% less than its competitors.

The twin-engine jetliners now being developed lack the range to handle long routes. In fact, jetliners need at least three engines to be certificated for passenger flights over long stretches of ocean.

And when it comes to those moderately travelled routes, the big four-engine jetliners, with their high operational costs, can't deliver profit levels on a par with the L-1011-500.

## Unmatched technology means greater economy.

The L-1011 remains the world's most advanced big jetliner because of its unique ability to incorporate the best of new, advanced aircraft technology.

A striking example is a new digital autopilot, now in service on L-1011-500 TriStars flown by two major airlines. This Lockheed autopilot, a breakthrough in technology, has no moving parts, and is lighter, smaller and 150% more reliable than other systems in current use. It even pinpoints maintenance problems for quick, cost-saving attention by ground crews.

Then, only the L-1011 has had its wingspan increased for greater fuel conservation. An exclusive system of computer-driven Active Control ailerons makes this possible and also helps produce the smoothest flights in the air.

It's also the only big jetliner with the Flying Tail, giving the pilot better control at all times. Its exclusive Flight Management System automatically selects the best speed and power levels and then controls throttles in flight for the most economical use of fuel. And the L-1011 has the unique capacity to make regular landings at some airports in weather bad enough to turn away other big jetliners. All of these advanced systems help make today's L-1011-500 the jetliner for tomorrow.

## More flexibility, more profitability.

"Open skies" are giving airlines greater freedom to introduce new routes. And the trends indicate that long routes are entering an era of rapid growth.

With its unbeatable combination of low plane mile and low seat mile costs, the L-1011-500 gives airlines greater flexibility and profitability over the other long-range jetliners.

So if you're looking for a competitive edge in a fast-growing market, take a good look at the Lockheed L-1011-500 TriStar.

# Lockheed L-1011 TriStar

01/10/81

## N. Sea oil will stay under UK control, Lawson says

BY IVOR OWEN

PRIVATE SECTOR investment in the British National Oil Corporation's oil producing business is likely to be very widely spread. Mr Nigel Lawson, the Energy Secretary, forecast in the Commons last night.

He assured Opposition leaders that there would be no question of foreign interests gaining control over North Sea oil production policy.

Mr Lawson, speaking in the resumed debate on the Queen's Speech, said BNOC's oil producing business would be sold as a single entity and not broken up in a manner which allowed particular assets to be disposed of one by one to foreign multinational companies.

He said: "The business will quite simply be floated intact on the Stock Exchange as an independent British oil company, in which the people of Britain — including in particular the employees of BNOC — will be for the first time able to acquire a genuine stake."

The Minister said there was concern that the Government's denationalisation proposals — a Bill enabling them to be put into effect will be published shortly — might result in control over North Sea oil production passing out of British hands altogether.

But he insisted that with a substantial Government minority holding — the precise proportion has yet to be specified — coupled with the fact that the ownership of the rest of the shares was likely to be very widely spread, made such a development unlikely.

Mr Lawson promised that as a further protection the Government would ensure the articles of association of the new company contained effective safeguards against any undesirable change of control.

He argued that the preservation of the national interest was not really an issue because BNOC's oil producing business accounted for only 1 per cent of total output from the North Sea.

What mattered was the control which the Government had over the North Sea oil industry.



Bill Pitt



Nigel Lawson

try as a whole.

Mr Lawson emphasised:

"That control, which is far reaching and crucial, is wholly unaffected by the privatisation of the oil-producing business of BNOC."

Mr Lawson reminded MPs that BNOC's oil trading business would remain 100 per cent state owned.

The heart of this was its *unassassable* right via the

system of participation agreements to up to 51 per cent of all UK North Sea oil whoever

may have produced it and brought it ashore."

"That remains and that is what matters," he declared.

The tax regime, which at the margin could claim for the public coffers up to 90 per cent or more of the oil revenues from individual fields, was another instrument which ensured that no private speculative gains were made at the nation's expense.

In his maiden speech Mr Bill Pitt, the new Liberal MP for Croydon North West, said it was unlikely that the Liberals would support the Government over the sale of BNOC's assets.

He claimed that in reality the Government was seeking to use the money raised from the sale in order to keep down the size of the Public Sector Borrowing Requirement which was running at such a high level because 3m people were unemployed.

He contended that against this background it could be said that the myth of an abdication of national control had been nulled once for all.

He rejected allegations made earlier by Mr Tony Benn, who was due to speak from the Opposition Front Bench later

in the debate, that the introduction of private capital would lead to more of the North Sea gas reserves being flared.

Mr Merlyn Rees, Labour's Shadow Energy Minister, said the Opposition would vigorously contest the forthcoming legislation.

"We will fight this Bill. Our natural resources must be owned by the community," he said.

Mr Rees said any interests contemplating buying shares to be put on offer by the Government should bear in mind that Labour's firm resolve to public ownership in the whole question of entrism if somebody could come up with the right formula.

But right wingers are saying that what they want from Mr Foot is real leadership rather than just his passive compliance.

Morale within the Labour Party has been badly hit by the continued popularity of the Social Democrats, as shown by the opinion polls.

And Labour's failure to win the Croydon by-election.

The shadow Cabinet is to discuss the whole question of future tactics tonight in advance of next week's meeting of the Parliamentary Labour Party, and last night some shadow Ministers were considering using the meeting to urge Mr Foot to take a tougher line with the far left.

In the BBC interview yesterday, Mr Foot acknowledged that he had failed to unite the party. But he said he had not the "slightest intention of giving up" and he made it clear that he had no intention of altering his basic strategy.

He insisted that right wingers were wrong in saying he was trying to "appease" the left.

What he was doing, he said,

was trying to reconcile the different wings of the party so that they could unite in the fight against the Government. He stood by his support for Mr Tony Benn for the shadow Cabinet and was adamant that it would have been a misuse of his power as leader to have tried to oust Mr Benn from his position as chairman of the home policy committee.

Mr David Trippier (Con, Rosedale) said the cost of Trident was equivalent to 2p per day per person. "Even though some people may think Trident is expensive it is nowhere near as expensive as the war it will help prevent," he said.

## Cuts in Navy 'will go ahead'

FINANCIAL TIMES REPORTER

REPORTS that the Government is reconsidering cuts in the Navy, announced earlier this year, were denied yesterday by Mr Peter Blaker, Minister of State for the Armed Forces.

Mr Douglas Jay (Lab, Battersea N) pressed the Government during Commons Question Time to say if it was discussing with the United States "possible modification" of the cuts.

Mr George Robertson (Lab, Hamilton) from the Opposition front bench said that reducing dockyard facilities, one of the main cuts, was likely to undermine the whole credibility of the Government's decision to place more importance on hunter-killer nuclear sub-

marines.

Mr Blaker said the changes affecting the Navy were not being reconsidered. He said he had visited several of the Royal dockyards. "The more I learn about the subject the more I am satisfied we shall have adequate capacity for the refitting of our submarines," he added.

Mr John Nott, Defence Secretary, said the Government still did not know the final cost of the proposed Trident nuclear submarine missile system. The Government's original estimate of £5bn could rise to £8bn because of the development of a bigger missile, according to reports. Mr Nott said the Government is studying the

matter.

He rejected Opposition attacks on Trident and insisted it was subject to cash limits like other projects. A recent poll showed 67 per cent of people want Britain to retain an independent nuclear deterrent, he claimed.

He went on "to predict that even if the Tories lose the next election, whichever party came to power would continue the project."

Mr David Trippier (Con, Rosedale) said the cost of Trident was equivalent to 2p per day per person. "Even though some people may think Trident is expensive it is nowhere near as expensive as the war it will help prevent," he said.

## There are many hotels in the Gulf but only three Gulf Hotels



You have ever read the reader profile of this paper, that's you! ABCI SE group, high income, a frequent traveller, well read, and lots, lots more, in fact you are a very discerning and unique person.

Well, our hotels are unique too. Yes of course we offer all the usual amenities expected of first class hotels, but after spacious accommodation, excellent cuisine and plenty of facilities for recreation, like swimming pools, squash and tennis courts, the similarity ends.

Our Gulf Hotels whether in Bahrain, Doha or Muscat have been around longer than most, our management and staff know just that little extra about making your stay more comfortable and pleasant.

So next time you're in the Gulf why not drop in and discover the difference for yourself.

Reservations at your local Travel Agency or Gulf Air Office

Gulf Hotels  
GULFAIR



## Foot faces unease in shadow Cabinet

By ELLIE GOODMAN,  
Political Correspondent

ON HIS first anniversary of taking over as leader of the Labour Party, Mr Michael Foot last night faced growing opposition from within the shadow Cabinet after he gave a radio interview to reaffirm his basic belief in the need to accommodate the left.

The interview infuriated shadow Ministers on both the right and the centre of the party who are desperately looking for a sign that Mr Foot recognises what they see as the dangers to the party caused by his determination not to alienate the Left any further.

The only sign of hope Mr Foot offered the right was his attitude to the Trotskyist Militant Tendency organisation. He made it clear that he was open to suggestions about how best to tackle it.

Mr Foot has been under increasing pressure from the right over the past few weeks to take action against Militant.

Yesterday, he repeated that he did not believe it would be easy to expel members, but stressed that there would be an opportunity to raise the issue again on the party's national executive committee. He repeated that in his view Militant was a "pestilential nuisance."

In discussions with MPs over the last few days, Mr Foot has given the impression that he might go along with some new inquiry into the whole question of entrism if somebody could come up with the right formula.

But right wingers are saying that what they want from Mr Foot is real leadership rather than just his passive compliance.

Morale within the Labour Party has been badly hit by the continued popularity of the Social Democrats, as shown by the opinion polls.

And Labour's failure to win the Croydon by-election.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In particular, he was expected to try to dispel concern over the apparent policy differences between Britain and the U.S. and over Israel's hostility to the Saudi Arabian plan.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In the event, these hopes were disappointed. Lord Carrington, who was opening the Lords foreign affairs debate on the Queen's Speech — who was opening the Lords foreign

## UK NEWS = LABOUR

## Vauxhall offers workers 5% rise

JOHN LLOYD, LABOUR CORRESPONDENT

MEETINGS of Vauxhall's manual workers will vote 5 per cent pay offer over the next few days.

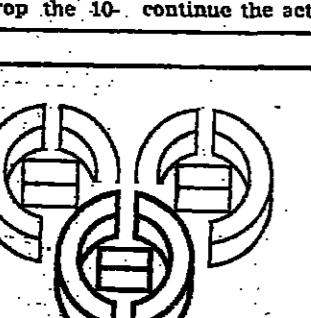
The offer is not conditional on increased efficiency, as in the case of Ford, although the company said yesterday that efforts would be made to improve productivity.

Mr Terry Duffy, president of the Amalgamated Union of Engineering Workers, said Vauxhall, together with BL, had given a lead which Ford should follow in reducing working time.

Vauxhall shows and continuing losses, a loss of £23.3m in 1980, the first six months of this year there was a further £50.5m.

The offer will be voted on during the breakdown of talks in the joint negotiating committee, which is together local unionists and senior Vauxhall management. A meeting with local officials is planned for Monday to break the deadlock.

The offer includes the reduction of the working week from 39 hours, conditional on agreement to drop the 10-



## BASLE STOCK EXCHANGE

FOUNDED 1876

Turnover 1980: SwFr 28,632 million

A leading Swiss market for Swiss and foreign securities

Forward and Option transactions to a maximum of three months

Watch for fuller information on 20th November 1981.

CHAMBER OF THE BASLE STOCK EXCHANGE STOCK EXCHANGE INTELLIGENCE LTD. P.O. Box 244/CH-4001 Basle (Switzerland) Tel: 23 11 59 - Telex: 62524

## Our Eurobanking Services

in

## Luxembourg

We are the wholly-owned subsidiary in Luxembourg of Badische Kommande Landesbank, a leading German bank headquartered in Mannheim. Serving multilateral corporations, governments, and other financial institutions, we operate in all major areas of Eurodilance, including

## Euroloans

In line with market conditions and client requirements, we participate in syndicated Euroloans, often acting as lead manager, manager, or co-manager. We grant short and medium-term Euroloans in D-Marks and US dollars, and arrange project-related export and import financing. Complementing our proven Eurocredit capabilities, we are also active in money market and foreign exchange dealing as well as fixed-interest security trading.

Please contact: Albert Feilen, Managing Director, Syndicated Euroloans and Wolfgang Alloge, Director, Money market and foreign exchange.

BADISCHE KOMMUNALE LANDES BANK INTERNATIONAL S.A.

9 Boulevard Roosevelt, P.O. Box 626, Luxembourg-Ville. Tel: 475 8811/5 315 (Dealers); 1781 1782 (Dealers); 1783 (Credits)

## Hill Samuel Base Rate

With effect from the close of business on November 11th 1981 Hill Samuel's Base Rate for lending will be reduced from 15½ per cent to 15 per cent per annum.

Interest payable on the Bank's Demand Deposit Accounts will be at the rate of 13 per cent per annum.

Hill Samuel &amp; Co. Limited

100 Wood Street, London EC2P 2AU

Telephone: 01-628 8011

## Unity urged in local authorities pay struggle

By Philip Bassett, Labour Staff

TUC public service union leaders yesterday decided to alert members to be prepared to give "practical, moral and financial" help to support Britain's 1m local authority manual workers in pressing their pay claim this year.

The decision by the TUC public services committee is a further step in trade union efforts to try for closer co-ordination this year on public services pay bargaining faced with the Government's pay provision of 4 per cent.

While the practical effect of the committee's decision is still unclear, union leaders decided that since the council manual workers seemed to be again in the forefront of public service pay negotiations, efforts should be made to support them.

The employers are not expected to reply to the manual workers' claim for rises in line with the prevailing rate of price inflation, shorter hours and longer holidays until early next month.

The committee welcomed the fact that a number of unions in the public services had brought forward their claims in an effort to achieve closer co-ordination. It decided that the core of such claims should be price-linked rises and shorter hours. The TUC will produce a document for membership distribution laying out sample claims.

Nurses' leaders decided yesterday to seek an urgent meeting with the Prime Minister over what the Confederation of Health Service Employees describes as the Government's "shameful" attitude towards nurses' pay.

The unions have been in negotiation for some time on a formula to try to protect nurses' pay from erosion by inflation. But Cohe claims that the Government intends to make no move on the implementation of such a formula until the inquiry into Civil Service pay has reported next summer.

## Teachers to claim 12%

By Michael Dixon, Education Correspondent

UNIONS REPRESENTING about 450,000 schoolteachers in England and Wales decided yesterday to join other TUC-affiliated public service unions in claiming pay rises of about 12 per cent, in defiance of the Government's 4 per cent target.

The teachers will ask for a rise from April 1 to compensate for increases in the cost of living, said Mr Fred Jarvis, general secretary of the National Union of Teachers and leader of the unions' side of the Burnham negotiating committee.

The last reported annual increase in the retail price index was 11.4 per cent.

The claim will be put to the education authority employers next month.

## Injunction move to end sit-in by print workers

Financial Times Reporter

THE East Midland Allied Press group is applying for a High Court injunction to remove print workers from its head office at Peterborough.

More than 200 members of the National Graphical Association have staged a sit-in there since the weekend in support of demands for negotiating rights for advertising sales staff.

Their action has halted the Peterborough Evening Telegraph, several weeklies and a series of national publications. The East Midland group decided yesterday to seek the injunction after the union voted to involve members at other offices in the group, who are asked to stop work from Friday.

This would halt the Northamptonshire Evening Telegraph at Kettering and other weeklies at King's Lynn, Norfolk; Bury St Edmunds, Suffolk and Market Harborough, Leics. The application is expected to be heard today.

## Talks to save evening paper

Financial Times Reporter

TALKS were taking place yesterday in a bid to save the Chelmsford-based Evening Herald.

The 18-month-old paper, part of the Essex Chronicle Group, was due to close last Friday, but following intervention by Mr Les Dixon, president of the National Graphical Association, the management agreed to a temporary reprieve.

The talks between management and national print and journalism union officers cover economies planned by the company, which is part of Associated Newspapers. A total of 134 jobs are at risk.

## One depot unlikely to halt the oil

Ivo Dawnay looks at reactions by tanker-drivers to the strike call

THE MAJORITY of tanker-drivers and depot workers at BP's Townmead Road terminal in Fulham were vigorously opposed yesterday to the pay strike threatened for Monday.

Whether the same is true to Transport and General Workers' Union members at depots with a more militant reputation like Heathrow is a question that will be close to the hearts of the 60-odd shop stewards who called on Monday for a second ballot of their members.

It was obvious everybody knew what they were voting for," he said. "We should take what we can get. It's bloody senseless to stop work."

Others were more than happy to express publicly their resentment at what they regarded as a highly political decision.

Raymond Hopkins, 41, a driver from Caversham, declared himself "stunned" by the re-vote decision.

One driver, a Fulham man

with 22 years' service to the company, who would not be named, was adamant that an hour-long talk by shop stewards at Heathrow is a question that will be close to the hearts of the 60-odd shop stewards who called on Monday for a second ballot of their members.

"They didn't like it because it's gone against them."

Several drivers and depot men expressed a similar sense of being "used," but the majority adopted a less indignant stance, confident that the second ballot on Thursday would underline the terminal's collective decision to accept the offer.

Mr Kenneth Wise, 38, of Fulham, felt "Very, very strongly" that the plant did not want to go on strike.

"The offer was a fair one, and I think everybody realises it as soon as it has been taken out of our hands."

About 200 yards from the terminal gates, in the back yard of the Glenn public house, five depot workers, fuelled by a vigorous game of dominoes and some lager, found it hard to treat the re-vote as anything

but a waste of time.

Mr James Hawkins, 38, a married man with 11 years' service at the terminal, was one of a number of drivers who specifically blamed Mr Alex Kitson, TGWU deputy general secretary, for the order.

"The whole thing is political," he said. "Kitson is trying to use us as a weapon, and we're not having it."

Mr Ron Thomas, a depot shop steward, remained engrossed in his newspaper, confessing only that he barely knew who Kitson was.

A stewards' meeting that morning had seemed equally bemused by the call for a second vote, but he was confident it would go the same way.

"This is Fulham," he said. "We've always been a happy depot here."

Many workers were unable to draw a comparison between the company's 8 per cent offer and the 11 per cent won by Mobil drivers in May, because of the differences in overtime rates, allowances and other factors.

## Acas chief appeals for soft line with unions

By Mark Meredith, Scottish Correspondent

MR PAT LOWRY, chairman of the Advisory Conciliation and Arbitration Service said yesterday that management would be short-sighted if it saw the recession as a chance to get its own back on the trade unions.

Mr Lowry was speaking to reporters after opening a one-day conference in Glasgow sponsored by Acas with the theme "preparation for change." Answering questions, he said that a revengeful attitude would make unions and employees anxious to return to the attack when the recession was over.

Mr Lowry opened the conference by reviewing some of the area for change in industrial relations such as the technological innovations and the impact of the recession. He appealed for sensitivity in industrial relations to yield long term results. Acas officials were surprised at the turnout of over 200 managers, trade union officials and academics attending the conference.

Delegates were divided up into syndicates to discuss payment systems, bargaining structures, industrial relations procedures, negotiation issues in the 1980s, management development in industrial relations and communications. The conference was the first of its kind in Scotland.

## Miners hope for outline deal around 10%

BY OUR LABOUR EDITOR

PAY NEGOTIATIONS between the National Coal Board and the National Union of Miners workers resume this morning with union leaders looking for a considerable improvement on the board's last offer.

Both sides hope to reach an outline deal to be put out in due course to a secret ballot of the 240,000 miners. The union is calculating that the basic rate increase offer will have to be near 10 per cent (against

a 24 per cent claim) if acceptance in the ballot is to be assured.

The board's last offer was to raise basic rates by an average of 5.3 per cent—a range of £4.25 to £6 a week according to grade—with another £1 on the £30 a week target bonus payment and money set aside for other parts of the claim.

If the package of £1m—

which would cost the Coal Board £85m in total—were

spent on basic rates, the increases would be between 6 and 8 per cent.

The miners' negotiations were delayed while the BL crisis over a 3.8 per cent basic rate offer played itself out. But,

perhaps a more potent influence on the miners than the BL workers' climbdown will be their own imminent ballot to choose their next national president. The presidential contest is overshadowing the pay

issue this year.

But whatever the miners gain will be a pacemaker for negotiations in the rest of the financially secured nationalised industries.

Most of the subsidiary elements in the miners' claim appear to be fading from the negotiations, but the union will today be looking for at least agreement in principle that miners should be salaried in future.

From Dec 1st.

## The big, simple way to save with a National Savings Bank Investment Account.

## Is the interest paid in full?

On December 1st, the interest rate for all National Savings Bank Investment Account holders goes up to 15% p.a., and matches the highest rate we have ever paid. To benefit from the new rate as soon as it is introduced, you must invest by November 30th.

An NSB Investment Account gives you big interest rates—paid in full.

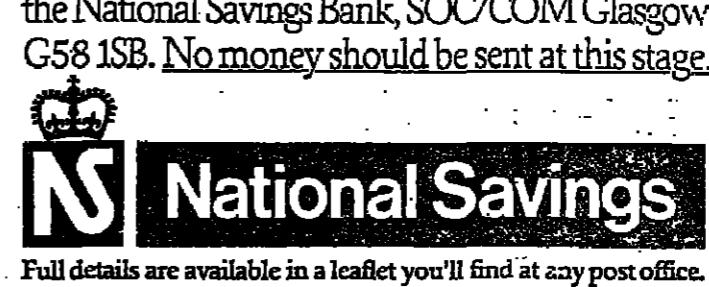
Start right now. It's quick and simple.

## Simple to start

Just go to your post office, fill in a simple form and make your deposit. Start with as little as £1—cash or cheque. Cheques made payable to you are also acceptable as a deposit.

Every pound you invest earns interest from the first of the month following the deposit, and for every full calendar month it remains invested. And you can withdraw it at one month's notice.

The maximum you can invest is £200,000.



Full details are available in a leaflet you'll find at any post office.

# FT COMMERCIAL LAW REPORTS

## Experimental system in commercial practice

### PRACTICE DIRECTION

Queen's Bench Division (Commercial Court): Mr Justice Parker: November 9 1981

Mr Justice Parker issued the following practice direction relating to a new experimental system for dealing with matters of urgency arising in the Commercial Court.

\* \* \*

"As is stated in the Annual Practice, the Commercial Court has always sought to adapt its procedure to the continuously changing needs of the commercial community and there has for some time existed, as a means of communication between the Court and the Commercial Court Committee.

"One of the principal functions of the Court has been and still is to deal swiftly with urgent matters. This has been done by bringing on for trial swiftly cases in which for one reason or another, justice requires such a course to be taken, and by disposing as quickly as possible of other urgent matters such as applications for summary judgement, for orders continuing or discharging interlocutory injunctions, for interlocutory orders of various kinds, for orders to arbitrators to state a special case under the Arbitration Act 1950 or, now, motions for leave to appeal under the Arbitration Act 1979 and so on.

"Recently the volume of such urgent matters requiring early disposal has very considerably increased. In 1978 for example, 1,180 summonses amounting 135 judge days were heard while in the year to July 1981 the comparative figures were 2,106 summonses and 277 judge days.

"The result has been that return dates for such urgent matters have had to be put further ahead. In order that earlier return dates may be given for such matters which are likely to occupy less than one day, it has been decided, after discussion in the Commercial Court Committee, to introduce, initially for an experimental period only, a new system.

"As from Friday, November 20, all five Commercial Judges will normally sit on Fridays solely for the purpose of dealing with summonses and other short but urgent matters, and Tuesdays will cease to be summons days.

"I say normally, for it is recognised: (1) that such a practice might involve the parties to a case part heard on a Thursday in an unjustifiable expense, if the case were adjourned to Monday in order to enable the judge to deal with short matters on Friday; (2) that there may be short matters which for one reason or another cannot be

heard on a Friday and must be heard on a Tuesday or some other day; (3) that if all judges are taking short matters on Fridays there may be insurmountable difficulties for both sides of the profession in having more than one matter in which they are involved coming on the same day.

"The new system will therefore be operated on a flexible basis so as to obviate, or at least to reduce to a minimum, the foregoing difficulties and any others which may be found to arise when it is in operation.

"In order that the new system can operate efficiently two essential requirements must be fulfilled. They are: (1) Parties must notify the Commercial Court office of any change in the estimated length of the summonses or other matters immediately such changes become known; (2) Where counsel are involved in more than one summons listed for a particular date, notification of that fact must be made to such office by counsels' clerks not later than 9.30 am on the day prior to the return date.

"In anticipation of the possible introduction of this system, the number of matters listed for the day has been increased, but there are some which are still so listed. The parties involved should, if they possibly can, apply for the matter to be heard for a Friday. This need not involve any delay.

"The new system will make it possible for some at least of the matters which are presently fixed for dates more than two months in the future to be rescheduled for earlier dates. Parties with such late return dates, who wish their matters to be heard earlier, should make application to Mr Bird [Clerk of the Commercial List] for earlier dates.

"In conclusion I would stress two points: (1) The purpose of the system is to accelerate urgent matters. Applications for leave to appeal under the 1979 Act are normally regarded as being in this category. I should, however, mention that there are several hundred applications for leave to appeal or other matters arising out of arbitration awards which were issued more than a year ago but for which no return date has yet been sought. Such, and other, dormant applications, although coming within a category normally regarded as urgent, will, if hereafter proceeded with, not be regarded as urgent in the absence of some convincing argument for sudden urgency being shown. It may be that many of them are in fact dead. If they are it would be of

the greatest assistance to the Court if that fact could be notified as soon as possible.

"(2) It may be that the benefit to litigants which the new system is designed to secure will produce difficulties not presently envisaged. It will be the greatest assistance if the existence of any such difficulties can be promptly communicated to the Commercial Court Committee in accordance with the open invitation which appears at paragraph 72/8/3 of the Annual Practice, or to the Commercial Court Office."

### CONDUCT AS AID TO CONSTRUCTION

Jamill Line for Trading & Shipping Limited v Atlanta Handels-Gesellschaft, Queen's Bench Division (Commercial Court): Mr Justice Parker: November 9, 1981.

WHERE AN ARBITRATOR APPLIES THE "OFFICIAL BYSTANDER" TEST AS AN AID TO CONSTRUCTION OF A CONTRACT, HE IS ENTITLED TO HAVE REGARD TO THE CIRCUMSTANCES SURROUNDING THE CONTRACT, INCLUDING THE SUBSEQUENT CONDUCT OF THE PARTIES.

Mr Justice Parker so held when refusing an application by Jamill Line for Trading & Shipping Limited, charterers, for leave to appeal from an award made by arbitrators in favour of Atlanta Handels-Gesellschaft, time charter owners, in

### RACING

BY DOMINIC WIGAN

BROWN CHAMBERLIN, pulled up by John Francome after blundering away his chance at the first obstacle on his seasonal debut at Kempton, should be back on the winning trail at Newbury today.

The Uplands six-year-old makes the trip of only a few miles to his local course for the Halloween Novices' Chase from which Fearless Imp was withdrawn at the final declaration stage.

Although the absence of Dickinson's recent winner will be a disappointment to some, the two-mile Halloween is far from uncompetitive with Tompion, Fire Drill, Hudson's Bay and Random Leg all taking their chances.

A second likely winner for Winter and Francome is the Winterbourne Chase runner, Gay Invader, who tackles Hud-

a dispute arising out of a charter-party agreed between the parties.

His Lordship said that the issue raised a matter of construction of a contract in a one-off case and the application for leave to appeal fell to be considered on the principles laid down in *The Nema* [1981] 3 WLR 292.

The charterers argued that the case fell outside *The Nema* because the arbitrators proceeded on the basis of the conduct of the parties subsequent to the agreement.

There was high authority that one must not look at subsequent conduct in order to determine the construction of a contract. However, if one were applying the "official bystander" test as were the arbitrators, it was legitimate to do so.

That test presupposes an "official bystander" asking what was to happen "in such and such an event" and the parties replying that: "Of course, so and so is to happen." If one applied that test, or a test of business efficacy, it was legitimate to consider surrounding circumstances. Accordingly, the arbitrators were not at fault.

Leave to appeal refused.

For the charterers: Jeffrey Gruber (Ince & Co.).

For the owners: A. M. Hockcock-Allen (Richards, Butler & Co.).

BY RACHEL DAVIES  
Barrister

son's Bay stablemate Zagros half an hour after the Hallowe'en.

Broadbath and Joe Sunlight will both have their supporters for the second division of the Wood Speen Novices' Hurdle and although it may seem folly to pass over them both I believe that backers may get better value by supporting the Derek Kent newcomer Decorative. A useful performer on the flat, Decorative has always struck me as a potential hurdler of merit.

In the North, little is likely to separate course winners Mid-night Love and Tangles Brother when they clash in Sedgefield's Birett Memorial Chase.

NEWBURY  
1.00 - Rilling Time  
1.30 - Major Knight  
2.00 - Brown Chamberlin\*  
2.30 - Gay Invader  
3.00 - Super Symphony  
3.30 - Decorative\*

SEDEFIELD  
1.45 - Dear Romus  
2.15 - Tangles Brother\*  
3.15 - Strike Action

### MOTOR CARS

PRESTIGE MOTORS (PONTYPRIDD) LTD

are currently offering interest rates from an incredible  
**6 1/2%** per annum

for any make of new vehicle on lease/lease purchase. Special express delivery service. Varying deposits. Full maintenance contract specialist

Telephone for full details

0443 741197/741381/741215

Written enquiries are welcome at:

19 Ynysmeurig Road, Abercynon, Mid Glamorgan

### MERCEDES-BENZ

1981 200 SE (125 series). Petrol, blue metallic, cream cloth, electric sun roof, electric windows, alloy wheels, cruise control and heated seats. £17,500.

1981 230 E AUTO. Saphire yellow, black int. ESR, EW, radio/cassette, P.D.M. 4.50. £20,450.

1980 230 E AUTO. Marine blue, black int., ESR, EW, intis, radio/cassette, P.D.M. 4.50. £20,450.

1980 230 E AUTO. Estate. Signed red, black int., manual sun roof, radio/cassette, P.D.M. 4.50. £20,450.

1980 230 AUTO. Estate. White, blue int., manual sun roof, radio/cassette, P.D.M. 4.50. £20,450.

1980 230 E AUTO. Estate. White, blue int., manual sun roof, radio/cassette, P.D.M. 4.50. £20,450.

1979 230 E AUTO. Silver blue met., int. ESR, CC, alloy wheels. £17,750.

1979 230 E. M. Manual gearbox, power steering, AC, ESR, EW, alloy wheels. £11,250.

1979 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 SE. Silver green met., brown int., ESR, alloy wheels. £16,750.

1978 230 SE. Silver blue met., int. ESR, CC, alloy wheels. £16,750.

1977 230 E. M. Manual gearbox, power steering, AC, ESR, EW, alloy wheels. £11,250.

1978 230 CE. Signal red, black int., ESR, EW, alloy wheels. £16,750.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 SE. Silver green met., brown int., ESR, alloy wheels. £16,750.

1978 230 SE. Silver blue met., int. ESR, CC, alloy wheels. £16,750.

1978 230 E. M. Manual gearbox, power steering, AC, ESR, EW, alloy wheels. £11,250.

1978 230 CE. Signal red, black int., ESR, EW, alloy wheels. £16,750.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cassette, P.D.M. 4.50. £20,450.

1978 230 E. M. Manual gearbox, blue leather, ESR, EW, H/V, alloy wheels, radio/cass



## What is Whitehall up to behind your back?

There's some very worrying legislation about to creep in and out of Parliament.

The idea is to take away your Local Authority's power to levy rates.

That's what Whitehall is relying on.

But think. Without money your council

is without power.

It can't make decisions. It can't go against

Whitehall.

Even if you want it to on certain issues.

That's the value of your local council.

THE ADVERTISEMENT WAS SPONSORED BY THE ASSOCIATION OF METROPOLITAN AUTHORITIES, REPRESENTING A LARGE NUMBER OF ENGLISH LOCAL AUTHORITIES, IN THE BELIEF THAT YOU SHOULD BE KEPT INFORMED.

It can check excessive control of local affairs by any Government.

Remember, after a general election the Government doesn't have to be nice for five years.

When you come to us with your problems our hands will be tied.

You'll come up against this innocent looking law. And like all laws, just try arguing with it.

It won't matter if your local councillor knows the roads are bad (he lives there).

It won't matter if the local school is closing down (he'll probably have children there).

It won't matter if the old people's home is overcrowded.

There will be no point appealing to us.

No point in attending council meetings.

In fact there will be no real point in electing councillors at all.

As things are, our doors are open.

Whitehall will stay closed.

Governments ask you to give them your vote when it suits them.

Make no mistake. With this legislation, as far as local elections are concerned, they might as well take your right to vote away.

## Watch out. Whitehall has plans for your local elections.

There's some very worrying legislation about to creep in and out of Parliament.

The idea is to take away your Local Authority's power to levy rates.

If you hate rates (and who doesn't), you could be fooled into believing it's good news.

That's what Whitehall is relying on.

But think. Without money your council

is without power.

It can't make decisions. It can't go against

Whitehall.

Even if you want it to on certain issues.

That's the value of your local council.

Remember, after an election the Government don't have to be nice for five years.

When you come to us with your problems our hands will be tied.

We'll both come up against this innocent looking law.

And like all laws, just try appealing with it.

It won't matter if your local councillor knows the roads are bad (he lives there).

It won't matter if the local school is closing down (he'll probably have children there).

It won't matter if the old people's home is overcrowded.

There will be no point appealing to us.

No point in attending council meetings.

In fact there will be no real point in electing councillors at all.

As things are, our doors are open.

Whitehall will stay closed.

Governments ask you to give them your vote when it suits them.

Make no mistake. With this legislation, as far as local elections are concerned, they might as well take your right to vote away.

**KEEP IT LOCAL**



Whitehall's new idea for dealing with local questions.

There's some very worrying legislation about to creep in and out of Parliament.

The idea is to take away your Local Authority's power to levy rates.

If you hate rates (and who doesn't), you could be fooled into believing it's good news.

That's what Whitehall is relying on.

But think. Without money your council

is without power.

It can't make decisions. It can't go against

Whitehall.

Even if you want it to on certain issues.

That's the value of your local council.

Remember, after an election the Government don't have to be nice for five years.

When you come to us with your problems our hands will be tied.

We'll both come up against this innocent looking law.

And like all laws, just try appealing with it.

It won't matter if your local councillor knows the roads are bad (he lives there).

It won't matter if the local school is closing down (he'll probably have children there).

It won't matter if the old people's home is overcrowded.

There will be no point appealing to us.

No point in attending council meetings.

In fact there will be no real point in electing councillors at all.

As things are, our doors are open.

Whitehall will stay closed.

Governments ask you to give them your vote when it suits them.

Make no mistake. With this legislation, as far as local elections are concerned, they might as well take your right to vote away.

There's some very worrying legislation about to creep in and out of Parliament.

The idea is to take away your Local Authority's power to levy rates.

If you hate rates (and who doesn't), you could be fooled into believing it's good news.

That's what Whitehall is relying on.

But think. Without money your council

is without power.

It can't make decisions. It can't go against

Whitehall.

Even if you want it to on certain issues.

That's the value of your local council.

Remember, after an election the Government don't have to be nice for five years.

When you come to us with your problems our hands will be tied.

We'll both come up against this innocent looking law.

And like all laws, just try appealing with it.

It won't matter if your local councillor knows the roads are bad (he lives there).

It won't matter if the local school is closing down (he'll probably have children there).

It won't matter if the old people's home is overcrowded.

There will be no point appealing to us.

No point in attending council meetings.

In fact there will be no real point in electing councillors at all.

As things are, our doors are open.

Whitehall will stay closed.

Governments ask you to give them your vote when it suits them.

Make no mistake. With this legislation, as far as local elections are concerned, they might as well take your right to vote away.

# Why we're running these advertisements.

In recent weeks we've been trying to warn the public about Whitehall's proposed rating legislation.

Everybody dislikes rate increases. So Whitehall's proposals may sound attractive.

But if they become law, the consequences could be serious.

Whitehall would control local rates. It would be able to imprint the ideas of any central government on local policies.

Local authorities would become powerless to make local decisions.

Even though they know best what local problems are.

As it is, councillors are aware of the needs of the area they serve because they live there. Educate their children there.

And are always open to approach, or reproach, from their ratepayers.

They are elected to their positions irrespective of which party holds the reins in Westminster.

And historically have had the right to disagree with central policies.

Local authorities have been able to check the excesses of the

Government in power.

But now this moderating influence is in danger of being removed.

Why?

Simply to penalise a handful of local authorities who have not met the spending limits imposed on them by Whitehall.

Most have managed to make the severe cuts asked of them.

Even though central government has actually increased its spending while Local Authorities have been tightening their belts.

The Public Expenditure White Paper (March 1981) shows that since 1975 Central Government expenditure has gone up by 8%. Local Government expenditure has dropped by 20%.\*

The cunning part of the proposed legislation is in Whitehall's idea to force referenda on Local Authorities before they implement any policies they might need to.

It would seem fair, and democratic.

Except that it will cost millions of pounds of rate-payers' money.

Except that it undercuts the mandate given local councillors by the rate-payers who voted them into office to pursue those self-same

policies. Without reference to any central authority.

Except that the wording of any referendum would be decided by Whitehall.

And except for the fact that no government has ever gone to the people before hiking our taxes up.

We believe that if Whitehall gets its way with the new legislation, doors that were once open will become closed.

And that by consolidating power at the centre now, Whitehall will be preparing the ground for radical changes to our democratic system.

Perhaps in five or ten years.

When there are new governments in control.

We have been forced to advertise our case since we believe that Whitehall has purposely been diverting attention away from the real issues.

Before these proposals are made law, we think they should be debated.

In public.

Write to your M.P. Speak out now.

Help keep local affairs local.

**KEEP IT LOCAL**

## THE MANAGEMENT PAGE

## Why Boston theory is on trial

Christopher Lorenz on the paradoxical position of the Boston Consulting Group: influential and booming, yet with its work under attack for being outdated

ANY organisation that increases its labour force by over a half in the midst of a recession is one of three things: a government department, a foolhardy would-be bankrupt, floundering in the competitive turmoil of the private sector; or a rare and highly profitable star shining through the prevailing gloom.

Though its detractors would like to think it is heading for the second category, the Boston Consulting Group still places itself firmly in the third, as "the leader in strategic thinking," to quote its chief executive, Dr Alan J. Zakon. Its uniquely influential position has certainly come under increasing competitive attack in the last few years. But the growing international demand for its pearls of wisdom has been such that it could increase the number of its highly-paid staff of professionals by a third between 1978 and 1980, and by another 15 per cent over the past year, bringing its total complement to 300, of whom only half are based in the U.S.

This is still well short of the size of some of its longer-established competitors. But even its detractors admit that BCG—to use the inevitable abbreviation—has had a disproportionately significant impact on the style and direction of corporate strategy in the U.S. and Europe since its foundation in the late 1960s.

## Familiar

Its two key contributions to executive wisdom, the "experience curve" and the "product portfolio" (or "growth/share matrix") have become familiar topics of debate in boardrooms as far apart as New York and Nuremberg, Los Angeles and London, Toledo and Tokyo. Little more than fashionable buzzwords in some cases, in many others the two concepts have had a fundamental impact on the strategy.

"Not since McKinsey's credo of divisionalisation in the 1960s has a consultancy had such a dramatic effect," concedes one of BCG's competitors.

Though the group refrains from naming any organisation for which it has worked, its client list is known to read like a "Who's Who" of big business. Among those that have become publicly known are Borg-Warner, Mead Paper, Texas Instruments and United Airlines in the U.S., Siemens in Germany and INI in Spain. BCG has also worked for several European governments, includ-

ing the British, French and Swedish, and has supplied new top management from its own ranks for several of its clients most recently Carrington Viella in the UK.

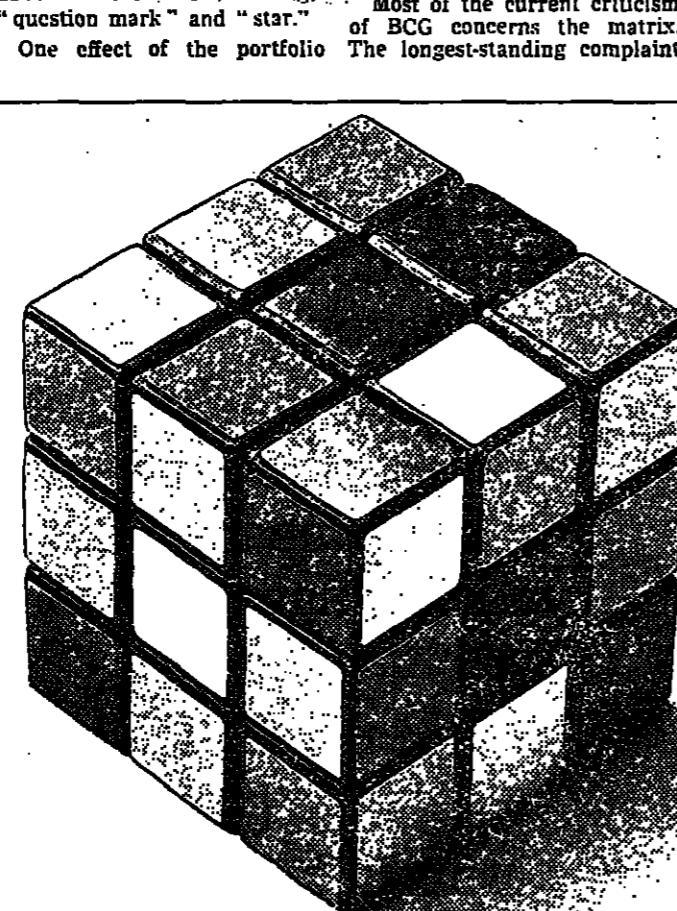
The principle of the experience curve, as propounded by Bruce Henderson, the founder and chairman of BCG, was that the real cost to a company of adding value will fall by between 20 and 30 per cent with each doubling of accumulated experience. "Experience" is defined as a composite measure of the effects of specialisation and learning on the shop floor and in the managerial hierarchy, plus investment and scale.

In effect, the theory added all the elements of a company's costs into the long-standing "learning curve" theory, which had dealt only with the relationship between direct labour costs and production volume.

One of the obvious implications of the experience curve is that as a company increases its position of leadership in an industry, and thereby gains experience, its ability to reduce costs faster than its rivals is enhanced.

At a time when "big is beautiful" was all the rage, the curve appealed to—and fostered—the corporate quest for economies of scale. It also elevated the notion that profitability goes hand-in-hand with market share. But it was the product portfolio that really put market share on a pedestal.

Expressed in the form of a two-by-two matrix, the portfolio enables a company to classify its various products or businesses—and those into which it might wish to move—into four types. The two axes of the matrix, market growth and (originally) market share—significantly, the latter was later changed to the broader "competitive position"—are related to the level of cash generation or consumption for each business: the four categories are dubbed "cash cow," "dog," "question mark" and "star."



## Even complex problems can be solved with the right approach.

When you are investing in a computer system the decisions involved seem complex. The system must fit your current needs and must be capable of growing with your business. And above all its users must have complete confidence in it.

Texas Instruments can help you start with the right approach.

The DS990 family of packaged systems offers ten upward-compatible models, which means that as you grow, they grow. So they also safeguard your software investment. Our powerful operating systems offer many productivity improving features normally only found in mainframe computers, while their user-friendly operator interface lets experienced users take shortcuts while helping the newcomer find his way.

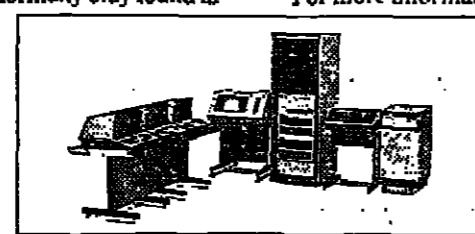
In addition, one of the most comprehensive sets of software in the industry allows you to

select the appropriate programming language for your specific task.

And sophisticated software utilities combine with high performance hardware to cut costly program development time by as much as half.

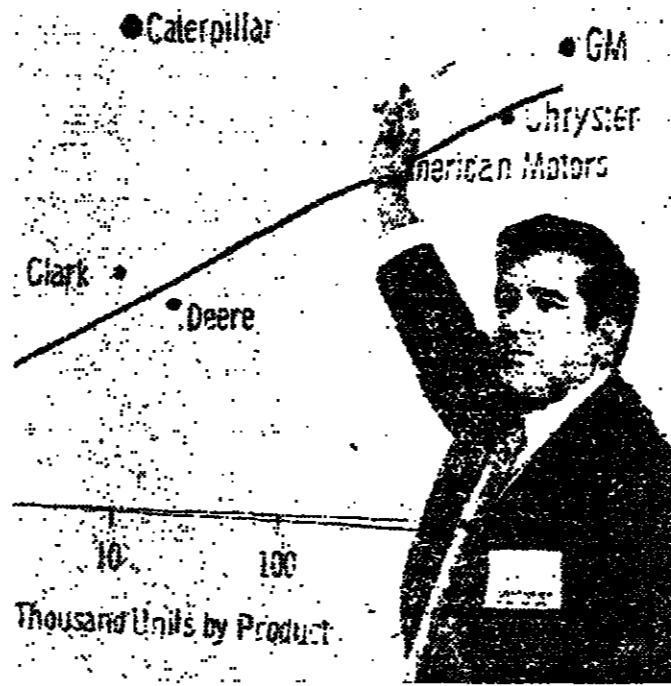
So when you are looking for the right approach look to Texas Instruments. We have been providing the world with technological innovations for over 50 years. Inventions such as the integrated circuit, the micro-processor and the micro-computer—which have made possible today's generation of computers and terminals.

For more information on the DS990 computer systems call Christine Langley on 0234-223722 or write to: European Digital Systems Division, Texas Instruments Limited, Manton Lane, Bedford MK41 7PA.



We put computing within everyone's reach.

TEXAS INSTRUMENTS  
LIMITED



Alan Zakon with one of BCG's many visual aids

is the obvious one that, though an admirable tool for diagnosis, it does not help you find the solution. In other words, it enables you to define the characteristics of your various businesses, but it does not help with the really difficult question of how to improve the good ones and transform the bad ones.

A more serious allegation, that the matrix is so simplistic as to be misleading in today's environment, rests on two obvious observations of reality in the late 1970s and early 1980s. First, market leadership does not always bring lower costs, more positive cash flow and higher profits, nor does being number four, five or even 10 necessarily imply inadequate cost-effectiveness or cash flow. Quite the opposite: the number of highly viable companies occupying market "niches" is legion, and growing by the day.

Second, what use is the matrix theory to a company—or, indeed, a country like Britain—at a time when "cash cows" and "stars" have become increasingly hard to find and when most businesses now fall squarely into the "dog" category? Even if the unhealthy parts of BL—most of it, in other words—could be eliminated, does Henderson's statement that dogs "are essentially worthless" mean that the vast majority of the rest of British industry should also be shut down? Or,

for that matter, most of the American steel industry and even many European electronics businesses?

It was with such questions in mind that we invited BCG to put its case against the claim that its matrix had become irrelevant, misleading or both.

Part of its reply is that, at least when its consultants were at work with their clients behind closed doors, the matrix theory has never been applied in the simplified form in which it was presented in public.

The Inland Revenue is

empowered by section 12(3) of the Taxes Management Act 1970

to demand "particulars of the person (or persons) from whom the asset was acquired;" so you

should give the inspector sufficient particulars for him to be able to trace the tax papers of the vendors. What you might

like to do is to write to the solicitors who acted for the vendors (either direct or through your own solicitor), inviting them to get in touch with the Inspector direct.

The tax authorities have requested from me "full details" of the vendors from whom a farm was purchased some little time ago—in two separate parts from two separate vendors (one being a group of would-be speculators in "holiday homes"). What, please, would comprise "full details" . . . and am I in fact obliged to supply such information—which in this case is extremely complex?

There is no conflict. The contractual tenancy may express a three-year review period or reliance may be placed on Section 8 of the Agricultural Holdings Act 1948. Either way a triennial review is available—unless the contractual tenancy provides for less frequent reviews.

Since you obviously won't

have entered into the transactions without taking the precaution of seeking professional guidance (from an accountant, solicitor, etc.) beforehand, we are a little puzzled that you have written to us instead of going back to your adviser. It may be that you did not realise how little you know about the basic principles of close-company taxation and that he or she therefore took it for granted that you understood what the consequences would be (and whether to accept them). It's

are dissatisfied with your present adviser, possibly your bank manager could suggest another local firm whom you could try. There are really useful suggestions which can be made on the basis of the facts outlined in your letter.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

## Audit is necessary

If a small limited company decides to discontinue the services of its auditors and prepares the accounts itself

beforehand, we are a little

puzzled that you have written

to us instead of going back

to your adviser. It may be that

you did not realise how little

you know about the basic

principles of close-company taxation and that he or she therefore took it for granted that you understood what the

consequences would be (and whether to accept them). It's

are dissatisfied with your

present adviser, possibly your

bank manager could suggest

another local firm whom you

could try. There are really

useful suggestions which can

be made on the basis of the

facts outlined in your letter.

Yes, there is likely to be a

reaction from the Department

or at least from the Registrar

of Companies; and you have a

duty under Section 14 of the

Companies Act 1976 to notify

the Department if there is no

auditor. The cost of audit is one

of the inevitable consequences

of trading through a limited

company.

Starting on Friday, we will

be publishing two articles by a

BCG vice-president, dealing in

particular with the relevance

of Boston theory to those

ubiquitous "dogs." These will

be followed by our own

analysis of recent shifts in the

group's approach, based on in-

terviews in the U.S. with its

chief executive, Dr Zakon and

others in the business world. A

further article will suggest how

the matrix approach can be

applied to entire companies

classifying them into four

stages: early struggle; motiva-

tion; complacency and de-

generation.

## Strategy booklet

A SERIES of Management Page articles on strategic management and planning, including case studies on companies such as Shell, Ciba-Geigy and Reed International, will be published as a booklet on November 30. Available from Diana Twaites, FT Publicity Department. Price £3 including p and p. Payment to be enclosed with order. We apologise for the delay in publication.



THEATRE TICKETS IMMEDIATELY

THEY'RE PLAYING OUR SONG

CHILDREN OF A LESSER GOD

01-930 0731 (4 Lines)

## WELCOME TO HEATHROW?

This is The Patio. An indoor tropical pool where you can sit in the shade of a real palm tree, or in the evening have supper to the sound of island music.

Alternatively, twenty yards away, discover the Edwardian splendour of the Colony Room with its gourmet menu.

Choices like these aren't made in heaven, but Heathrow. At the Sheraton Skyline Hotel.

The Sheraton is fast becoming a target not only for revelry but business, too. Its banqueting suites and halls can cope with conferences of up to 500. While smaller meetings can be held in any of the Hotel's private rooms.

And in the evening where better for the tired businessman to relax?

Ring 01-759 2535, or find us on the A4 Bath Road.

**Sheraton Skyline**

Where Heathrow really comes alive.

## refurbish

...with peace of mind

Knowing full well that the Interior Contractor you select has a UK and International "track record" for quality and finish.

Thoroughly confident your Interior Contractor will offer a Total Service geared to your specific requirements.

Assured that all on site programmes will be phased to suit both your staff and your Clients.

Grateful that the whole episode is completed on schedule.

Send FREEPOST today for our colour brochure, or better still ask us to call.

**WILTSHIRE INTERIORS**

Parham House, Parham Road, Canterbury, Kent, CT1 1DD

Telephone: (0227) 55422. Telex 965688 WILT UK G

## COMPEC '81

GRAND HALL, OLYMPIA, LONDON

NOVEMBER 17-20, 1981

Whether you are adding to or improving your existing computer installations or buying in for the first time, a visit to **COMPEC '81** is the most time effective way of making your choice.

Over 350 exhibitors showing all the latest in computers, terminals, small business systems, peripherals, mini- and micro-computers and services—

for the first time—the new "Software Village"—specialising exclusively in software products and services.

**Plan your visit now**

Admission is by business registration and costs £2 at the door.

An IPC Exhibitions Event. 01-643 8040.

## BOARDROOM BALLADS

## THE BIG SELL

Ask him why the lads are lagging,  
And the transport boys and docks  
Are drowning in redundant stocks;  
Setting out in pointed phrase,  
The error of his wasted days.

The product's right and so's the plan;  
Get a move on, little man!  
Until the final day of dread—  
The chairman's office letterhead;  
Asking him to tea and tiff,  
And bring the latest figures with 'em.  
And would he care to bring as well  
His private file from personnel.

BY OUR LEGAL STAFF

## BUSINESS PROBLEMS

# FINANCIAL TIMES SURVEY

Wednesday November 11 1981

THIS MONTH marks the retirement of the dominant figure on international nuclear energy for a decade past. Dr Sigvard Eklund, director-general of the International Atomic Energy Agency in Vienna for the past 20 years—and for the entire duration of the Non-Proliferation Treaty—languishes his role as custodian of the treaty to a fellow vede, Dr Hans Blix.

Dr Eklund's act is a hard one to follow. The task requires the director-general to secure and maintain the confidence of three very disparate parties: the U.S. and Russian Governments and the governments of the "Group of 70" developing nations.

Initially, Dr Eklund's election is fiercely opposed by the Russian Government. In the end they could not understand why he should want to retire—at the age of 68. Late in his reign survived an attack by the S. Government. In what a lesser man might have seen as a state of no confidence over nuclear weapons proliferation—in the Carter Administration in 1977.

Then, on the eve of his retirement, in June this year, the developing nation took unilateral—and violent—action against the nuclear research activities of another, in a public declaration of no confidence in IAEA safeguards. A blow had been inflicted on the treaty with the recent attack on the Iraq research reactor. Dr Eklund told the IAEA general conference in member.

"One shudders to think of the consequences of military attacks on any of the existing 10 nuclear power reactors, let alone speak of the situation then, around 1985, this number may have increased to more than 400." He warned the assembly that the IAEA's safeguards system for the prevention of nuclear weapon proliferation could be "only as effective as the member states collectively wish it to be."

Condemnation of Israel's action in attacking Iraq's reactors was the recurring theme in almost every member state's contribution to the general conference. They stopped short of expelling Israel only because such a move they might relinquish had remaining control they might exercise over Israeli reactors.

There can be no doubt though that the bombing was

# World Nuclear Industry

The expansion of nuclear power world-wide continues and the proportion of electricity generated is expected to reach 17 per cent. by 1985. But most countries have had difficulty in maintaining their programmes, because the pace set has been too fast or because of public doubts.

a setback for international safeguards in a year which had seen Egypt, previously one of the half-dozen more worrisome states in its nuclear aspirations, expected to increase to 17 per

of its electricity from this source. With another 228 reactors under construction, the proportion of nuclear electricity is

main which is proving a stubborn barrier to further expansion. For others—the Comecon countries are the obvious example—the problems of meeting

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61



Right: Dr Sigvard Eklund, who retires this month as IAEA director-general, and (left) his designated successor, Dr Hans Blix



months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

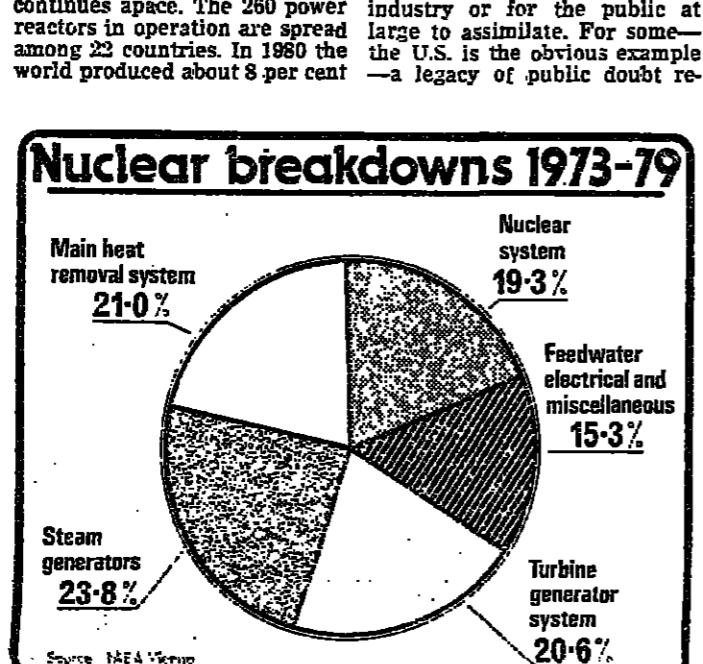
But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

## A question of confidence

SURVEY BY DAVID FISHLOCK, SCIENCE EDITOR



targets lie in the industrial sector.

But Dr Eklund points enthusiastically to the first glimmerings of a new and potentially very large market for nuclear energy, seen in the Eastern bloc. The USSR is building two large reactors near towns, to be devoted to district heating. This is a use that could catch on quickly among the chillier and oil-less nations of the North, where 40 per cent of energy consumption goes into the heating of buildings.

Yet beneath a global picture of steady—and in some places (France, the Comecon countries, South Korea) very rapid—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months; West Germany, 32 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 30,000-35,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

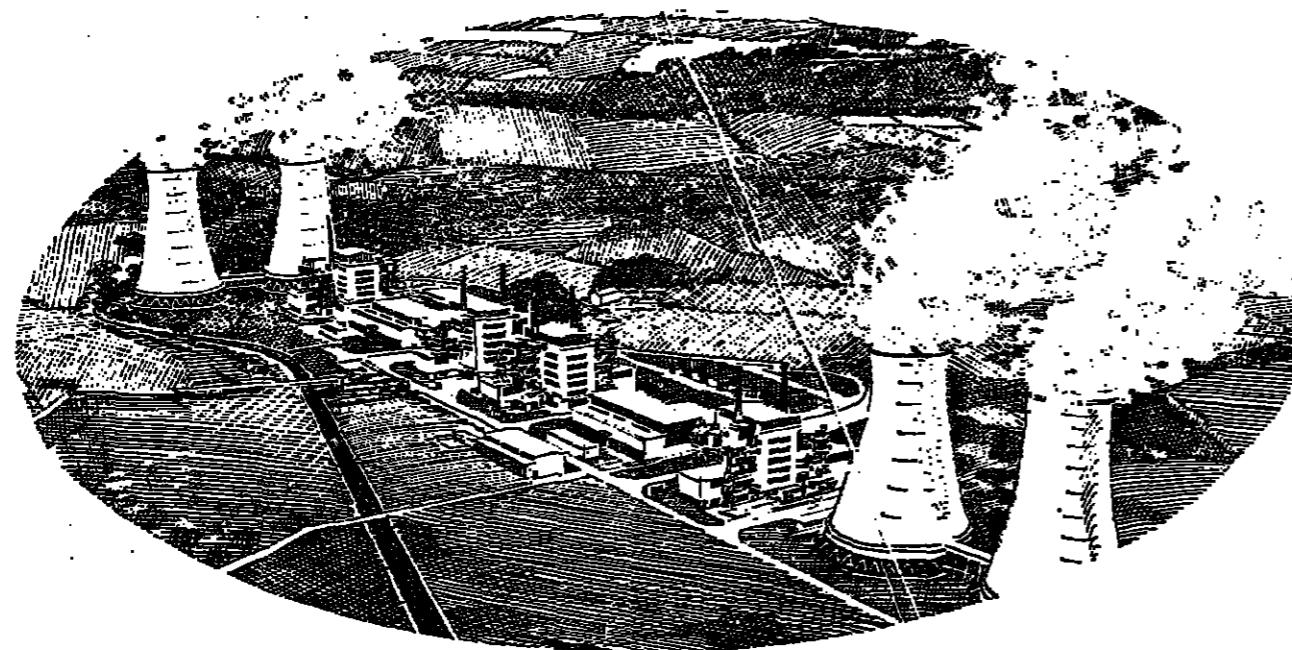
But the nuclear industry's future darkens beyond 1987, when additional capacity forecast outside of Comecon (South Korea) very rapidly—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan.

His figures are: Japan, 61

months; France, 63 months;

# 25 Years of Nuclear Energy from CALDER HALL



Calder Hall, the world's first large-scale nuclear power station, was opened by Her Majesty the Queen on 17th October 1956.

In 25 years it has safely and reliably produced some 37,000 million units of electricity.

Averaged, this is enough to support the annual needs of a city with a population of 300,000.

Calder Hall is owned and operated by British Nuclear Fuels Limited, who supply the fuel for all Britain's nuclear power stations. Together these power stations generate 14% of all Britain's electricity—enough for one day in every week.

BNFL also provides nuclear fuel and fuel cycle services to a number of other electricity producers round the world.

British Nuclear Fuels Limited, Risley, Warrington WA3 6AS, England.

**BNFL**

—at the heart of nuclear power



**Natural Uranium  
Milling  
Mining  
Exploration**

**URANGESELLSCHAFT**

D Frankfurt am Main

10/11/1981

## WORLD NUCLEAR INDUSTRY II

# British schemes advance after problems over PWR design

IT HAS been an eventful year for the British nuclear industry. Fuel loading began at three long-delayed advanced gas-cooled reactor (AGR) stations, including Dungeness B. After initial hesitation, projects for two new AGR stations at Heysham and Torness made rapid progress, backed this time by some impressive advanced manufacturing facilities for the more specialised AGR components.

After three years of agonising over nuclear waste at the Department of the Environment, Mr Michael Heseltine, Environment Secretary, declared unequivocally that it was neither a scientific nor a technical problem any longer. It was a management problem: one that would be solved by "systematic application of known technology and sound commonsense."

And after two years of agonising over the first British commercial pressurised water reactor (PWR) the National Nuclear Corporation gave birth to a design that was embarrassingly large and clumsy, and by no means certain of showing the large advantages in capital cost over the latest AGR design, its proponents claim.

This precipitated a crisis in the nuclear design and construction industry. The NNC's full-time chairman was replaced by a part-time chairman drawn from a member-company again—something the industry itself had previously maintained was inadequate for its needs.

The Government appointed a dedicated task force to accelerate decision-making on the PWR project. At its helm was Dr Walter Marshall, chairman of the UK Atomic Energy Authority, an organisation the industry for years had been trying to push on to the sidelines.

A new slimline "British PWR," much closer to the U.S. reference design on which the industry had earlier elected to model its designs, was reborn by the autumn. The Government expects to begin a public inquiry late next year into plans to make the first British PWR.

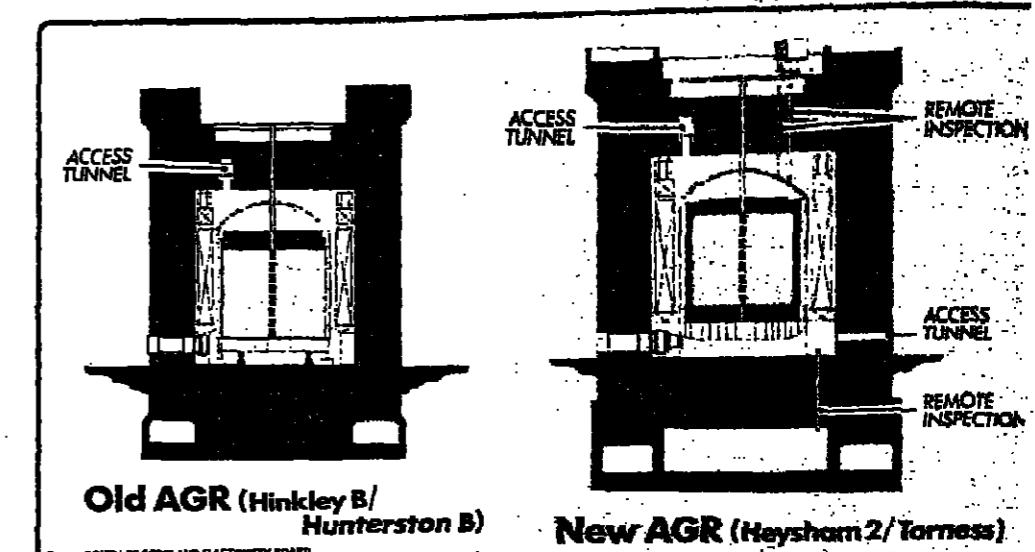
The UKAEA still awaits a decision from government on whether Britain should collaborate with another nation in building CDFR, and if so which nation or nations. Dr Marshall believes that political factors must far outweigh any technical contributions he can make to that decision. But M. Jean-Paul Chevrenement, France's Minister of State for Science and Technology, began discussions in London in September about adding collaboration on fast reactors to existing Anglo-French collaboration on reprocessing and the vitrification of highly radioactive wastes.

Profits for British Nuclear Fuels slipped last year despite a substantial increase in earnings, Sir John Hill, its chairman reported. An increased trading profit had been "more than absorbed" by increased interest charges and research and development expenditure.

The UKAEA also disclosed the result of a joint exercise with NNC to slim down the capital cost of a fast reactor.

The "compact CDFR" (Commercial demonstration fast reactor) was "compact and elegant and promises substantial reduction in capital cost compared with earlier designs", Dr Marshall claimed.

For the NNC, Mr Roger Vaughan, director in charge of



Source: SOUTH OF SCOTLAND ELECTRICITY BOARD

Old AGR (Hinkley B/Hunterston B)

New AGR (Heysham 2/Torness)

advanced reactor projects, put forward an estimate only 21.5 per cent more expensive to build than the NNC's estimate for Heysham 2, one of the new AGR stations. The site for which this estimate has been made is Dounreay, alongside the prototype fast reactor (PFR). "We've taken it much further than we believed we could," Mr Vaughan says. The "compact CDFR" design is now being studied by the Central Electricity Generating Board.

At Dounreay, the UK AEA has made good progress in completing the fast reactor fuel cycle. It believes it can be the first nation in the world to do so, next summer, when the first plutonium removed from the PFR will be returned as fresh fuel to the reactor.

"This will be the first time that plutonium fuel irradiated in a fast reactor has been recycled through dedicated reprocessing and fabrication plants," Dr Marshall says. Two shipments of plutonium nitrate were made by sea from Sellafield (formerly Windscale) this summer "without any technical or operation problems".

A new slimline "British PWR," much closer to the U.S. reference design on which the industry had earlier elected to model its designs, was reborn by the autumn. The Government expects to begin a public inquiry late next year into plans to make the first British PWR.

The UKAEA still awaits a decision from government on whether Britain should collaborate with another nation in building CDFR, and if so which nation or nations. Dr Marshall believes that political factors must far outweigh any technical contributions he can make to that decision. But M. Jean-Paul Chevrenement, France's Minister of State for Science and Technology, began discussions in London in September about adding collaboration on fast reactors to existing Anglo-French collaboration on reprocessing and the vitrification of highly radioactive wastes.

Profits for British Nuclear Fuels slipped last year despite a substantial increase in earnings, Sir John Hill, its chairman reported. An increased trading profit had been "more than absorbed" by increased interest charges and research and development expenditure.

BNFL boosted sales by £25.7m, to £245m last year. But higher interest charges plus a 25 per cent increase in R and D reduced profit after tax from £17.5m to £14.9m. BNFL invested about £200m in new capital facilities last year, principally at its Sellafield reprocessing factory and its Capenhurst gas centrifuge enrichment factory. The rate of investment is expected to con-

tinue to grow in real terms for the next five years.

The large investment programme is necessary to provide the plant required for the future, but its cost is nevertheless a matter for concern," Sir John warns. However, he believes BNFL survived the past year in better shape than many British industrial organisations. "Despite persistent attack from anti-nuclear factions, the case for nuclear power, its inherent safety and economic advantage, remains intact."

The CEGB disclosed in August that the generating costs of Hinkley B, its latest nuclear station with twin 660MW AGRs, for 1980-81 worked out at 145p per kilowatt-hour, compared with 137p per kWh for Drax, latest of its coal-fired stations.

Last month it formally awarded an agency contract for management services worth an estimated £472m for Heysham 2, an updated version of the Hinkley B design. Four identical reactors were ordered, two for Heysham and two by the South of Scotland Electricity Board for Torness.

As the accompanying sketch shows, the new AGR is bigger, partly to give more room for access but mainly because of new safety requirements that will strengthen them against earthquakes.

The March 1981 estimates of cost for Heysham 2 is £1.45bn—

weighing up to 1,000 tons. It has already received £100m totalling more than £100m supplying about 3,000 tonnes precision steel fabrications each of the four AGRs.

But the lion's share of new AGR business—put at more than £350m so far—has gone to Northern Engineering Industries. The biggest single order for boilers, is being executed on a new assembly line at Gateshead. Robots developed by NEI have already begun making the first of about 880 critical welds required in the 48 boil-

ers.

Signing of the "agreement" between the CEGB and NNC was held up while boards of the two organisations painstakingly reviewed the project, its technical uncertainties and the estimated costs, competition dates. It includes a study of the causes of delay in power station construction in other major projects both Britain and overseas.

Both boards are now sure that the project is set on course which will achieve completion of the first reactor in February 1987 with subsequent commercial megawatts by 1987, and completion of second reactor by mid-1988. Mr Lomer says: "They will be knife-and-forked in corner of factories."

He estimates that Heysham 2 will generate about 1.5 man-years of work, much in areas of high unemployment—including 1,370 man-years work for co-financing. Shift work is to be used on site "where practicable," especially in later stages, to avoid the inherent in a £1.45bn project proceeding towards completion at the rate of only 40 months.

For the NNC, the project represents the most important boost to morale since the company was created in 1974. Frank Gibb, the new chairman of Taylor Woodrow describes as "the new look in the nuclear industry." The contract help build up its market strength and export capacity.

Mr Gibb has announced that the company will have a new headquarters in Cheshire.

But like its subcontractor the NNC is subject to performance clauses under the "agreement" which could result in no payment until it has complied with the terms of its contract. "If you take responsibility, you also have liability," Mr Gibb says phlegmatically.

The March 1981 estimates of cost for Heysham 2 is £1.45bn—including the first fuel charge with Torness slightly higher because the SSEB is opening a greenfield site. The CEGB is shortly to publish a comprehensive document on AGR safety.

The contract between the CEGB and the NNC for Heysham 2 is known as the "agency agreement." It will be the model for future nuclear orders, such as that for the proposed Sizewell B PWR, says Mr Dennis Lomer, CEGB member responsible for construction. In fact, the contract has been in operation for nearly a year. The evidence lies both in extensive work already finished in preparing foundations, and in the factories chosen for long-time components.

James Howden, for example, is equipping a new factory with the latest machinery, inspection and assembly techniques as part of an £80m order from NNC for 40 gas circulators (including spares). Whessoe in Middlebrough has laid down a new £10m assembly line for the fabrication of reactor sub-assemblies.

## U.S.: The cancellations continue

THE U.S. IS still cancelling nuclear plants and has not yet begun to order new ones. Last year the scene was especially dismal. A total of 18,000 MW of new nuclear capacity was ordered worldwide but 12 plants totalling 13,000 MW were postponed or cancelled in the U.S., leaving a net world increase of only 5,000 MW. So far in 1981 another three units have been cancelled.

President Reagan has voiced his determination to reverse this situation "to create a climate that would permit a revitalisation of civil nuclear power without comprising health and safety." He has also declared that the U.S. shall be strengthened "as a reliable nuclear supplier under effective safeguards."

The bare statistics give the U.S. dominant place on the nuclear stage, with 77 reactors totalling 58,000 MW of capacity completed with operating licences (70 of them for full commercial operation) and another 80 totalling 38,000 MW under construction. The worrisome fact, however, is that the peak U.S. nuclear commitment

occurred as long ago as 1975, when the tally stood at 217 units. Today it is only about 170. Three more have been cancelled in the last three months.

The fact that it takes an average of 121 months from commitment to commercial operation for a new nuclear unit in the U.S. compared with 61 months in Japan, shifts the economics in favour of coal for many U.S. utilities at present.

A recent Government statement affirmed that the light water reactor had demonstrated its ability to provide steady and reliable power not only in the U.S. but also in several other countries, and said their fuel efficiency was being substantially improved. "It will be the objective of the U.S. Government to provide a healthy atmosphere for the continued and accelerated deployment of such reactors. We intend to do this by improving the regulatory, safety, and financial climate in which U.S. industry must operate."

Lessons from the Three Mile Island accident in 1979 would be incorporated "to reduce still further the already very low probability of nuclear accidents and any resulting consequences."

For the nuclear industry not only in the U.S.—the big question is when? The most overt sign of progress is the intention to proceed with the

Nuclear Station, HANFORD  
Operational: Three, 1,320MW  
Under construction: Four, 1,320MW  
Under development: Four, 1,320MW

Nuclear Station, UNITED STATES  
Operational: Six, 3,120MW  
Under construction: Six, 3,120MW  
Under development: Six, 3,120MW

Chinook River demonstration fast reactor, "mothballed" during the duration of the last U.S. administration. The British electricity industry may use this project by leasing plutonium from its civil stocks.

The project will need at least five or six tonnes for a complete fuel cycle, but Britain is twice as much as this in stock. In so doing it could release enough plutonium for the U.S. nuclear weapons programme, and avoid the potentially highly risky move of using spent LWR fuel as a source of plutonium for weapons.

The West German electricity industry may also assist the recovery of the U.S. nuclear industry. As noted elsewhere in these pages, it is studying the possibilities of buying a share in the Barnwell reprocessing plant and helping to finance its completion. Meanwhile, the U.S. Government is stressing its intention of encouraging private industry to renew interest in reprocessing in commercial operation.

## Canada: performance record

CANADA HAS 5,500 MW of nuclear capacity operating in Ontario, all based on its Candu reactor, and another 14 units totalling 9,500 MW under construction in Ontario, Quebec and New Brunswick. It now has two standard Candu units, of 600 and 950 MW.

Candu continues to rank highly in the world league of reactor performance. A recent government statement claimed that to the end of 1980 they had a life-time average capacity factor of 77 per cent, "the highest of any reactor type in the world." Top of this league in 1980 was

Known resources have increased "substantially" since 1974—"an increase equivalent to more than three times the amount of uranium approved for export during the same period," it claimed.

Candu has also developed one of the world's few heavy water reactors, based on five plants owned and operated by Atomic Energy of Canada and by Ontario Hydro. The three AECL plants produced a record output of 5600 grams of heavy water in 1980-81. They shipped 500m grams to South Korea for its first Candu at Wolsung.

The West German electricity industry may also assist the recovery of the U.S. nuclear industry. As noted elsewhere in these pages, it is studying the possibilities of buying a share in the Barnwell reprocessing plant and helping to finance its completion. Meanwhile, the U.S. Government is stressing its intention of encouraging private industry to renew interest in reprocessing in commercial operation.

## WORLD NUCLEAR INDUSTRY III

## France presses ahead after stocktaking debate

French Government took a pragmatic view of the nuclear debate last month, however its members may have said to win votes in the election, there was never any doubt that once in office plans for an expanding industry called for plenty of nuclear energy. The cost of any alternatives would have wrecked the plans.

The debate was really a stocktaking to determine not whether but just how fast France needed to press ahead with reactor construction. The country was not immune to the international recession. On the other hand, it gave the new government a chance to gain the case for a nuclear programme, almost drowned in the clamour of the minority used to more reactors, reprocessing, and so on.

The Government's tactics seemed to work. On October 8 a statement approved by 331 to 67 the Government's energy policy. This signalled an increase in annual economic growth rate, from 3.5 per cent to 5 per cent. But by laying greater stress on energy the Government hopes to increase total energy consumption from 242m tonnes of oil-equivalent to 282m.

As a result of the nine nuclear units originally scheduled to be started in 1982, three will remain frozen at 1,300 MW and one of 1,800 MW. National coal production is to be boosted with a filling of state aid, to assure those who urge more effort to save the moribund French industry. But according to Electricité de France, coal electricity will cost the country twice as much to make nuclear electricity from its reactors.

The current position of the nuclear programme is the French nigh in 1973, using the U.S.-assured water reactor, is Electricité de France (EDF) has 34 units of 900 MW in operation or under construction, and another 12 units of 300 MW under construction. The programme is highly standardised, drawing heavily on French experience in building a similar number of fixed stations in the 1950s and 1960s. Delays earlier in the programme have resulted in an expected high rate of commissioning of new plant this year, bringing the tally to 21 MW units by the end of October.

These 900 MW units are all based on a U.S. Westinghouse reference design, modified to match French traditions of engineering safety. The ten 1,300 MW units are, similarly, copies from a U.S. reference design. But, in the words of an EDF Board member, they are "a little too expensive."

The latest 1,300 MW units, due to commence are of French design, modified on the basis of French experience with PWR over the past decade.

The research programme has been maintained in the late 1970s. EDF hopes that the French PWR eventually may be as much as 5 per cent cheaper than the U.S. design, by pushing it to 1,400 or 1,500 MW output with the help of their latest fuel designs.



Four 1,300 MW reactors take shape in a hollow in the cliffs at Paluel near Dieppe. Right: M Remy Carle, director in charge of planning at Electricité de France

French experience of its first 900 MW PWRs is very good.

The half dozen on line last winter had a power availability of nearly 100 per cent in January.

Overall, excluding normal downtime for servicing, they have had an availability of 85 per cent. Standardisation has permitted the rapid replacement of faulty parts.

But the EDF says that downtime for refuelling is proving longer than it had planned for—eight weeks compared with six weeks planned. Moreover, the period of fluctuating output after a restart can be two to three months.

EDF is gaining enough confidence in the reliability of its nuclear capacity to envisage becoming a major exporter of electricity, according to Mr Remy Carle, its planning chief. Last winter, it exported to four countries—Switzerland, West Germany, Spain and Portugal—with problems because of too little rain to top up their hydro reservoirs. M Carle expects exports to continue to increase to bordering countries affected by delays to nuclear projects, such as West Germany.

The Germans are already beginning to bank heavily on their share of electricity from what is supposed to be a demonstration project, namely Superphenix, the 1,200 MW fast reactor at Creys-Malville, scheduled to come on line in 1984. A new electricity tie with Germany will facilitate this electricity transfer. Unfortunately, the weakness of current ties with Italy precludes their taking the same advantage, as third partner in Superphenix.

In technical performance, the nuclear programme appears to be on course to meet the previous government's target of providing 70 per cent of French electricity by 1990, equivalent to 30 per cent of total French energy. The Mitterrand Government has lowered the sights slightly, estimating about 28 per cent of the total by 1990. But EDF believes that the nuclear proportion of electricity production could, in fact, easily exceed 70 per cent by 1990 because of the high cost of alternative fuels. It already expects to reach 50 per cent ahead of



schedule, in 1984 instead of 1985, as originally planned.

Behind this achievement two major industrial components have appeared in the 1970s: a PWR design and construction capability; and a PWR research and development effort.

Framatome, as the prime nuclear contractor, has four main roles in the programme: general engineering for the stations, manufacture of the main nuclear components, manufacture of fuel, and architect-engineering for the project.

As a result it has grown from merely a sub-contractor to a company of 4,500, taking full responsibility for nuclear projects.

Within a few months, Framatome expects to ship its 100th steam generator, its biggest component, costing FF 25m (2.25m) apiece to manufacture.

Its manufacturing division, based at Chalon-sur-Saône, is indicative of the current strength of the company. It

has the capacity to finish the major components for eight reactors a year. It turns out one reactor pressure vessel (42 months to make), one

pressuriser (22 months) and two steam generators (24 months) every month.

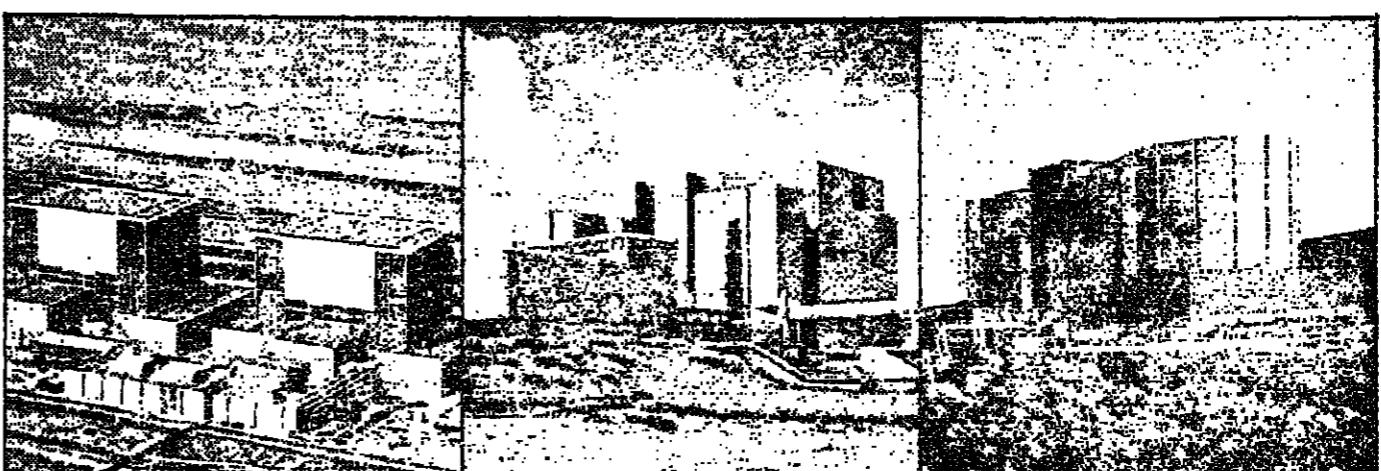
Work in progress includes no fewer than 20 steam generators—weighing up to 430 tonnes—for delivery next summer, and 20 more in 1982. But PWR maintenance, 20 per cent of its workload today, is a growing activity, expected to reach 50 per cent by 1985.

Until last March the factory was audited by Westinghouse Electric to ensure manufacturing practice was up to nuclear standards. Since March it has become independent, no longer paying Westinghouse a licensing fee on the PWR—and admits that it uses more Westinghouse patents than Westinghouse is using, Framatome patents.

The first "French PWR" is about to be ordered. This is the N4 design, 1,300 MW, evolved from the Westinghouse design of this size, of which 12 have been ordered in France. For the factory, N4 means a large number of changes in detail concerning materials and manufacture.

It takes a reliable and efficient reactor system to warrant such a heavy dependence.

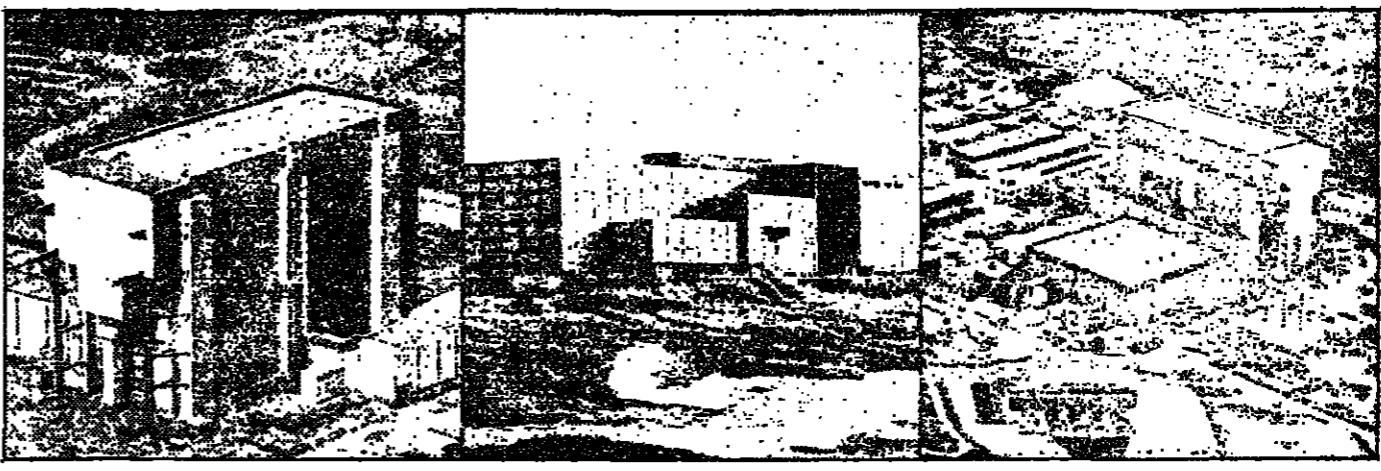
7 of the 9 Swedish reactors in operation, 2 of the 3 under construction are ASEA-ATOM BWRs. So are 2 out of currently 4 operating reactors in Finland.



Hinkley Point

Sizewell

Wyf



Hartlepool

Dounreay

Heysham

## Why we have put so much energy into nuclear power.

Remember, North Sea oil and gas have limited lives and, many predict, could be consumed in about thirty years; so where do the real alternatives lie?

The peaceful development of nuclear energy is an obvious route, which must in the years to come make a vital contribution to the country's energy needs.

Taylor Woodrow's involvement commenced 29 years ago when we undertook the civil engineering work at Calder Hall, the world's first commercial nuclear power station. Since then we have made a major contribution to six other nuclear power stations where our responsibilities have variously included the design and

construction of Civil, Mechanical and Electrical services works. In addition, we are currently working on Heysham, stage 2.

We have also been associated with the design and research of nuclear plants both in Germany and the U.S.A.

Add to that our constant involvement in coal mining, both at home and overseas; oil and gas exploration; and the establishment of an office in Houston, the focal point of the world energy business; and you have some idea of Taylor Woodrow's commitment in helping to solve the world's pressing energy problems.

60 YEARS OF EXPERIENCE, EXPERTISE AND TEAMWORK

**TAYLOR WOODROW**

If you would like to know more about us please contact Ted Page, Taylor Woodrow Construction Limited, Taywood House, 3-5 Ruislip Road, Southall, Middlesex UB1 2QX. Tel: 01-578 2365 Telex: 24428

## THE ASEA-ATOM BWR The Swedish alternative

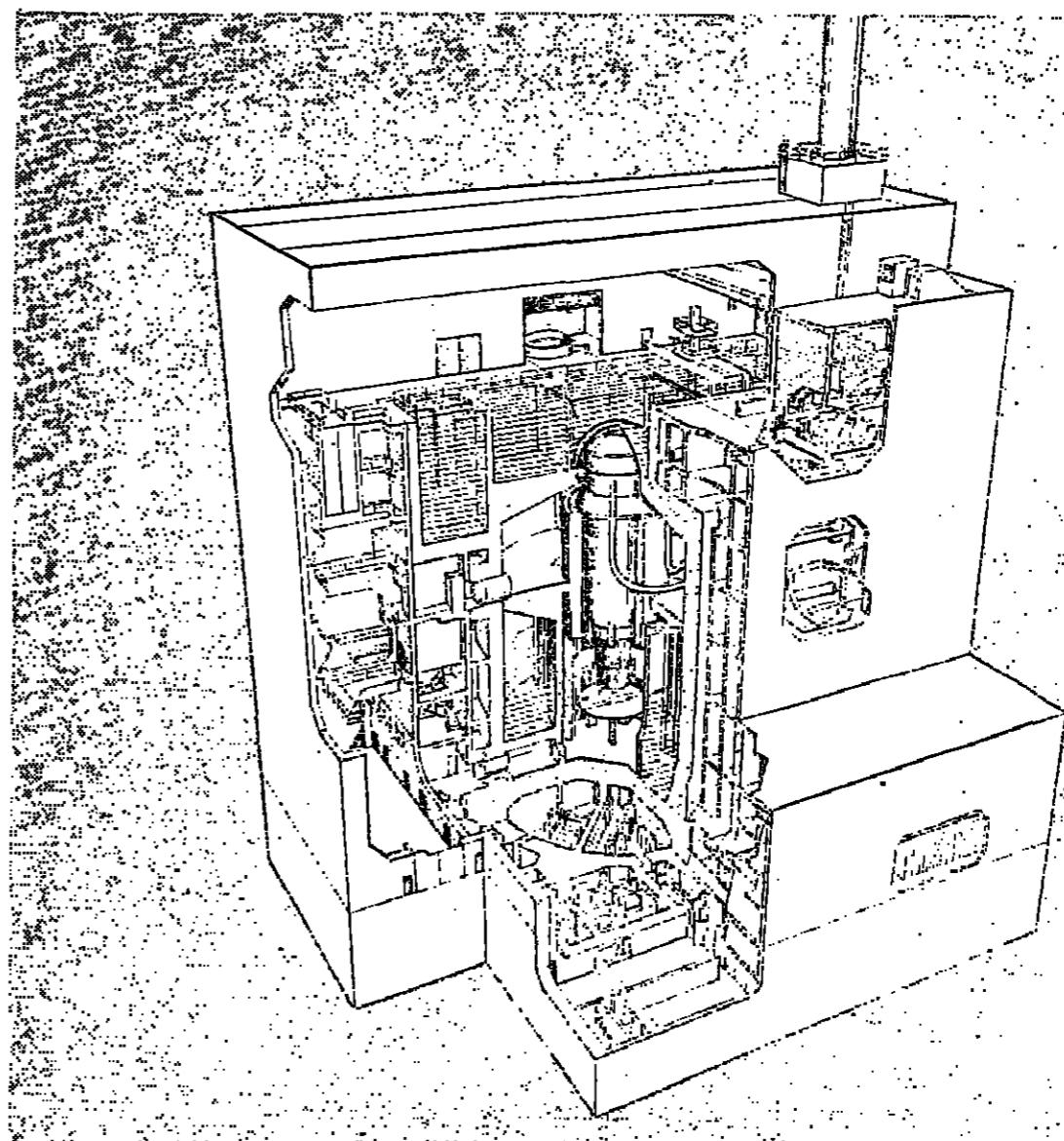
- There are some 8 million people in Sweden.
- There are 9 nuclear power plant units in commercial operation.
- Towards the mid 1980s there will be 3 more.

• 1,5 units or some 1200 MW nuclear power per each one million people will supply about half of the country's electricity needs.

It takes a reliable and efficient reactor system to warrant such a heavy dependence.

7 of the 9 Swedish reactors in operation, 2 of the 3 under construction are ASEA-ATOM BWRs. So are 2 out of currently 4 operating reactors in Finland.

For safety, economy, reliability, efficiency — call upon ASEA-ATOM. We have now what other BWR suppliers might offer in the 1990s. The ASEA-ATOM BWR — the "ultimate in design simplicity, the key to improved performance".



**ASEA-ATOM**

Box 53, S-721 04 Västerås, Sweden. Telephone 021-10 00 00. Telex 40629

## Belgium: more orders

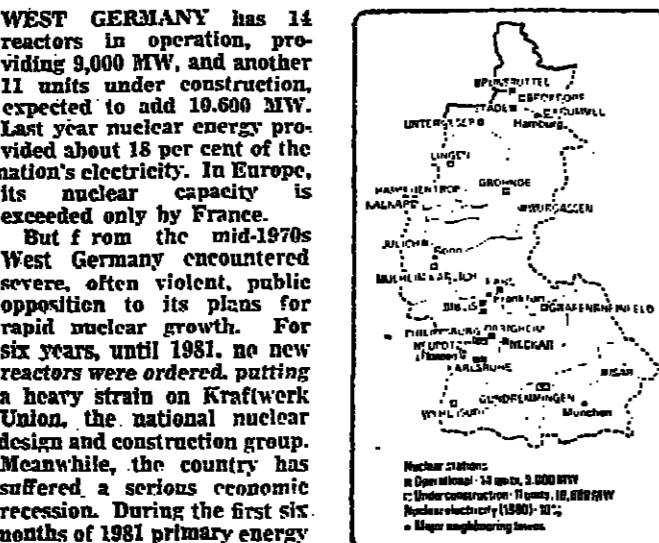
WITH ITS 1,650 MW of nuclear capacity, Belgium is obtaining 25 per cent of its electricity from nuclear energy, but expects this to rise to 50 per cent within two years, with the commissioning of another four reactors. A government review of energy policy is expected to lead to more orders for reactors as well as the development of combined heat and power (CHP) projects for process and district heat.

Belgium has covered one of the essentials of the fuel cycle with its 11.1 per cent share in Eurodif, the French-based enrichment group, from which it is committed to take 900 tonnes per year of enriched uranium.

In addition to earlier orders from the U.S. and USSR, it would give Belgium a six-year backlog of enrichment by the end of the decade.

Attempts by the Belgian government to buy a share of the Eurochemic processing plant at Mol from the Nuclear Energy Agency have been baulked once again by the fall of the government. Belgian law requires that the purchase will be debated by Parliament first. This means that plans to restart Eurochemic on a new basis, as a commercial company owned 50/50 by the state and Belgacomiale, will not happen for at least a few more months.

## West Germany: violent opposition to growth



It believes the "nuclear debate" to be part of a wider debate on the risks and benefits of new technology and that it is becoming more rational and less violent. The Government stresses that while the debate has proceeded, the technical record of nuclear energy in Germany has continued to improve.

As partners with Britain and Holland in Urenco, the international uranium enrichment group, Germany has recently exercised its right under the Almelo Treaty to build enrichment capacity on its own soil. As a start, a gas centrifuge assembly line has been set up at Gronau, near the Dutch border, and conveniently close to the Almelo site currently shared with the Dutch.

Less smooth progress has been achieved towards finding a site for a planned 350 tonnes per year reprocessing plant. But DWK, the industrial group set up by the German electricity industry to handle nuclear waste management has been exploring the possibilities of a shareholding in the U.S. reprocessing facility at Barnwell, which has remained idle since the mid-1970s.

DWK is talking of taking half the capacity — which it puts at 1,000 tonnes a year — for the first ten years of operation. It said it is willing to put up half the finance needed to complete construction and necessary modifications to the plant.

## Netherlands freeze

THE NETHERLANDS has two reactors totalling 500 MW in operation. But plans to build three more, of 1,000 MW each, have been frozen during a protracted political debate about nuclear energy, while the existing reactors are under constant political attack.

The country is a partner, however, in the tripartite Treaty of Almelo between Britain,





## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantimo, London PS4. Telex: 8954871  
Telephone: 01-248 8000.

Wednesday November 11 1981

## A market for entrepreneurs

THE Stock Exchange's Unlisted Securities Market, set up just a year ago, has already gone a long way to fulfilling the important goals set out for it. The need for a supervised, junior-level stock market became apparent in the mid 1970s when the flow of new companies to the Stock Exchange all but ceased. In part this was because, under the severe income tax rates then in force, many entrepreneurs were inclined to combine their personal and business affairs in private companies rather than go public. But the fairly steep costs involved in meeting the requirements of a listing were also a strong disincentive.

### Criticised

The result was that a vital part of the market system for channelling savings into new businesses and rewarding successful entrepreneurs was no longer working. The Stock Exchange was widely criticised for being slow to respond to the challenge of organising a new market that would provide adequate protection for investors while not discouraging small companies with excessive costs or administrative requirements.

In the light of the USM's first year, the exchange seems to have got it about right. More than 70 companies have been attracted to the new market so far. Many of them are in computing and other high technology fields where, it is frequently argued, more support from the capital markets is needed. But the USM has also attracted several manufacturing businesses, retailers, oil exploration companies and an insurance company.

A total of £70m has been raised so far through placings, offers for sale and rights issues. USM shares tended initially to command higher prices on average than listed shares and there was concern for a while about the fancy ratings on some computer shares. But following the sharp overall market decline in September, USM prices have followed more closely those of the market as a whole.

Meanwhile, contrary to the expectations of some in the City, there have been no major scandals as yet nor any bankruptcies although, given the speculative nature of many USM

## Lord Denning on London Transport

LORD DENNING'S judgment outlawing the policy of lower London Transport fares initiated last month by the Labour-controlled Greater London Council will, if it is upheld by the House of Lords, throw into confusion the basis of transport policy and local government in Britain. The decision, which was supported by the other two judges sitting with Lord Denning, seems to imply that the GLC does not have the power to increase its subsidy to London Transport in order to reduce fares.

If this is the case, then there will have to be immediate new legislation to control London Transport and other local transport networks. Either the GLC will have to be given the power (which it thought it had) to set subsidy levels and determine fares policy, or some other body will have to be put in its place to do this.

### Subsidies

The alternative would be to require London Transport to operate without subsidy altogether. This would involve fares very much higher than those prevailing before October's reductions since, throughout most of the 1970s, London Transport has been receiving subsidies equivalent to between one-quarter and one-third of its total costs. An unsubsidised London Transport may be considered desirable, but it would be both absurd and undemocratic for such a change of policy to be imposed by judges rather than by Parliament or local government. It would be no less undemocratic to let subsidised transport continue but to give judges the power to determine the appropriate level of subsidy.

Thus, judicial review is no solution to the controversy over London Transport. But the underlying causes which led the Borough of Bromley to challenge the GLC should not be forgotten if the House of Lords reverses Lord Denning's judgment. Whichever way the final decision goes, this court action will have served Londoners well by bringing into even sharper focus two problems about the way public transport is organised and financed in London.

The first great flaw which has severely damaged what used to be one of the best urban transport systems in the world has been the increasing politicisation of London's

companies, this unblemished record cannot be expected to continue.

According to most reports, exchange officials are every bit as rigorous in their scrutiny of candidates for the USM as they are for companies seeking listings. Whether this was the original intention, it is certainly the right course. Investors need to know that whatever the business and financial risks these companies face, at least the directors will have to abide by high standards of behaviour.

There are other criticisms of the USM, for example, that many flotation seem to be made solely to enable owners to sell some of their shares. This is always a difficult issue to judge. Often a company does not need to raise new money for expansion. Moreover, entrepreneurs have every right to claim some reward for their success. But investors have shown that they can make up their own minds. One USM flotation was withdrawn after criticism of the fact that the £2.0m placing proceeds were going to the principal shareholders.

Another question is at what point USM companies should move up to a full stock exchange listing. The travel group, Intasun, for example, with profits of £10.5m last year, was an obvious candidate for a listing but its owners were not willing to part with the minimum 25 per cent of the shares required for a listing. The USM requires only 10 per cent.

### Attraction

When the USM was launched, the hope was expressed that it would be an attraction for private investors who have tended to leave the stock market in the past few years.

This was probably too much to expect. Most new issues are small and tend to be snapped up by professional investors.

Mrs Thatcher and her top Treasury team were to have had an "EMS teach-in" at 10 Downing Street today to bring themselves up to date on the arguments. The session has been postponed because of pressure of work. No new date has yet been set. This implies, Whitehall officials say, that the matter is not viewed as particularly urgent, and that a decision on membership is unlikely in the near future.

Although the Bank of England is now broadly in favour of joining the scheme, perhaps with the wider 6 per cent fluctuation limit allowed to Italy, Mrs Thatcher is still influenced strongly by the negative factors on her checklist.

All the same, she is not beyond persuasion. A number of factors have only recently been added to the "pro" side of the checklist:

THE British Government is wriggling again over a question on which attitudes have gyrated almost as sharply as sterling over the past three years—whether to join the EEC's currency stabilisation scheme, the European Monetary System.

Mrs Margaret Thatcher and her economic Ministers are still not convinced that the merits of the scheme are sufficient to warrant a "yes" to the rest of Europe.

But, as Sir Geoffrey Howe, the Chancellor of the Exchequer, said at the beginning of the month, the arguments are "finely balanced."

The Government is searching for ways of backing up its battered medium-term financial strategy with new targets to impose anti-inflation discipline. At the same time, a policy of keeping sterling steady through interest rate action and continued Bank of England intervention has anyway assumed greater significance after the pound's slide since the summer started to put upward pressure on the interest rate.

All this means that the idea of joining a formal scheme to link Britain with low-inflation countries like West Germany and the Netherlands is being taken more seriously in Whitehall than at any time since the EMS started operation in March 1979, just two months before the Conservatives came to power.

Joining the scheme would, of course, have no impact on stabilising the pound against the currency whose volatility has caused most trouble over the past two years—the dollar. But with the U.S. Administration unlikely to change its policy of leaving American interest rates and the dollar fully to the mercy of market forces, the EMS at least offers the possibility of participating in a zone of currency stability in Europe.

Government Ministers have been busy explaining that a decision to join—as has been urged by Mr Edward Heath and other Tory dissidents—would be a long way from a "soft option." Mrs Thatcher and her top Treasury team were to have had an "EMS teach-in" at 10 Downing Street today to bring themselves up to date on the arguments. The session has been postponed because of pressure of work. No new date has yet been set. This implies, Whitehall officials say, that the matter is not viewed as particularly urgent, and that a decision on membership is unlikely in the near future.

Although the Bank of England is now broadly in favour of joining the scheme, perhaps with the wider 6 per cent fluctuation limit allowed to Italy, Mrs Thatcher is still influenced strongly by the negative factors on her checklist.

All the same, she is not beyond persuasion. A number of factors have only recently been added to the "pro" side of the checklist:

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

Denis Healey, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

James Callaghan, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

Margaret Thatcher, Leader of the Opposition, Dec. 1978: "Lack of agreement on EMS membership is a sad day for Europe."

## FINANCIAL TIMES SURVEY

Wednesday November 11 1981

## ITALY

BANKING, FINANCE  
AND INVESTMENT

Italy's financial community is embroiled in an economic crisis which leaves it little time to reflect on wider issues. But even so, there are many in the banking world who realise the need for the system to be modernised in order to cope with the challenges posed by social developments which are placing increasing strain on the traditional structure of the industry

Need to  
overhaul  
system  
accepted

y James Buxton

THE ITALIAN banking and financial system is under severe pressure. A Government relying almost entirely on monetary and credit measures to control inflation, running at 20 per cent, is enforcing a squeeze that leaves little money for borrowers, who must pay up to 27 per cent interest for what there

is. Its own voracious need for funds—its public sector deficit will be more than £45,000bn (37.5bn) this year—is depriving the private sector of funds. Yet even so, it appears unable to meet the financial needs of the state organisations; whose editors must turn to the banks for support. The banks, however, have lost deposits as investors invest directly in government stock.

The stock exchange, which up a few months ago had been a bright spot, establishing itself as a place where private industry could raise funds, is in the

doldrums after the crash of the summer and waiting anxiously for the Government to do something about it. A current account balance of payments deficit of £11,000bn (\$3.3bn) is necessitating heavy borrowing abroad, but the disorderly Italian approach to the Euro-markets has caused resistance.

Yet the seriousness of the problems is spurring some attempts to solve them. The banking system is beginning to accept that it must change, first in order to attract more deposits, more broadly to remedy its present poor service to the customer. Sig Nino Andreatta, the Treasury Minister, has attempted to set the management of the major banks and the control of the Stock Exchange on a sounder footing by intelligent new appointments.

Government, employers and unions all broadly agree that something should be done to reduce the effect of wage indexation, whose pernicious fruits

are now reaping. So far, however, there has been little agreement on what should actually be done and when. As so often in Italy, change is endlessly discussed and foreshadowed but never quite seems to arrive.

The problems of the financial system reflect the economic state of the country. Italy was the last industrial country to slow down its growth rate after the 1973 oil price shock, so that it still achieved a four per cent growth last year. The delay in applying the brakes left Italy with a very high balance of payments deficit and a high infla-

tion rate. This year it has been

feeling the pain of the arrival

of the recession (zero growth is forecast), aggravated by uncertainty as to when the U.S. economy will revive and the alarming effects on oil import costs of the rise of the dollar.

The economic situation became critical in the first few months of this year: the first quarter saw a £4,000bn (\$3.3bn) current account payments deficit double that of the previous quarter. The Bank of Italy was left with no alternative but to tighten the credit controls still further and, in March, lower the central parity of the Lira in the European Monetary System by six per cent. It had to do so. Dr Carlo Ciampi, Governor of the Bank of Italy, pointed out in a recent speech because the Government was taking no fiscal or budgetary measures to help, and its spending was accelerating.

At the end of May, just after

the fall of the Government of Sig Arnaldo Forlani, an import deposit scheme was imposed implemented for four months. It was designed partly to arrest the growing balance of payments deficit and partly to reduce further domestic liquidity. It has had some effect, and with the grudging acceptance of the EEC

has been extended a further five months to the end of next February. Whereas the accumulated current account deficit for the first five months of the year reached £7,500bn, the following four months produced a surplus of £3,000bn.

While the rise of the dollar has made oil imports cost 36

## CONTENTS

Structure	II	Foreign banks	VI
Local banks	II	Stock exchange	VII
Bank of Italy	III	Services	VIII
Apostles of change	IV/V	Money market	VIII
Euromarket borrowing	VI		

per cent more in the first eight months of this year, an encouraging sign is that last year's small deficit on the non-oil account has been turned into a respectable surplus of £3,700bn this year, thanks to some increases in Italy's competitiveness abroad and its better performance in the dollar-denominated markets of North America and the Opec states.

Even so, a trade deficit of £21,000bn is expected for this year (compared with £19,000bn last year).

Sig Giovanni Spadolini, who came to power at the end of June, has brought a more determined approach to the economy but, after four months cannot yet point to any concrete achievements. The Prime Minister's main efforts have been devoted to trying to cut the rate of inflation and the cost of labour. With the Scala Mobile indexation system translating every price increase into wage increases of almost the same magnitude, he has concentrated on trying to talk down inflation and achieve an agreement with the unions to reduce the triggering of the Scala Mobile or achieve more

modest wage settlements to bring inflation next year below 16 per cent (compared with 20 per cent this year) and get it down to 10 per cent (the current European average) by the end of 1984.

Yet the policy of restraining inflation by postponing official tariff increases, which was aided by the usual summer decline in the rate of price rises, appears to have had its day without making a sustained dent in price rises (the inflation rate appears to have picked up again after the summer lull) and without the talks involving Government, employers and unions producing any concrete result. Now the Government has at last allowed petrol prices to rise, the unions have put off further talks until later this month and, as the coalition partners openly discuss what Government should succeed the four-month-old administration of Sig Spadolini, the Prime Minister has resorted to eloquent appeals to the public over the politicians' heads. Now he must steer through Parliament "cuts" that have brought next year's proposed budget deficit down to £50,000bn (of the same order

as that of the U.S.). The March 1981 crisis that saw the devaluation of the lira also took the Bank of Italy's discount rate to 19 per cent, where it has remained. The banks raised their base lending rate to 22.5 per cent, so now the majority of borrowers are now paying 25 per cent or more for

their money.

But the banks did not up their official deposit rate, which remains at 11.5 per cent. Bigger depositors can negotiate much higher interest rates on their funds but the resulting auctions are obscure and do not benefit either the banks or the majority of their customers.

The absence of a transparent policy on deposit interest is one reason why bank deposits have grown more slowly than inflation: they grew only 13 per cent in 1980 and will increase by only nine per cent this year.

The other reason is that the larger depositors are putting their funds directly into three-month Treasury bills, which carry a higher interest rate and are free of tax. Previously the banks normally on-lent their clients' funds to the banks; now, increasingly, they are suffering what is termed disintermediation.

At first the ceilings on lending meant that the banks did not mind losing funds that they would not have been able to lend anyway. But the drop has intensified and the banks fear that the trend will persist even when the lending ceilings are lifted. So they are reappraising their operations. A first step is likely to be a clearer policy

towards deposit accounts. They are also providing more services for their customers in fields which amount to medium-term lending and which are subject to less official control—leasing, factoring and other operations. Charges in the whole cumbersome and inefficient system, the burden of which falls on the customer, are also being pondered.

But there seems little chance of drastic change, for the Bank of Italy has little wish to relax the tight web of controls which place extraordinary administrative and legal burdens on bank-staff—or to see much rationalisation of a banking structure with 1,070 separate banks.

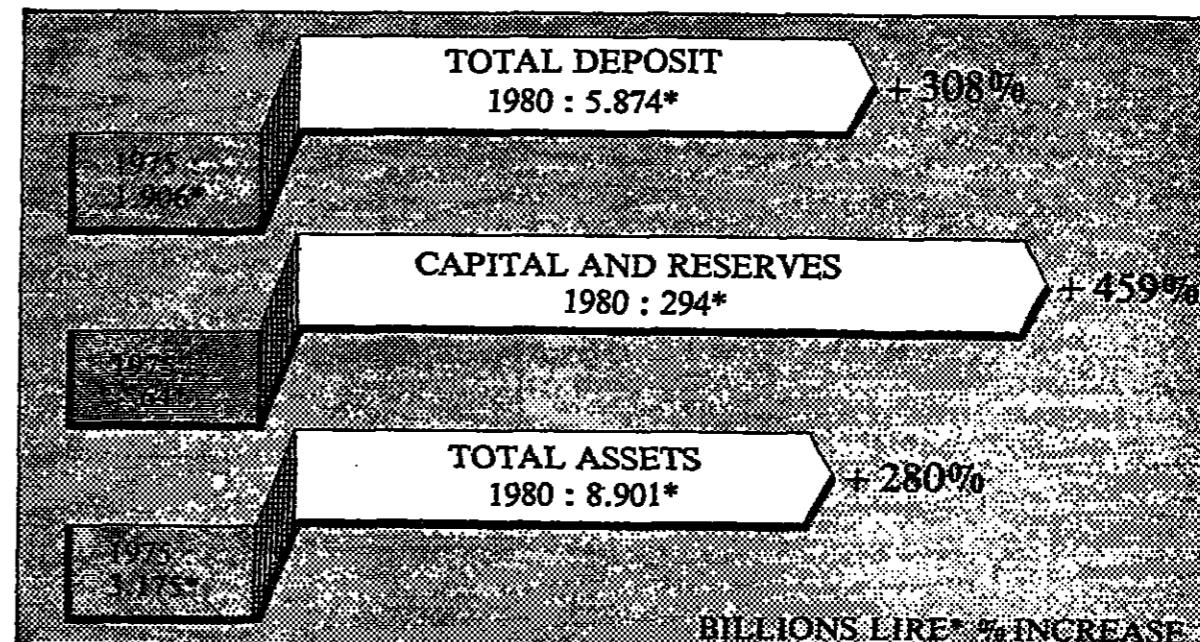
The arrival, however, over the next few years of electronic communications between banks rather than within individual bank networks will inevitably change the system, and remove some of the worst inconveniences to the customer.

The irony is that even though the banks have lost deposits to the Government, the fact that the Government is still unable to finance all its commitments means that the banks have had to assume responsibility. The more spectacular recent cases include support for the state steel concern, Italstider, for Enel, the electricity concern, and for Enel's suppliers, many of whom have not been paid since July.

Indebtedness to the banks is a major feature of every Italian company's balance sheet, but in the past two years this indebtedness has decreased, at least in nominal terms, as a great surge in the stock exchange enabled companies, for the first time in years, to raise new capital. But the rising and confident market that permitted that ended in a crash in the summer and since then the stock exchange has been a sad place, clinging for salvation to hopes that the Government would introduce investment trusts and other concessions to investors. That now seems improbable but the Bourse's loss of confidence may be more difficult to overcome.

Last year Italian corporate borrowers raised \$6.37bn on the Euromarkets, more than any other country except Venezuela, and in the first nine months of this year had already raised \$4.33bn. The Italian state concerns are borrowing to help finance the country's balance of payments deficit, and according to Dr Ciampi Italy now has net indebtedness of \$8bn, when set against its reserves, (excluding its gold reserves).

Bankers would like to see the scale of Italian borrowing reduced (as would Dr Ciampi) but above all they would like Italian state borrowers to co-ordinate their requests for large sums of money and to negotiate in a more orderly way. Dr Ciampi said recently that a clearing system had been instituted to make Italy's presence on the Euromarkets more organised. But until bankers are convinced that the new system is working they will still be cautious in dealing with large Italian loan requests.

Growth  
in Real Time

## our way of growing

The reason for our growth is our idea of service for which

we are with our Clients at any time in any problem.

From Milan, Rome, the whole of Italy to Frankfurt,

London and New York as in all other parts of the world.

When needed, where needed, that is in real time.

## Banca Popolare di Milano

Founded in 1865

HEAD OFFICE - MILAN, 4 PIAZZA F. MEDA - TELEX 310202 POPBAN - I

Representative Offices abroad:

FRANKFURT a.M. - 5, Goethestrasse - 6000 Frankfurt a.M. - Telex 411434 POPBK - D

LONDON - 52/54, Gracechurch Street - London E.C.3. - Telex 885998 POPBAN - G

NEW YORK - 153 East, 53rd Street - One Citicorp Center - New York N.Y. 10022 - Telex 710581999

not only offer a full range of banking services, but also provide the communications contacts essential in international finance. Indeed through our extensive network of offices we provide an effective link with the Common Market and the rest of the world.

And like Canaletto, who was famed for his astonishing detail and accuracy, we believe our clients find our advice based on the same painstaking attributes.

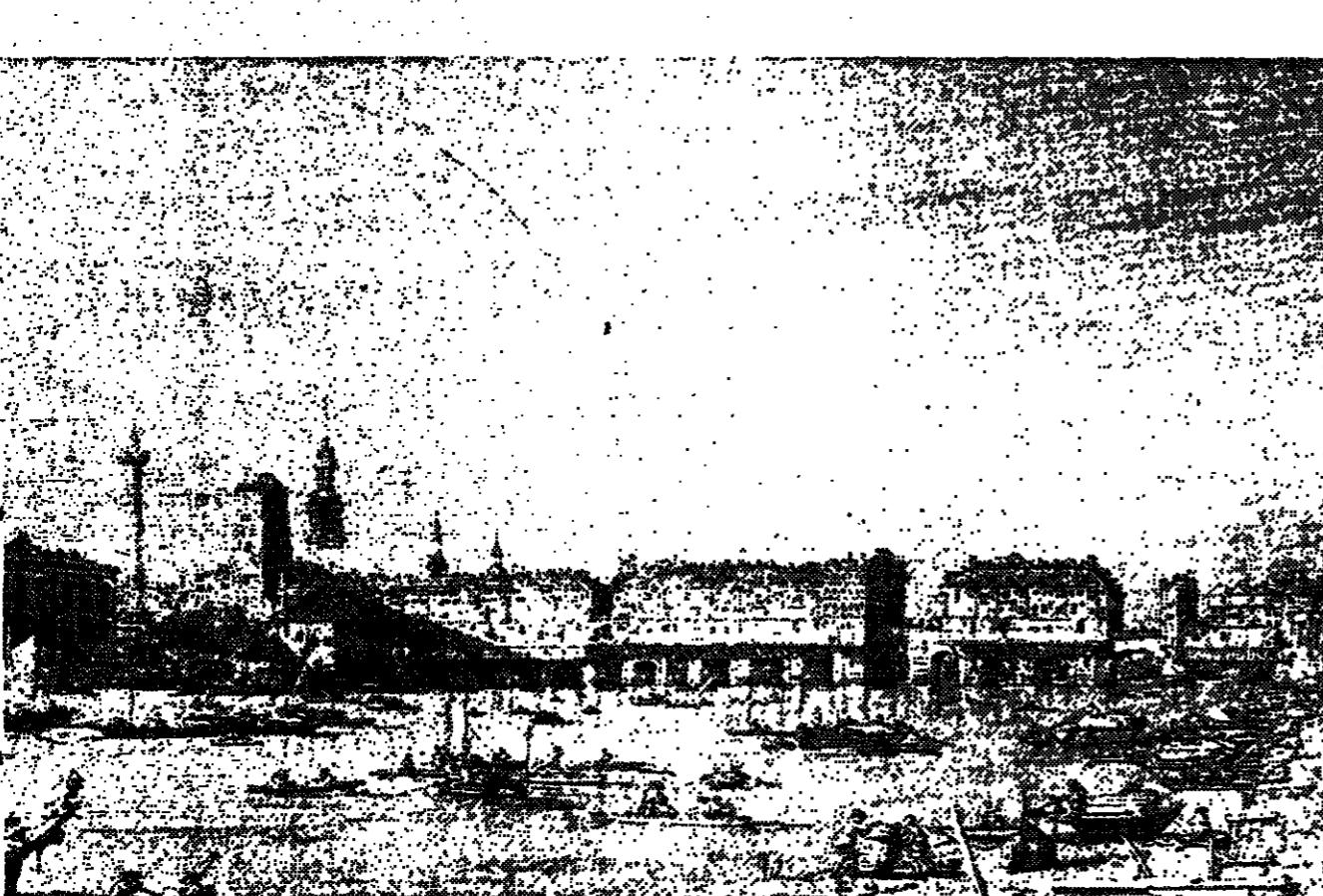
**Banca Nazionale  
del Lavoro**

London Branch: 33-35 Cornhill,  
London EC3V 3QD. Tel: 01-623 4222.  
Head Office: Via Vittorio Veneto, 119, Rome.

A few years after his son's birth, a Venetian scene painter named Bernardo is to delight in the results of the early artistic training he gave the boy. He had a son. The child was Anatole Canaletto—perhaps better known as Canaletto. And was later to develop a style of painting which the world was to call him a genius.

Yet it was in London where much of Canaletto's skill was to show. Over a ten year visit to England he produced numerous paintings and drawings—all giving his unique impression of the country, and all in the perfection characteristic to his work.

But perhaps the perfection of Italian life in London isn't so unusual. Certainly, Italy's foremost bank achieves that in City office. Banca Nazionale del Lavoro

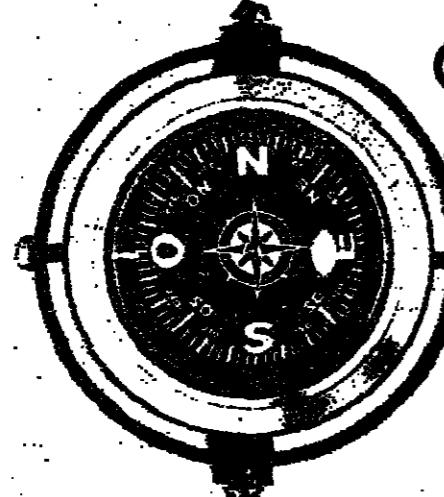


View of London Bridge—Canaletto. Reproduced by kind permission of the British Museum.

## Italian Genius

tel  
erts

# a safe route with nordest!



## GRUPPONORDEST

Banka Agricola Mantovana  
Banka Popolare di Bergamo  
Banka Popolare di Modena  
Banka Popolare di Sondrio  
Banka Popolare di Verona  
Banka Popolare di Vicenza

Because in the North-East of Italy six Popular Banks have united to form GRUPPONORDEST.

They constitute an important partner for the exchange-trade with NORTH-EASTERN ITALY.

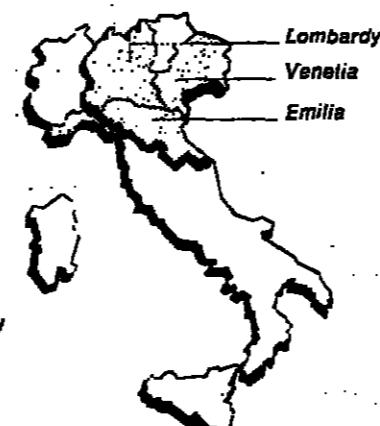
### NORTH-EAST OF ITALY

#### SIX BANKS

THREE REGIONS: Lombardy, Veneto, Emilia with 37% of the entire Italian production with 54% of the import-export business

2 HARBOURS: Genoa and Venice.

GRUPPONORDEST with 343 Branches, the efficiency of a great organisation and the close constant association with the big Enterprises as well as with the small operators, guarantees a sure reference for business relations with Italy.



U.K. REPRESENTATIVE OFFICE  
FRIARS HOUSE 3941  
NEW BROAD STREET  
LONDON EC2N 1NH  
TELE: 020 851 071  
TELEX: 8952649

REPRESENTATIVE OFFICE  
PIAZZA DI LORENZO IN LUCINA, 4  
00100 ROMA  
010 386 67 98 177 - 67 98 415

## GRUPPONORDEST

a safe landing



## ISTITUTO MOBILIARE ITALIANO

a wide range of financial services to industry

- Medium- and long-term finance for industrial investment:
  - \* at market rates
  - \* at low-interest rates (applicable to small and medium enterprises, Southern Italy, depressed areas of Central and Northern Italy, etc.)
  - Equity participations
  - Aid for industrial research and development
  - Shipping finance
  - Financial assistance to promote Italian exports and activity abroad (export credit financing; buyer credit)
  - Foreign currency loans
  - Technical and financial consulting and support services, either directly or through associated companies: specialised short- and medium-term finance; leasing; underwriting; introduction of Italian enterprises on foreign financial markets; mutual investment funds; auditing; trustee services
- IMI raises funds on the Italian and foreign capital markets mainly by floating bonds which are listed on the stock exchange.
- Loans outstanding including special operations as of March 31, 1981: Lit. 15,788bn = \$13,870m
- Placed and outstanding bonds as of March 31, 1981: Lit. 11,056bn = \$9,713m
- Other medium-term borrowings as of March 31, 1981: Lit. 3,029bn = \$2,661m

Head Office:  
25 Viale dell'Arte - 00144 Rome, Italy

Representative Office in London:

8. Laurence Pountney Hill, London EC4R 0BE

Telephone: 01-626 3122/3/4 Telex: 887671 IMI London

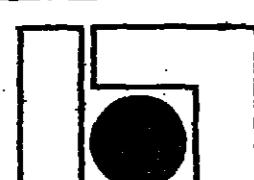
Other Representative Offices in:

Washington, Zurich, Brussels, Mexico City

Regional Offices in:

Milan, Turin, Genoa, Padua, Venice, Bologna, Florence, Rome, Bari, Naples, Catania

Monetary values in U.S. dollars were calculated at the exchange rate of Lit. 1,138.25 to the dollar



## Banco Ambrosiano

ESTABLISHED IN 1856 - 108 BRANCHES IN ITALY - HEAD OFFICE IN MILAN - VIA CLERICI 2 - TEL. (02) 5837 - TELEX 310204 AMBRO 1

### CONTROLLED COMPANIES AND BANKS:

LA CENTRALE FINANZIARIA GENERALE S.p.A., Milan • BANCA CATTOLICA DEL VENETO S.p.A., Vicenza • CREDITO VARESE S.p.A., Varese • BANCA PASSADORE & C. S.p.A., Genoa • TORO ASSICURAZIONI S.p.A., Turin • I.P.I. ISTITUTO PIEMONTESE IMMOBILIARE S.p.A., Turin • FISCAMBI S.p.A., Milan • FISCAMBI IMMOBILIARE S.p.A., Milan • FISCAMBI LEASING S.p.A., Milan • BANCO AMBROSIANO HOLDING S.A., Luxembourg • BANCA DEL GOTTAUDO S.A., Lugano • BANCO AMBROSIANO ANDINO S.A., Lima • BANCO AMBROSIANO DE AMERICA DEL SUD S.A., Buenos Aires • BANCO AMBROSIANO OVERSEAS LIMITED, Nassau • AMBROSIANO GROUP BANCO COMERCIAL S.A., Managua • ULTRAFIN AG, Zurich • ULTRAFIN INTERNATIONAL CORPORATION, New York • AMBRO-ASIA DEVELOPMENT LIMITED, Hong Kong • AMBROSIANO GROUP (MIDDLE EAST) LTD., Nassau • AMBROSIANO REPRESENTAÇAO E SERVIÇOS LTDA., São Paulo • AMBROSIANO SERVICES (LUXEMBOURG) S.A., Luxembourg • BANCO AMBROSIANO SERVICE CORPORATION, Washington D.C. • GRUPO AMBROSIANO PROMOCIONES Y SERVICIOS S.A., Buenos Aires • TORO INTERNATIONAL HOLDING S.A., Luxembourg

REPRESENTATIVE OFFICES in Hong Kong, New York; São Paulo, Singapore, Teheran and Tokyo

BANCO AMBROSIANO BELONGS TO THE "INTER-ALPHA GROUP OF BANKS"

## ITALIAN BANKING II

Italy has one of the most complex banking systems in Europe, with over 1,000 institutions ranging from the big national networks to small local banks scattered throughout the country — all under the aegis of the central bank, the Bank of Italy. It is a time-honoured structure which is under increasing pressure on many sides to adapt itself to modern requirements.

## Mounting array of challenges to established ways

### TOP TEN BANKS 1980 (L=bn)

	Deposits	Net profit
Banka Nazionale del Lavoro	214,408	34.8
Banka Commerciale Italiana	21,744	23.7
Credito Italiano	21,246	18.2
Banco di Roma	20,912	14.4
Cariplo	20,365	14.2
Istituto Bancario San Paolo di Torino	15,000	20.3
Banco di Napoli	14,921	4.2
Monte dei Paschi di Siena	14,615	14.2
Banco di Sicilia	13,749	4.7
Banka Nazionale dell'Agricoltura	11,712	24.1

Industrialised countries means that the banks have remained the main intermediaries between the savers and the spenders.

The air of complacency and power which has tended to characterise the system is, however, on the decline. Deposits are falling in real terms. Many of the banks are undercapitalised. Some of the credit institutions have suffered heavy losses in recent years as a result of politically motivated and mistaken loans to ill-advised industrial schemes. Pressure from the foreign banks with better and more sophisticated services is growing. Finally a series of scandals — Michele Sindona, Roberto Calvi, Italcase, to name the most obvious — have all helped to tarnish the image and create suspicion in the public's mind.

### Structure

MARY VENTURINI

Banco di Roma and the Banco di Santo Spirito, all under Iri, and then the Banca Nazionale del Lavoro, the Banco di Napoli, the Banco di Sardegna and the Banco di Sicilia under Treasury control.

Then there are state special medium and long-term credit institutions and a growing number of foreign banks. At the top the Bank of Italy (the central bank) exercises tight control over the whole system, dictating not only lending levels, reserve requirements and Treasury bill holdings but also the location and control of new branches.

It is a complex set-up but the policy is to keep it that way. It may be slow and bureaucratic but in the end it offers something to everyone, from the Treasury down to the agricultural smallholder.

The banks are still the centre of Italy's financial system. The failure to encourage more modern forms of either saving or borrowing — for example, the stock market, investment and insurance funds, building societies, credit houses — along the lines of other Western indus-

One of the most pressing problems throughout the state banking sector is undercapitalisation. It is now accepted policy that as long as the state retains a 51 per cent interest the remaining capital can be raised in the private sector. Those working in the state sector have been liable to criminal prosecution for committing certain offences while those in the private sector have not. Appointments to top management posts are now made less according to political allegiance and more according to professional capability.

No less vital to the modernisation of the banks is the search for ways to keep old clients, attract new ones and fight off foreign competition. The recent fall in bank deposits is not an immediate worry as the strict ceilings imposed on lending levels by the Bank of Italy have created an excess of liquidity, most of which is being diverted into high-interest Treasury bonds. But it is a clear indication that the ordinary saver is no longer happy with

the low interest rates and inefficient service he is getting from the banks. Treasury bonds and even the uncertain of the stock exchange are more attractive than bank deposits in many of the bars.

It is not only the small saver that the banks are trying to keep within the system. They are also searching for new ways to attract industrial clients at the same time employing excess liquidity. The growth leasing and factoring companies owned by the banks is one result. New consultancy services are also being developed to win customers on account of taxation, export and foreign exchange regulation — one of the Italian banking world's complex and sometimes serious areas.

The increasing influx of foreign banks in recent years has been more of a stimulus than a threat to Italian banks. In fact, most of their banking patterns of behaviour, for example, the use of foreign currency and the placement of deposits, are now adopted by the Italian banks. The good news is that the modern approach adopted by many foreign banks, with no shortage of applicants for jobs in banking, one of the best paid professions, but there is a serious lack of qualified enough to give the kind of advice and services that banks are now hoping to their clients.

## Vital role in rural economy

ALMOST EVERY small town in Italy has its branch of either a *cassa di risparmio*, *cassa rurale* or *banca popolare*. These local savings and cooperative banks are vital for the small man, the saver, shop owner, industrialist and farmer. They are the centre of economic and often political life in rural Italy, an Italy which the big names in the banking world — like the Banca Nazionale del Lavoro, the Banca Commerciale, the Banco di Santo Spirito — often prefer to pass by.

At a time of rising overheads and administrative costs a small local branch with only a couple of hundred accounts is increasingly expensive to maintain. But it is not just for social reasons that the Bank of Italy insists that seemingly out-of-the-way regions should be serviced by some form of credit institution. These local banks, 900 in all

### Local banks

MARY VENTURINI

with 7,000 branches, collect about 40 per cent of all bank deposits in Italy, most of which are ploughed back into the local economy, public works and services.

The *casse di risparmio*, or savings banks, are the backbone of this network. There are 89 of them with some 4,000 branches throughout Italy. Unlike the *casse rurale*, which have been on the decline since their heyday in the 1920s, the savings banks are going through an important period of modernisation covering all aspects of the system — management, training, customer services and automation.

In the last year about 65 per cent of the top management positions have been changed. Some of these had been vacant for years thanks to infighting between the national political parties over suitable candidates. Appointments, which come under the control of the Treasury, were traditionally made according to political rather than managerial criteria.

Then pressure from the Socialist and Communist Parties throughout the 1970s, combined with the arrival of young, professionally-minded men at the top of the Christian Democratic Party, brought about a

measure of reform. Political loyalty alone is no longer a sufficient qualification for a chairman of a savings bank.

This long interregnum generated a certain sense of insecurity but may also have

served to uncover a number of scandals involving the improper use of funds. Now the new appointments, together with changes due to the top of the savings institutions, central

bank, Italcase, and its conservative association, Associazione delle Casse di Risparmio Italiane (ACRI), may be the beginning of a new era for the savings banks.

CONTINUED ON NEXT PAGE



UBAE

ARAB ITALIAN BANK

A MEMBER OF THE

UBAF

Arab and

International

Association

In Banking and Finance

Head Office: Piazza Venezia, 11 (first floor)

00187 Rome, Italy

tel: 06/2171

Telex: UBAIT-1 (General) 680.358-680.421

and UBAE-1 (Dealers) 680.359-680.360

Cable: UBAE-Rome

Representative Office: Piazza A. Diaz, 7

20123 Milan, Italy

tel: 03/500/986.022

Telex: UBAEML 333.533-Cable: UBAE-Milano

Other Offices:

Paris - Tokyo - Bahrain - Seoul

UNION DE BANQUES ARABES

ET FRANCAISES - UBAE

London

UBAF BANK LIMITED

Luxembourg / Frankfurt

UBAE ARAB GERMAN BANK

Bratislava / Cairo

General Representative Offices for the Middle East

Other Offices:

Tokyo - Cairo

UBAF FINANCIAL SERVICES LIMITED

Hong Kong

UBAN-ARAB JAPANESE FINANCE LIMITED

New York

UBAF ARAB-AMERICAN BANK

Other Offices:

Beirut / Cairo

Other Offices:

## ITALIAN BANKING III

## Firm-handed guardian sets fresh guidelines

ITALIAN BANKS are a little super-tanks—it takes a while before a change at the top becomes apparent in a large of course. So it has been the Bank of Italy, guardian of the country's financial reputation and overseer of its banking system, since the arrival of Dr Ciampi in the Governor's chair in the autumn of 1979.

At Dr Ciampi would feel his cautious before putting his own stamp on the affairs of central bank was anything surprising. Six months before his nomination the institution had been shaken to its foundations by the so-called 'Lotto of Italy affair,' a sort of political terrorist attack aimed at the country's king system.

The previous Governor, Paolo Baffi, and Dr Mario Sarcinelli, a Deputy Director General, were charged with having been party to irregular loans to the now bankrupt SIR (Società Italiana) chemicals group. Dr Sarcinelli ended up in prison for corruption and Dr Baffi would have done so too but for his advanced age, both on entirely speeded up accusations of political inspiration. Both were subsequently absolved, but the shockwaves created by the case took some time to subside.

But as the affair, like every other sensational Italian event, comes distant memory so new Governor has gradually emerged into the public gaze.

It this has come the realisation that the quiet-mannered 61-year-old Livornese has brought a new approach to the management of the central bank.

A significant milestone came in July with the publication of central bank's guidelines for operations by commercial banks curbing their capacity to participate in non-banking areas establishing much tighter rules on their international activities.

This latter step was particu-

larly necessary at a time when Italian banks have been launching out to a large extent overseas. The aim of the new regulations is not to curb that international expansion, regarded as essential if the modernisation of the national banking system is to be seen through, but to prevent the proliferation of

securities that may play upon them—but the Bank of Italy is still universally trusted as the seat of the most expert and impartial economic management the country has to offer.

The function has been thrust upon it in part by default. Like Treasury Ministers, governments in Italy come and go. Dr Ciampi has been in office slightly over two years but is already dealing with his fourth Administration and could well witness general elections some time next year. The political turnover, the failure to plan ahead, has meant that the central bank and monetary policy have become vital—and sometimes, it seems, the only— instruments for guiding the economy. The system is imperfect but until Italy finds a way of providing itself with more stable government it is the best there is likely to be.

The authority of the central bank has been enhanced by the officials. This century there

have been only seven governors, including Dr Ciampi, and the institution remains one of the few that has stayed free of pollution by the politicians. Indeed it could be argued that had it been more obliging to those in power the "Bank of Italy affair" would never have happened.

Many of the bank's 7,000

employees spend their entire

career there and the result is

a notable *esprit de corps* and

the instilled feeling of service

to the state—not the most

common of sensations in con-

temporary Italy. At the top

today, by common consent, a

good balance has been struck.

If Dr Ciampi has been devot-

ing a great deal of his attention

to domestic problems, Dr

Lamberto Dini, the Director

General (in effect deputy

governor), has been continuing

the bank's tradition of providing

top officials in the international

monetary sphere. Before his

recall to Rome in September

1979 Dr Dini had spent two

decades at the International

Monetary Fund in Washington,

stint as Italy's representative on

the Fund's executive board.

Last May he was appointed

chairman of the deputies of the

"Group of Ten," the key

by the Bank of Italy.



Dr. Carlo Ciampi,  
Governor of the Bank of  
Italy

IT'S THE PEOPLE at the Banco di Roma that keep this great international banking system synchronized with the needs of today's business world.

Staffed by highly trained, experienced, flexible and quick-thinking people, the Banco di Roma provides you with a competitive edge in this competitive world.

The function has been thrust upon it in part by default. Like Treasury Ministers, governments in Italy come and go. Dr Ciampi has been in office slightly over two years but is already dealing with his fourth Administration and could well witness general elections some time next year. The political turnover, the failure to plan ahead, has meant that the central bank and monetary policy have become vital—and sometimes, it seems, the only— instruments for guiding the economy. The system is imperfect but until Italy finds a way of providing itself with more stable government it is the best there is likely to be.

The authority of the central bank has been enhanced by the officials. This century there have been only seven governors, including Dr Ciampi, and the institution remains one of the few that has stayed free of pollution by the politicians. Indeed it could be argued that had it been more obliging to those in power the "Bank of Italy affair" would never have happened.

Many of the bank's 7,000 employees spend their entire career there and the result is a notable *esprit de corps* and the instilled feeling of service to the state—not the most common of sensations in contemporary Italy. At the top today, by common consent, a good balance has been struck.

If Dr Ciampi has been devot-

ing a great deal of his attention

to domestic problems, Dr

Lamberto Dini, the Director

General (in effect deputy

governor), has been continuing

the bank's tradition of providing

top officials in the international

monetary sphere. Before his

recall to Rome in September

1979 Dr Dini had spent two

decades at the International

Monetary Fund in Washington,

stint as Italy's representative on

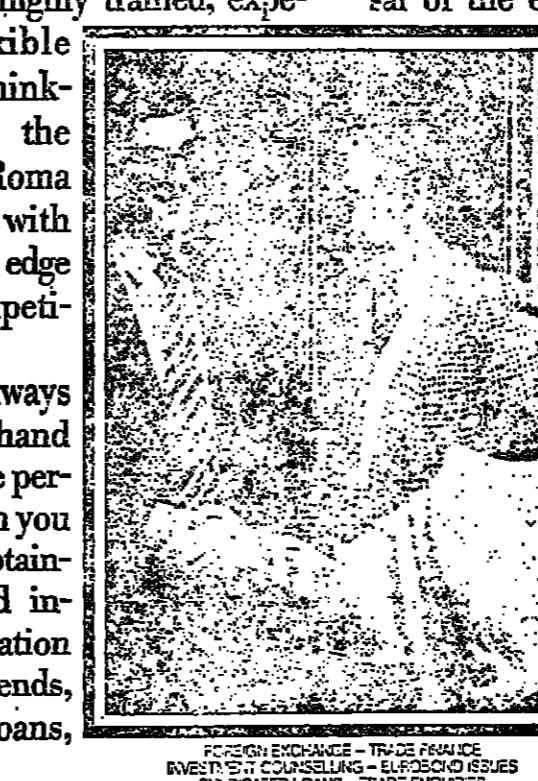
the Fund's executive board.

Last May he was appointed

chairman of the deputies of the

"Group of Ten," the key

by the Bank of Italy.



FOREIGN EXCHANGE - TRADE FINANCE  
INVESTMENT COUNSELLING - EURO-BOND ISSUES  
SYNDICATED LOANS - TRADE ENQUIRIES

All roads lead to the Banco di Roma's people.

high quality and seriousness.

From the moment you make contact with our nearest office or agency, you will have at your fingertips all the services available from this great international bank, plus something extra: a warm and open-hearted touch of Italy.

**BANCO DI ROMA**  
ONE OF THE GREAT INTERNATIONAL BANKS.

INTERNATIONAL PARTNERS: BANCO HISPANO AMERICANO, COMMERZBANK, CREDIT LYONNAIS.



The Bank of Italy building in Rome

## Local banks

CONTINUED FROM PREVIOUS PAGE

One of the main problems to be solved is the undercapitalisation of many of the institutions. This is something common to the whole Italian banking system and many of the state-controlled and private banks are trying to raise more capital on the open market. The savings banks' statutes do not allow for this, so new funds will have to come from profits or a complicated system of bond issues.

Another difficulty the savings banks have to resolve relates to their image. There is little in common, for example, between the vast Cassa di Risparmio delle Province Lombarde, with its several hundred branches, and the numerous one or two branch savings banks scattered throughout central and southern Italy.

Insufficient professional train-

ing is also an obstacle to modernisation. The savings banks cannot hope to offer the sort of customer services now being developed by the large ordinary banks unless they break through the slow conservatism of the local branch employee who has little experience of export procedures and exchange controls and who is only just beginning to understand the complexities of the tax return system.

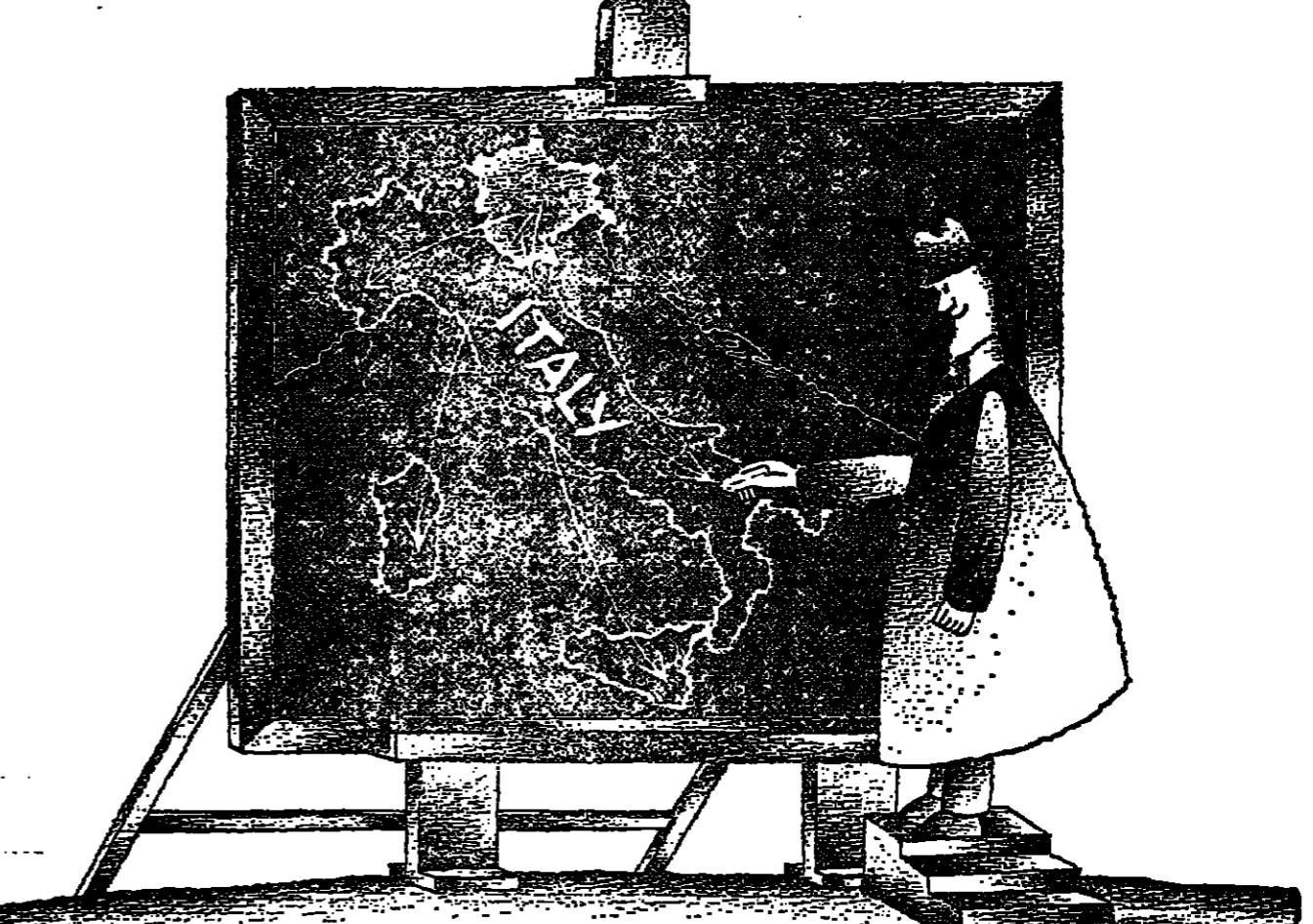
There is probably still a need for the old-fashioned touch in the small branches where the bank manager probably knows all his account holders' difficulties. A great deal of business outside the urban centres continues to be based on personal contacts.

The real problem therefore facing the savings banks is how to preserve this local flavour together with the present autonomy enjoyed by the branch manager within a modern nationally based network. Can the immediate credit needs of the local shopkeeper or farmer still be satisfied as efficiently within a system which is now providing fund transfer facilities not only between branches but between savings banks, leasing and factoring services, automated interbank (not just interbranch) cash points, consortium-backed loans and advice on international financing?

All those relatively new services are now thought to be essential if the savings banks are not to lose out to the large Italian ordinary credit institutions and foreign banks. The latter, which are becoming more and more numerous in Italy, are competing fiercely for the custom of medium and small companies, traditionally the bread and butter of the savings banks and the *banche popolari*.

While the savings banks fully realise the necessity of the local dimension it is increasingly difficult for them to survive on this alone. They are therefore likely to exert increasing pressure on the central banking authorities for permission to open more branches in the important urban areas.

Savings banks are also having to find ways in which they can lessen the strains placed on them by servicing local authority finances. In the days when regional, provincial and city governments had money to pay for their health centres, nursery schools and rubbish collection, the control of local finances gave the savings banks considerable political pull. Now the coffers are bare and the role of the savings banks has been reduced to financing the local authorities' current account spending requirements with little hope of the loans ever being fully recouped.



From here, we serve you Italy-wide

An area that counts in Italy, the North-East, is blanketed by our branch offices.

Our organisation operates in all corners of Italy; which also count.

**Banca Cattolica del Veneto**

## Banco di Sicilia

Head Office in Palermo

International Banking Division in Rome, via del Corso 271

294 branches throughout Italy

Branch in New York

London Representative Office:

99, Bishopsgate

London, EC2P 2LA Tel.01- 6380201/2

Other representative offices in:

Abu Dhabi, Brussels, Budapest, Copenhagen, Frankfurt/Main, Paris, Zurich



As at 31<sup>st</sup> December 1980  
 Share capital: Lit. 12,460,420,000;  
 Reserves and Funds: Lit. 277,058,293,640.  
 Current, deposit and other accounts  
 over Lit. 8,700 billion.

366 Branches in Italy.  
 Representative Offices in Brussels,  
 Caracas, Frankfurt am Main, London,  
 Madrid, New York, Paris and Zurich.  
 Adviser in Moscow.

### MAIN HIGHLIGHTS

(billions lire)

	30 sept. 81	30 sept. 80	
Total assets	1,980	1,550	+27,7%
Customers deposits	944	818	+15,4%
Reserves	62	43	+44,2%



DIREZIONE GENERALE E SEDE CENTRALE: PRATO - VIA DEGLI ALBERTI 2 - TELEX 18741492 - TELEF. PRATO 57232 - PRATO 1 57242



CAPITAL AND RESERVES: Lit. 151.2 BILLION - TOTAL DEPOSITS:  
 Lit. 5.463 BILLION - REGISTERED OFFICE AND HEAD OFFICE: MILAN

#### MAIN BRANCHES:

BARI - VIA ABATE GIMMA, 93 - TELEX 810059 - BOLOGNA - VIA INDIPENDENZA, 4 - TELEX 510549 - FIRENZE - VIA DE' VECCHIETTI, 5r - TELEX 570111 - GENOVA - P.ZA FONTANE MAROSE, 1 - TELEX 270082 - LA SPEZIA - VIA ANTONIO GRAMSCI, 1 - TELEX 270063 - MILANO - VIA ALESSANDRO MANZONI, 3 - TELEX 310676 - NAPOLI - VIA TOLEDO, 129 - TELEX 710065 - NOVARA - VIA AMICO CANOBIO, 3 - TELEX 200185 - PADOVA - RIVIERA DEI MUGNAI, 18 - TELEX 430076 - PARMA - VIA GIUSEPPE VERDI, 5/A - TELEX 530082 - PESCARA - CORSO VITTORIO EMANUELE II, 228 - TELEX 600073 - PRATO - VIA FRANCESCO FERRUCCI, 45 - TELEX 571633 - ROMA - VIA FRANCESCO CRISPI, 20 - TELEX 610128 - TORINO - VIA ROMA, 282 - TELEX 220683 - TRIESTE - VIA S. CATERINA DA SIENA, 4 - TELEX 460292 - VENEZIA - S. MARCO, 1126 - BACINO ORSEOLO - TELEX 410065

## ITALIAN BANKING IV

# APOSTLES OF CHANGE

Even among Italy's more conservative bankers there is grudging acceptance that the system must change to meet today's challenges. At the same time there are many leading voices pressing for speedier action. Four of this activist group are profiled here.

#### DR NERIO NESI: BANCA NAZIONALE DEL LAVORO

## Keen supporter of modernisation

DR NERIO NESI is chairman of Banca Nazionale del Lavoro (BNL), Italy's biggest bank in terms of deposits, but his importance goes well beyond that. Relatively outspoken as well as determined and energetic, he is not afraid to expose the weaknesses of the Italian banking system and is keen to nudge it along the road to modernisation.

He believes that the system has reached "the moment of truth" at which it must change. Shunned by depositors, hated by borrowers for its swinging interest rates and disliked by the Government for its understandable reluctance to rescue victims of the sloth or folly of politicians, it must adapt.

Dr Nesi draws support from the "product life cycle" theory of marketing, in which a product goes through four phases — introduction, expansion, maturity and decline. The product the Italian banking system offers is at the third stage, and that means that the fourth cannot be far behind.

To avoid decline the banks must offer a product that meets the need of Italian industry and the private customer, both currently exasperated by their inefficiency and inflexibility. They must also work out a modus vivendi with their biggest current problem—the fact that deposits are not keeping pace with the rate of inflation.

As a start Dr Nesi thinks the banks must become more active in operations abroad; they have been slow to grasp their share

of international business. The more the Italian banks have to compete internationally the more efficient they will have to become. That process is also happening in Italy itself, thanks to the growth of foreign banks and Dr Nesi has made himself unpopular with his banker colleagues for welcoming them.

BNL's strategy is to expand in the two fields Dr Nesi considers essential for the whole banking system.

Now 56, Dr Nesi is more of an all-round financier than purely a banker. He was born and educated in Bologna and worked first for the administration of Rai, Italy's state broadcasting service. Then, from 1953 to 1975, he worked for Olivetti, the business machine company, as deputy director of finance.

At Ivrea, the Olivetti company town in Piedmont, he looked after the company's operations on the stock exchange, introduced "privileged" non-voting shares to Italy and set up a Luxembourg-based holding company for the group's international operations. He remains a consultant to Olivetti and, significantly, is chairman of its factoring subsidiary, Olivetti Finfactoring.

He became increasingly involved in banking and para-banking from the mid-1970s onwards, and joined BNL as chairman in December 1978. Like the top jobs in all the state-controlled banks the appointment is made by the Treasury Minister and the amount of influence within a



Dr Neri Nesi

bank that the chairmanship confers depends partly on the force of personality of its holder. For Dr Nesi, combining a strong personality with charm, his eyes sparkling under black bristling eyebrows, that does not appear to be a problem. But if there are limits to how far any chairman can change a single big bank, there are far greater restrictions to the effect a single banker can have on an enormously diverse and fragmented system.

Even so, if the banks do as

James Bus

#### DR RINALDO OSSOLA: BANCO DI NAPOLI

## Technocrat tussles with problems of the South

DR RINALDO OSSOLA, one of the most respected names in Italian and indeed international banking, is facing the greatest challenge of his distinguished career — how to breathe new life and efficiency into the Banco di Napoli. His appointment to the presidency of the bank in April 1978 was a source of both hope and uncertainty.

#### Horizons

The hope was that the personal prestige and proven ability of the 68-year-old Dr Ossola would open up new horizons for the somnolent bank, especially in the international field, and enable internal rationalisation to be pushed through. The uncertainty was—and still is—whether a wise and kindly man whose background was technocratic, drawn above all from a long career at the Bank of Italy, would be able to cope with the more or less subtle political pressures endemic in the Italian commercial banking system—and nowhere more so than in the Banco di Napoli, founded in 1539, and a vital cog in the clientelistic economy of Southern Italy, dominated by the long-ruling Christian Democrat Party. The answer to either question is not yet clear.

To the task the new president brought almost unrivalled experience. At the Bank of Italy he had risen to the post of director general, in practice deputy governor. Abroad he had become a celebrity of the international monetary community as chairman of the deputies of the "Group of Ten" industrialised countries and one of the recognised "fathers" of the Special Drawing Rights (SDRs) the new international reserve asset devised at the beginning of the 1970s. Subsequently, for more than two years he was a conspicuously successful Minister of Foreign Trade until his unceremonious ejection from the pre-electoral Cabinet formed by Sig. Giulio Andreotti, the then Prime Minister, in March 1978.

To some extent the fortunes of the Banco di Napoli have improved under Dr Ossola. The financial difficulties of the past (in 1977 it lost Lit 11.5bn because of high personnel costs and



Dr Rinaldo Ossola

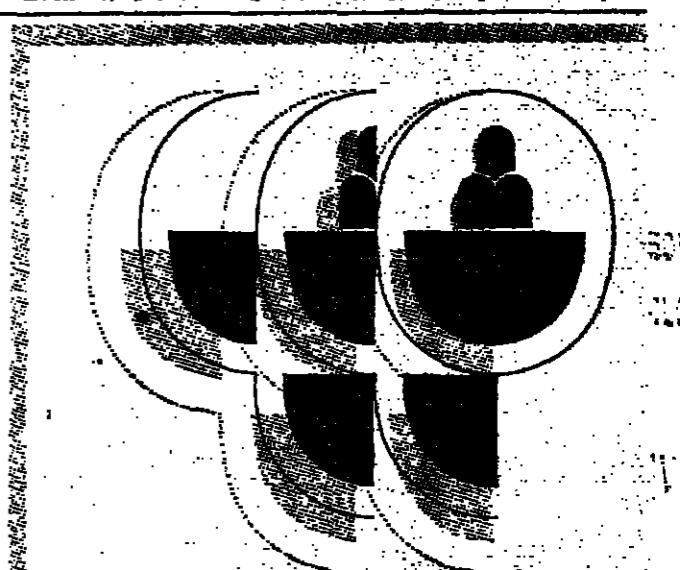
changes in the financial regulations concerning local authorities, with which the bank is statutorily linked) are over. Last year its gross earnings rose over 80 per cent to Lit 241bn (\$197m), and even after substantial provisions for risk and other factors its net profit jumped by more than a quarter to Lit 4.5bn.

But whether progress has been made on other fronts—the need to trim personnel, rationalise the branch office structure and push the bank into the more lucrative markets of Northern Italy—is less than clear. To complicate matters, as Dr Ossola admitted in a recent interview, the bank is obliged to offer services in depressed Naples and Southern Italy that would not be justified by purely economic criteria. Its key role in the Mezzogiorno has only been enhanced by the huge reconstruction effort made necessary after the earthquake of November 1980.

#### Insistent

But these tasks have been made no easier by political factors. For the best part of a year there has been a running feud over the choice of a new managing director for the Banco di Napoli. Dr Ossola has held out for a technocrat, the Treasury Minister, Sig. Nino Andreatta, was insistent on a choice favoured by local Christian Democrat potentates. At one stage Dr Ossola threatened publicly to resign. The matter is still unresolved, and symbolises the special problems linked with the bank.

Rupert Cornwell



## MONTE DEI PASCHI DI SIENA

Bank founded 1472

404 branches in Italy  
 Representative Offices abroad:  
 Frankfurt a. Main, London, New York, São Paulo, Singapore  
 Head Office Siena (Italy)  
 Correspondents all over the world



## Banca Toscana. A modern reality in ancient tradition.

Established in 1904. Capital and reserves 385,283,752,963 Litas. Customers' deposits over 3,700 billion Litas. Correspondents in all countries of the world.

 BANCA TOSCANA  
Florence

## ITALIAN BANKING V

PROFESSOR GUIDO ROSSI: CONSOB

## Stock exchange watchdog the centre of controversy

PROFESSOR GUIDO ROSSI was shot in a few months ago, while being a law professor, distinguished but not widely known outside his field, to become an important and controversial figure on the Italian financial scene.

It all dates from his appointment last February by the Forlani Government as chairman of the Consob, Italy's equivalent of the U.S. Securities and Exchange Commission, which until then had languished in virtual inactivity. Within a few months Professor Rossi was having to decide over something approaching a stock exchange crisis, to devise emergency measures to protect investors, to calm the market, and raising himself thoroughly unpopular with the market operators in the process.

Since then he has politely but firmly criticised the government for not fulfilling promises, for showing a lack of commitment to the Bourse and for producing ambiguous and contradictory draft legislation on stock exchange matters.

Professor Rossi came to the Bourse determined to clean up the list of shares quoted (by removing what he calls dead wood and bringing in new companies); to reduce excessive speculations to end dishonest practices; and insider trading; to promote better disclosure of information; and by means of laws and regulations to bring the Bourse up to a standard of order and fairness comparable with those of London's Stock Exchange.

It is a programme that envisages taking at least three years. But quite soon after his appointment came its baptism of fire with the June-July crisis of the market. The judgment of course operators on Professor Rossi's actions is severe and he is blamed for much of the lack of confidence in the stock exchange today. Sig. Giorgio Aloisio de Gaspari, chairman of the stock exchange, says that a 30 per cent fall after what he called an unhealthy rise of the market in the first five months of the year would



Professor Guido Rossi.

have been normal. But the collapse of activity along with prices was abnormal and was due to the "violent and traumatic external intervention" of the Consob—in particular its order that settlement be made in cash instead of at the end of the monthly account.

Professor Rossi's provision on preliminary deposits was right in itself, but taken at the wrong moment, when the market was out of balance. Sig. de Gaspari claims. But the ordering of cash settlements was "the real disaster." Technically it was not possible for traders to

produce certificates in the time stipulated, he says, and trading dried up. "People want an investment they can trade in; they lost their trust in the market."

Professor Rossi strongly disagrees. The provision was necessary to stop people selling short, he says. To a large extent the drop in turnover was a necessary result. But it was not technically impossible for the market to operate on a cash settlement basis, he says, and he believes brokers simply used that as an excuse to avoid complying with what the Consob had decreed. He

James Buxton

PROFESSOR LUIGI COCCIOLI: ISTITUTO BANCARIO SAN PAOLO DI TORINO

## Convinced of need for radically different approach to business

MR ITALIAN bankers may be concerned at the changes occurring in their tradition-bound, conservative industry, but Luigi Cocciali is not one of them. The president of Istituto Bancario San Paolo di Torino—Italy's sixth largest commercial bank as measured by deposits—is a firm believer that the moment of truth for the Italian banking community can put off no longer.

In the past there's been this tendency towards inertia, but this is no longer of any use, anybody," says Professor Cocciali. He is a lively figure, in very wide international experience which as an applied economist he gained in more than 30 countries before he took up at San Paolo at the beginning of 1979.

Since then much has changed. Italian bankers, in terms of the world, rapid economic growth and the payments surplus have given way in Italy stagnation and a huge unemployment. Within the industry the new climate is visible all in the continuing

trend for the public to place their savings not in bank accounts but in Treasury bills and other higher yielding investments.

The development constitutes both a warning and an opportunity. Professor Cocciali (he holds an economics chair at Naples University), like most other senior bankers, is unsure of what will happen if the pattern continues. "But there's no need for desperation," he argues. "What we need most of all are new different products and this is going to call for a radically different approach by Italian banks."

What will be involved, he maintains, is a departure into fields at present hardly trodden by the Italian banks. If Treasury bills currently yield 18 or 20 per cent to the investor, 8 or 9 per cent more than the same saver could expect to receive on current or deposit account funds, then it is up to the banks to find other instruments to tempt him. These might include mutual funds, certificates

of deposit of convertible bonds. The banks must realise, in the words of Prof Cocciali, that "they are dealing not with savings but with spare liquidity."

They will have to tailor the investment package to the individual client and sell more vigorously the services and products we have got." This will also require a much more highly specialised staff than now exists.

In fact, of the 500-odd services offered by a big Italian bank like San Paolo, often only 20 or 30 are used on a mass basis by customers. Sig Cocciali is not alone when he insists that the banks cannot now escape a major advertising effort to promote their wares, new or otherwise, among the general public.

Under Sig Cocciali the Turin bank, with overall deposits of L18,600bn (\$15.2bn) at the end of 1980, has not dragged its heels, least of all in the international field. Alone of the Italian banks it has two full branches in Germany — at Frankfurt and Munich — as well as one in New York. It has

## We operate all over the world

In addition to our Offices in Frankfurt, London, New York, Paris, Tokyo and Zurich, we have 1,000 correspondents spanning all the Continents.



BANCA NAZIONALE DELL'AGRICOLTURA  
Representative Office: 85, Gracechurch St, Room 50  
London EC3V 0AR Tel 01 6223273 Telex 884651 LDNAGR

Rupert Cornwell

The main markets?  
BCI covers them

## GREAT BRITAIN

London ★  
42 Gresham Street  
London EC2V 7LA  
Tel. 01-600.8651  
Telex 885927 COMIT G

Brussels ●  
(Bureau de Renseignements)  
Tel. 02-511.9086  
Telex 64771 COMIT B

Frankfurt/Main ●  
Tel. 287.383  
Telex 41752 COMIT D

Paris ●  
Tel. 824.8014  
Telex 290583 COMIT BK

Madrid ●  
Tel. 419.6522-419.6397  
Telex 27561 BCI E

Toronto ●  
Tel. (416) 366.8101  
Telex 822977 COMCANADATOR

Chicago ★  
Tel. (312) 346.1112  
Telex 254126 COMIT BANCA CGO

New York ★  
Tel. (212) 681.8500  
Telex 424501 BCI NY

Los Angeles ★  
Tel. (213) 624.0440  
Telex 691151 COMIT LSA

Mexico City ●  
Tel. 533.4727  
Telex 1772460 BCI ME

Caracas ●  
Tel. 781.5799-781.5086  
Telex 21836 COMIT VC

São Paulo ★  
Tel. 229.0122  
Telex 011-23679 BCI T BR

Buenos Aires ●  
Tel. 465.173-460.923  
Telex 17851 COMIT AR

Moscow ●  
Tel. 229.2161-229.2667  
Telex 413482 COMIT SU

Berlin G.D.R. ●  
Tel. 398.769-396.617  
Telex 812748 BCI PL

Warsaw ●  
Tel. 398.699-396.699  
Telex 812748 BCI PL

Belgrade ●  
Tel. 638.066-638.099  
Telex 12307 YU BCI BE

Athens ●  
Tel. 324.8014/7  
Telex 21-5884 BCI GR

Ankara ●  
Tel. 262.722-263.619  
Telex 42354 BCI TR

Beirut ●  
Tel. 350.640/1-350.935  
Telex 20560 COMIT BE

Tehran ●  
Tel. 626.379  
Telex 215373 BCI IR

Cairo ●  
Tel. 580.427-847.742  
Telex 92669 BCI CA UN

Cairo ●  
Tel. 46167  
Telex 92347 COMIT UN

Abu Dhabi ●  
Tel. 324.630-326.661/4  
Telex 23299-23317 COMIT EM

Peking ●  
Tel. 552.231 ext. 5022  
Telex 22579 BCI PE CN

Tokyo ●  
Tel. 242.3521  
Telex 26493 COMIT J

Hong Kong ●  
Tel. 214.403  
Telex 66119 BCI HK

Singapore ●  
Tel. 220.1333  
Telex 24545 COMIT RS

Sydney ●  
Tel. 332.4422-332.4527  
Telex AA 23108 COMIT SY

## Banca Commerciale Italiana

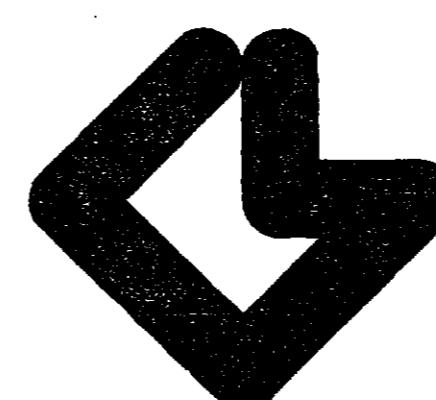
Head Office: Milan  
Tel. 8501 (45 lines)  
Telex 310080 BCI HO I  
365 Branches in Italy

Associated and allied banks and other participations in 43 countries  
Associated in ECBC  
European Banks International

\* Branch  
● Representative Office

## Why don't you bank in Italy through us?

Successful business depends on the bank you deal with.

GRUPPO  
ELLE

## A big banking group

Banks involved: Banca Agricola Milanese • Milano

Banca Credito Agrario Bresciano • Brescia

Banca di Trento e Bolzano • Trento

Banco S. Geminiano e S. Prospero • Modena

Credito Artigiano • Milano

Credito Bergamasco • Bergamo



Representative office in Rome

All associated with SWIFT

Savings and current accounts: 6,800 billion Lire

Investments: 3,200 billion Lire

Property: 456 billion Lire

Branches: 317

Staff: 5,872

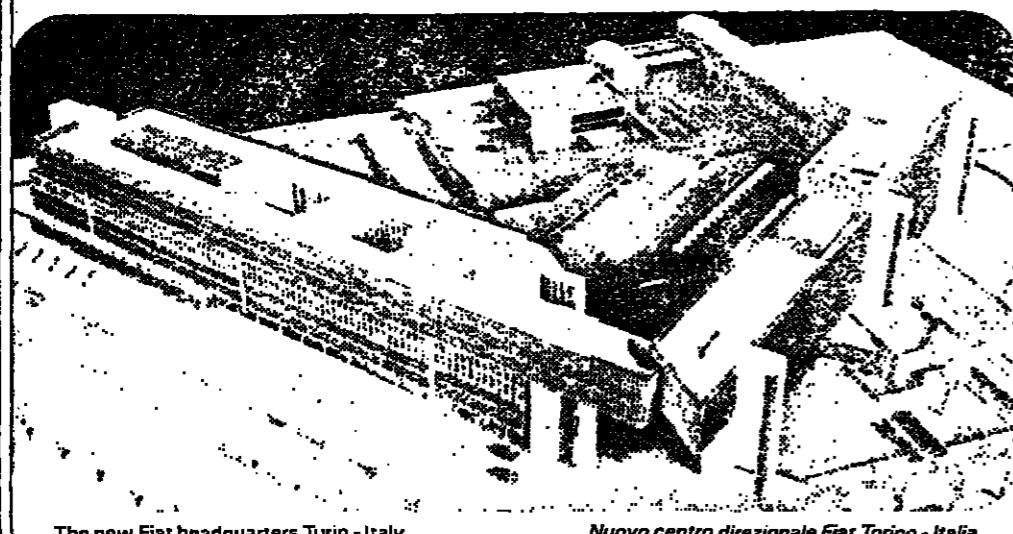
Operating area of the  
«Gruppo Elle»

Data at 31 December 1980

We offer you an up-to-date banking service in various fields related to domestic and foreign business in the friendly atmosphere of traditional Italian hospitality.

*The biggest leasing operation for office buildings in Italy: the new FIAT headquarters in Turin. this is a major achievement by EUROPROGRAMME*

**EUROPROGRAMME**  
realizza per la FIAT  
e per i risparmiatori la più grande  
operazione di leasing immobiliare



The new Fiat headquarters Turin - Italy

Nuovo centro direzionale Fiat Torino - Italia

*More than 45,000 Italian families have already entrusted EUROPROGRAMME for protection and growth of their savings. EUROPROGRAMME International series 1969, a real estate investment trust, regulated by Swiss law*

Oltre 45.000 risparmiatori italiani affidano la salvaguardia dei loro risparmi e la crescita del loro capitale al fondo immobiliare di diritto svizzero



**EUROPROGRAMME**  
INTERNATIONAL serie 1969

Managed by - IFI-INTERFININVEST S.A. - Società di Direzione  
Via Serafino Balestra 1  
CH-6900 Lugano

**GRUPPO  
BANKNORD**

via Turati 40 - 20121 Milano - telefono 651643 - telex 316110

BANCA AGRICOLA COMMERCIALE DI REGGIO EMILIA:  
BANCA DI VALLE CAMONICA - BRENO (BS)  
BANCA LOMBARDA DI DD. E CC. - MILANO  
BANCA S. PAOLO - BRESCIA  
BANCA SELLA - BIELLA (VC)  
BANCO DI DESIO E DELLA BRIANZA - DESIO (MI)

BANKING ASSOCIATION TO PROMOTE AND DEVELOP  
DOMESTIC AND INTERNATIONAL BUSINESS.

**B.C.I.**  
**Banca Popolare**  
**Commercio e Industria**  
**TOTAL ASSETS Lit 1,400 BILLION**  
ESTABLISHED IN MILAN 1888  
HEAD OFFICE: MILAN, VIA DELLA MONTEZZA 53  
TELEPHONE: 02/52751 - TELEX: 210275/33087 COMM/1  
CAPITAL AND RESERVES Lit 56,158,922,885

## ITALIAN BANKING VI

# Europe's biggest borrower lacks wholehearted acceptance

ITALIAN BORROWING in the Eurocredit markets dropped slightly in the first nine months of this year, according to figures compiled by Morgan Guaranty Trust, but the country retained its position as Europe's largest single borrower.

The figures show Italian borrowers raised \$4.35bn during the first three quarters compared with \$4.64bn in the same

split margin of 1.1 per cent over London Eurodollar rates or 3.1 per cent over U.S. prime. These terms were quickly rejected by the market and amid a welter of publicity the loan was halved to \$1bn.

The earthquake loan as it came to be known stands out as one of the major flops in the Euromarket this year. Italy's insistence on fine terms, which arose largely out of its anxiety to put on the same credit footing as other European industrialised countries, did considerable damage to its standing in the market and the affair left most Eurobankers convinced that margins on future borrowings were headed higher.

Since then margins have in fact edged upwards — now they stand roughly in a 1.1 per cent range over Libor on medium-term loans — but bankers still complain that Italy has not learnt the real lessons of the exercise.

Its borrowing requirements are too large and the approach to the market remains haphazard, they say. Moreover, Italian borrowers still seem to have a predilection for arranging credits through brokers and investment houses that do not actually put up money, although they do collect a fee income for organising the deal.

Understandably this upsets the large commercial banks, which say they are quite capable of organising such a deal themselves. The first efforts by

Italy to arrange its loan for the Cassa centred around discussions with brokers and investment banks. Only later, after these discussions had faltered, did the borrower turn to Bankers Trust as sole mandated to bank.

Yet only six months later a similar tactic was tried when Dillon Read was asked to arrange a \$500m credit for the Italian state railways Ferrovie dello Stato.

Once again the banking community rejected the idea and after several weeks' effort Dillon Read returned the mandate to the borrower, which then tried to re-activate the credit through a group of Eurobanks led by National Westminster Bank and Fuji Bank.

These negotiations also failed because of the Ferrovie's inability to accept the terms deemed appropriate in the market place. The banks had asked Ferrovie to pay a split 1.1 per cent margin over Eurodollars or 3.1 per cent over U.S. prime.

The borrower held out for a margin of 3 per cent flat margin over prime rate throughout the credit's seven year life. Subsequently S. G. Warburg has revived the credit on a carefully structured basis designed to hit those parts of the market which are more liquid than others.

By the time of the Ferrovie affair bankers had become well and truly hardened to Italy's unruly approach to the market, but Italian officials themselves

### ITALIAN EXTERNAL DEBT

Gross debt outstanding	Repayment schedule	
	due in	1981
Private sector	7,970	11,522
Public sector	6,174	10,414
Debt of official institutions	951	1,059
Total	15,095	22,995
	Later years	5,272

\* Figures based on end-year 1980 exchange rates except for 1979 which are on end-1979 rates.

Source: Bank of Italy

still seem perplexed and disappointed about what they regard as a market bias against Italy.

They are inclined to explain this by suggesting that banks do not like Italy's record for political instability. Banks themselves say that this does not matter — Italy has proved that it can function even without a government and therefore political risk is less a factor than might be the case in other countries they say.

The banks would still leave Italy if forced to raise money on foreign markets but in this case suggest that over-borrowing amounts could damage the spending budget of major state enterprises cut or if ways can be found to allow them to raise money on the domestic bond market. Domestic bonds might be easier to float if inflation expectations decline next, the officials argue.

Indeed the constant theme of Eurobankers' complaints about Italy is still the large scale of borrowing coupled with a lack of centralised control. Italy is trying to counter these criticisms in a number of ways. The Bank of Italy has let it be known that it has established an informal queueing system of Italian borrowers so that no two major loans are offered to the market at once. The indirect effect of this queue should be to ration borrowing abroad so that total amounts raised externally could decline, they say.

Moreover, next year should see a substantial decline in Italy's current account deficit. Already this year the shortfall is expected to slip to around \$8.5bn from \$10bn in 1980.

This would normally imply a reduced need for external borrowing but whether such a reduction will in fact materialise depends quite heavily on the course of Italian monetary policy.

The latter has recently been so tight that borrowers with large financing needs have been

Firemen spray disinfectant on the ruins of a village devastated in last year's earthquake in Southern Italy. The attempt by the regional agency, the Cassa per il Mezzogiorno, to raise a \$2bn loan for reconstruction was one of the major flops in the Euromarkets

## Small but thrusting force in system

WHEN THE history comes to be written of the development of the Italian banking system in the 1980s a small but important chapter will have to be devoted to the foreign banks which have set up shop in the country. At the beginning of this year 26 of them had taken the plunge and established full branches in Italy.

In absolute terms they account for a tiny part of the system. With combined overall deposits of just over L7,000bn (\$2.7bn), in 1980, they represented just 1.52 per cent of total deposits — though, significantly, their share of the net profits of the Italian banking system — at 2.9 per cent — was much higher. As one prominent Italian banker put it the other day: "It has to be admitted that they've given a much needed shock to the system here."

In one sense the arrival of the foreign banks has been the mirror image of the growing international involvement of Italian banks. As the latter have increasingly concentrated on developing their overseas business, so their counterparts elsewhere have been attracted to Italy — in 1979 and 1980 the fastest growing economy and until last year boasting a growing share of world trade. The more farsighted Italian bankers have welcomed the challenge of the foreigners, as preparation for the tougher and more competitive banking climate facing them outside their home market.

The foreign contingent began as a trickle in the late 1960s but has gathered force with every subsequent year. The most recent newcomers include Banque Nationale de Paris (BNP), the biggest French commercial bank, the Deutsche and Dresdner banks of West Germany, Banque de Paris et des Pays Bas and Banque Bruxelles Lambert of Belgium. But even the figure of 26 foreign banks with Italian branches does not tell the whole story. Others are involved in Italy via joint operations with local banks. National Westminster's large minority stake in Creditwest, an operation shared with Credito Italiano, is a case in point. A special example is Banca d'America e d'Italia, now the 32nd largest bank in Italy with deposits of L2.800bn at the end of 1980. It is almost fully owned by the Bank of Italy.

Bank of America, the largest commercial bank in the U.S., which itself started life in San Francisco as the Bank of Italy, founded by a 19th century Italian immigrant to California. But Banca d'America d'Italia is to all intents and purposes today a purely Italian bank.

The largest of the genuinely "foreign" banks remains CitiBank, whose total deposits at end-1980 of L1.104bn give it 63rd place in the league table of banks operating in Italy. Next

today as important as ever in regulating the economy, and to the antiquated laws governing banks.

But the comparative absence of retail business means that staff costs (Italian bank employees are among the highest paid in Europe) can be kept down, while the concentration of their few branches in Milan and Rome means that other overheads are fewer. Nor do the foreign banks share the historical obligations of long-established Italian banks which often militated against economic efficiency.

All these factors seem likely to encourage a further growth of foreign banks in Italy, subject of course to the consent of the central bank. There are some signs that the banks want to move beyond Milan to tap the rich and highly export-oriented industrial hinterland of Northern Italy. Moreover, as the banks establish roots in Italy they are likely to become ever more closely involved with purely domestic finance.

Possibly one sign of the times was the agreement last summer by American Express to sell its banking activities in Italy to Brescia's Banca San Paolo. One or two foreign banks have already been involved in the laborious negotiations to shore up the bankrupt Sir and Liquichimica chemical groups. For its part Barclays, which has hitherto made a point of aggressively and successfully offering a full range of banking services, has run into trouble on the leasing side, as a result of the financial difficulties being experienced by a machine tools industrialist in Turin with whom it had been involved.

But even this is indicative of the new paths being opened up by the foreign banks. Not only leasing but another modern para-banking service of factoring has been promoted by the foreign banks. Barclays says that after just one year of operations its factoring offshore is the second biggest of its kind in Italy.

This sort of enterprise is but one reason why most enlightened Italian bankers will admit that the long overdue improvement in the domestic banking market, which now at last seems to be under way, is in part due to the example set by the foreign newcomers.

## OVER 3,300,000 MILLION ITALIAN LIRE IN DEPOSITS

and a network  
of 113 branches  
located in the provinces  
of Bergamo, Brescia,  
Cremona, Mantova,  
Milano, Parma



**Banca Provinciale Lombarda**  
Head Office  
Bergamo / via Giacomo Sora, 4 / tel. 035-394111

**Banco Lariano and Lombardy**  
your connection with the largest international business area in Italy.

**BANCO LARIANO**  
Head Office - International Division  
Milan - 10 via U. Hoepli - tel. 312.298 BLARMI - 380.415 BLAREX (FOREX)

## ITALIAN BANKING VII

The stock market is probably one of the least efficient cogs in Italy's financial machinery. After this year's earlier activity the Milan Bourse has slid back into inertia and moves to broaden the market have not so far dispelled the uncertainty.

## Short-lived boom leaves untidy aftermath

BY THIS year it looked as if the Milan Stock Exchange had come of age. A doubling of share prices in 1980 has driven market capitalisation up to respectable levels in the main stock exchange league while turnover in shares has three or four times its level in mid-1970s.

The most important thing that companies were turning to the stock exchange in increasing numbers to raise new capital. Using both new share issues and issues of bonds convertible into shares, companies using the market on an intended scale to reduce indebtedness, therefore looked as if the exchange might stoutly become a prominent and stable feature of the

London, Frankfurt, Paris and Amsterdam).

Then came the inevitable crash triggered by the arrest of some leading Milanese financiers, the fall of the Forlani Government, and the scandal over the P2 Masonic Lodge but caused fundamentally by the inevitable yet endlessly postponed desire for profit-taking. The market got into a sharp downward spiral in mid-June and amid growing allegations of large-scale bear selling by market operators a new character stepped on to the stage.

Italy's equivalent of the US Securities and Exchange Commission, the Consob (National Commission on the Companies and the Stock Exchange) has existed since 1974. But hampered by the absence of a comprehensive legal structure and by the irresponsible appointment by politicians of some of its members, it has made little impression on the Bourse. Last February, however, an almost completely new Consob board was appointed, led by Professor Guido Rossi, who declared his wish was to clean up and strengthen the Stock exchange.

Professor Rossi's reaction to what he called the "pathological rather than physiological speculation" that was taking place on the market was to order that share dealings be settled in cash within three days rather than at the end of the monthly account—the established system. His action certainly halted bear selling short but it also brought the market to a juddering halt, cutting share trading levels to a tenth of previous levels.

After about two weeks the situation was lifted but brokers were obliged by new rules to take deposits from their customers before buying and selling shares—30 per cent on share purchases and 70 per cent on share sales. When the market failed to revive and continued to fall steeply, apparently because of the weight of selling positions in the pipeline, trading had to be suspended for three days in mid-July while the authorities worked out a new solution. It was the first time the Bourse had been shut since the rout of the Italian armies in fifth place, behind

the Austrians in 1917.

### Stock Exchange

JAMES BUXTON

a capital market. The market has long been a small one with only about 160 companies quoted, of which only a third are really freely tradeable. However, that bright prospect looks rather more dim. Share trading is down to a trickle, issues of new shares are being undersubscribed and large companies, which had begun looking to the market as a regular source of funds to be tapped again, are beginning to wonder if it will be some time before they can repeat the successes of 1980 and 1981. There is no mystery about what happened in the meantime. The market rose steadily in early months of the year, reaching a peak 68 per cent above its January 2 level in May. Trading turnover peaked in April and May it would, on an annual basis, have put the market in only to London among EEC stock exchanges (in terms of market capitalisation in fifth place, behind

### MILAN STOCK EXCHANGE 1981

Index	Jan 2 1981	Per cent change	Dealing (Lbn)	Per cent change
=1000	1070	+7.7	840	—
January	1217	+13.7	1696	+101.9
February	1307	+7.4	1629	— 4
March	1428	+9.3	1710	+5
April	1602	+12.2	2039	+19.3
May	1323	-17.4	2057	+0.8
June	1119	-15.4	209	-89.8
July	1320	+18	504	+140.7
August	1131	-14.3	516	+2.3
September	1043	-7.8	353	-31.5

The Government's solution was to reduce the restrictions on interventions in the market by the banks and to promise a number of legislative changes to encourage more companies to come to the stock exchange and to persuade small shareholders to buy equity. Among these was a proposal to allow the institution of investment trusts or mutual funds.

The market rose again in August but fell 22 per cent in September and October, obliterating most of the year's gains. Trading in October was at its lowest level for the year, a sixth of what it was in the summer peak, reflecting a glut of new issues and general uncertainty. The stock exchange turned to the Government to ask what had happened to its promises of action to encourage the market. Professor Rossi did the same.

Aroused at the end of October, the Cabinet finally approved draft legislation to allow the establishment of investment trusts which the market believes could make a significant difference by bringing in new funds to soak up equity. The Cabinet's decision followed a dispute between Sig. Nino Andreatta, the Treasury Minister, and Sig. Rino Formica, the Finance Minister, as to how the funds should be taxed.

Eventually Sig. Giovanni Spadolini, the Prime Minister, settled the issue. A fair number of banks, insurance companies and finance houses are keen to introduce trusts which they have been demanding for two decades. But they will study the tax position carefully before they embark. First indications were that they were far from satisfied. If all goes well, Parliament could pass the legislation within a matter of weeks.

Parliament is also to consider legislation to encourage companies to float more equity on the Bourse by cutting the taxation on capital gains made in this way. Professor Rossi is disappointed that the draft legislation appears to encourage companies already quoted to float more equity rather than to encourage new companies to seek quotation on the Bourse, which would thus change the Bourse's composition both in terms of quality as well as quantity.

Even so, both these measures hold out the possibility of more shares coming on to the market and more savers putting their

money into it. One of the chief ambitions of the Consob is a progressive improvement of the list of shares available:

- By encouraging more companies to be quoted (several have arrived on the market in the past few months, or are planning to do so, whereas a new company sought a quotation between 1973 and 1980).

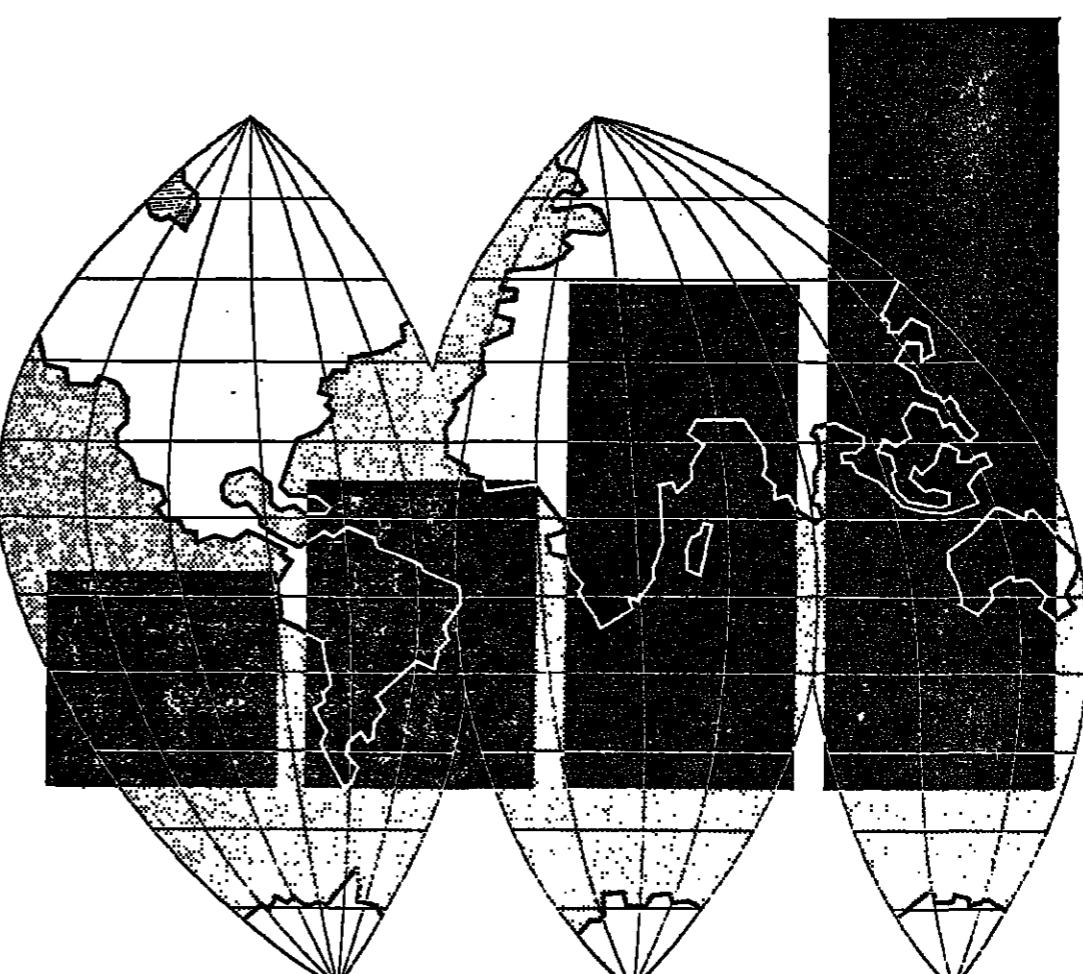
- By removing from the list companies of whose capital only an insignificant proportion is quoted on the stock exchange, or where the shares quoted are in reality held by one or two big shareholders. Negotiations are currently going on with IRI, the state industrial holding company, and with the Ministry of State Shareholders on the quotation of state-controlled companies. A tiny fraction of some of these concerns is publicly quoted and the Consob would like this proportion either greatly expanded or the quotation removed altogether.

It is an objective with which the Government has some sympathy, realising that the stock exchange is a potential source of funds at a time when the Government itself can rarely afford to recapitalise the state companies. Three state-controlled banks are having their capital raised by means of a bond issue convertible in due course into shares.

But the Consob also wants to see legislation passed to regulate insider trading, the handling of mergers, the issuing of tender documents and increased disclosure of information. The introduction of certified accounts for companies quoted on the stock exchange, due to come into force next year, will be an important step forward. All these things would change the character of the stock exchange but ought to make it a more effective capital market.

But both the Consob and the stock exchange authorities themselves harbour suspicions about the Government's real intentions towards the stock exchange. There is a suspicion that given the Government's enormous borrowing requirement it does not really want to make conditions too favourable for the equity market. Even people at the top of the Milanese financial establishment do not unanimously favour the establishment of a market they cannot be sure of controlling. The next few years on the stock exchange will be very interesting.

For big business  
a big experience.



**SAN PAOLO BANK** ISTITUTO BANCARIO  
SAN PAOLO DI TORINO

● Public Law Bank established in 1563 ● Overall deposits: 18,600 billion lire  
● Capital funds: 1074.4 billion lire ● 340 branches in Italy and abroad

The bank for people whose office is the world.

## WE SPECIALIZE IN INTERNATIONAL BANKING

1st in Belgium, 45th in the world.  
Domestic network: 21 main offices - more than 1160 branches.  
Through our branches, representative offices and affiliated banks, we are present in more than 35 countries in 5 continents.

Profiles in figures (1980)

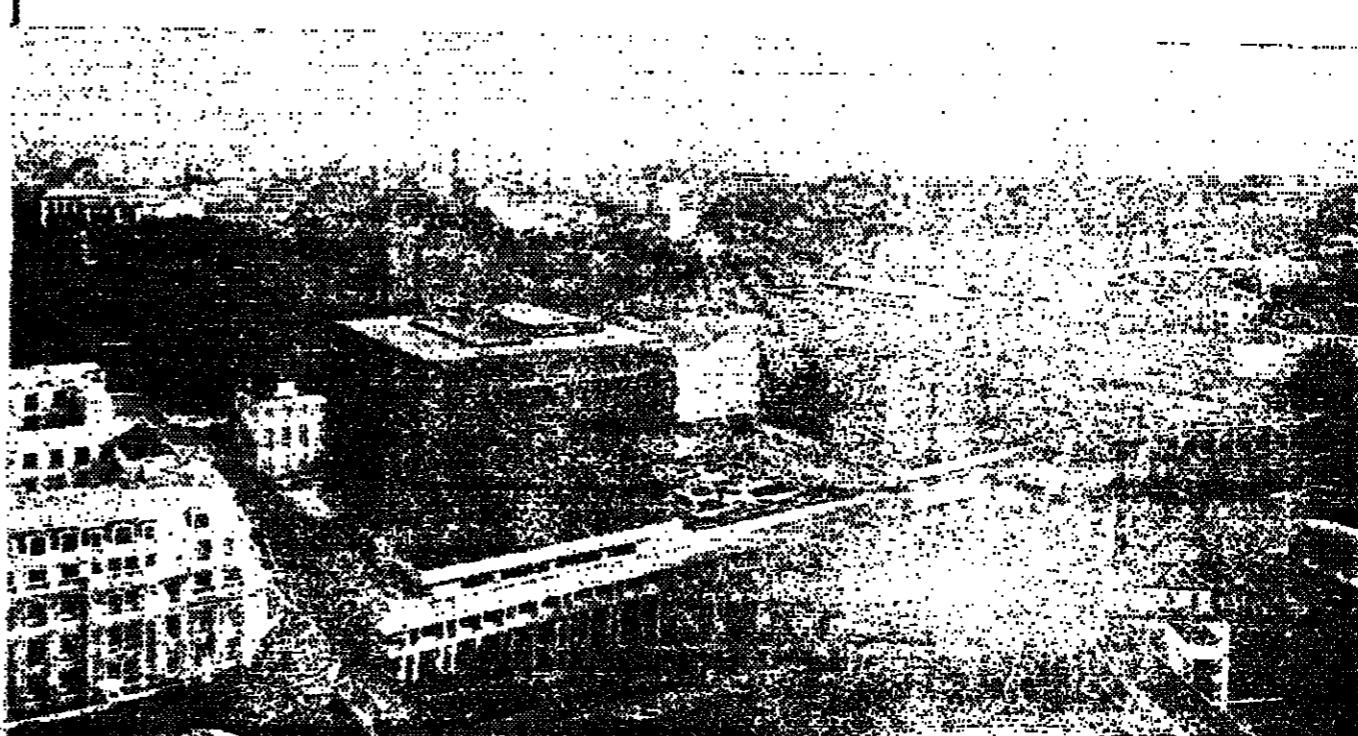
US dollar 31,565 million balance sheet total.  
US dollar 16,616 million deposits and cash certificates.  
As Belgium's leading bank, we have a vast experience of all economic sectors and all types of international business.  
We deal with the most reliable and efficient banks throughout the world.

TRY US.

**Société Générale de Banque  
Generale Bankmaatschappij**

IN BELGIUM, contact our International Division  
Montagne du Parc, 3, B-1000 Brussels  
Tel.: (2) 513 65 25 - 513 66 00 - Telex: 61050 GEBA B

IN ITALY, contact our Milano Branch  
Mr. Claudio Chianucci, Direttore Generale  
Corso di Porta Romana 3 - I-20.122 Milano  
Tel.: 8522 - Telex: 335333 Genmil 1.



The Stock Exchange in Milan

### ALL BANKING FACILITIES AT

## CREDITO ROMAGNOLO

Capital and Reserves:  
over 360 billion

Managed resources:  
over 5,500 billion

Head Office:  
BOLOGNA: Via Zamboni, 20  
Post box 775 - SWIFT ROLO2B  
Telex nr. 510131 - 510387 ROLOFI  
Foreign Exchange Department

BOLOGNA: Telex nr. 531150 - 531151 ROLOFI  
MILANO: Telex nr. 310479 - 311315 ROLOME

Telegraphic addresses:  
Head Office: ROLODIR  
Main branches: ROLOBANK

### 181 Branches in Italy

Main Branches authorized  
to deal directly with abroad:

BOLOGNA: tel. ROLOBO 1 511051  
FERRARA: tel. ROLOFE 1 512059  
FORLI: tel. ROLOFI 1 550128  
MILANO: tel. ROLOMI 1 333815  
MODENA: tel. ROLOMO 1 510629  
RAVENNA: tel. ROLORA 1 550111  
REGGIO EMILIA: tel. ROLORE 1 530282  
RIMINI: tel. ROLORI 1 550131  
ROMA: tel. ROLORO 1 610285

BUDRIO: tel. ROLOBU 1 510206  
CESENA: tel. ROLOCE 1 550133  
FAENZA: tel. ROLOFA 1 550156  
IMOLA: tel. ROLOIM 1 510563  
LUGO: tel. ROLOLU 1 550189  
PORRETTA TERME: tel. ROLOPO 1 510548  
SAN GIOVANNI IN PERSICETO: tel. ROLOSG 1 510554  
SAN PIETRO IN CASALE: tel. ROLOSP 1 510677

CARPI: tel. ROLOCA 1 512063  
CENTO: tel. ROLOCN 1 211688  
SASSUOLO: tel. ROLOSA 1 531188

• Affiliated Bank:

BANCA AGRICOLA COMMERCIALE  
di San Marino - Republic of San Marino

## ITALIAN BANKING VIII

## Promising signs on automation front

VISITING the bank, especially if you are used to Anglo-Saxon standards of bank service, can be one of the less pleasant experiences Italy has to offer. The long queues behind burly customers drawing out colossal sums in cash, the bureaucratic or legal blocks which so many simple transactions unexpectedly run foul of and the often disdainful attitude of counter staff can conspire to make it all exasperating.

But apart from the great reluctance of bank officials to accept responsibility for any mistake the bank may have made, an established and well-known customer should be able to enjoy a reasonably personal service at his own bank.

Many of the constraints on the efficiency of banks are due to the extraordinarily elaborate controls by the Bank of Italy aimed at preventing fraud and default.

The real problems occur when other banks are involved. It can take up to a month for one bank to clear another bank's cheque, so shopkeepers in one town are reluctant to take cheques drawn on banks in another (if they will take cheques at all).

Direct transfers between banks rarely take less than 10 days. Intermediary banks frequently hold on to sums of money being routed via them between a bank in another country and another Italian bank for up to a month. (Yet overseas banks, including those in Britain, blithely go on using these correspondent banks, ignoring the poor service to which they thereby condemn their customers.)

The remarkable thing is that in an industry that reeks of intense conservatism this is one aspect of Italian banking that is showing promising signs of change by means of a sudden leap into the more sophisticated realms of electronics. A nationwide system of automatic teller machines (ATMs), which at the minimum will function as cash dispensers, is likely to arrive within the next two years. An interbank teleprocessing network by which banks can carry out transactions between each via their computers and a telecommunications system is expected to be the next stage.

The need for teleprocessing would be rather less urgent if

Italy had a good postal service. But since letters within Italy, or even within the bigger Italian cities, rarely take less than a week to arrive, the banks, operating in a long narrow country, lack the communications system which is still the mainstay of banking in most other countries.

In fact Italian banks are among the most automated in Europe. But with one major exception they are only auto-

## Services

JAMES BUXTON

mated within themselves: banks like Banca Nazionale del Lavoro have their own teleprocessing systems linked to their computers but these systems are not integrated with those of other banks.

In a country with 1,070 banks of many different kinds, operating 12,000 branches, it is easy to see why this degree of automation is inadequate. For a branch of one of the big banks to transmit money to a branch of one of the others, two different computer systems must be connected by means of pieces of paper and laborious manpower.

In 1979, however, the Italian savings banks, of which there are about 90, accounting for about 30 per cent of the banking system's deposits, inaugurated their own teleprocessing network. Known as Stacri (Sistema di Teletransmissione Automatica tra le Casse di Risparmio Italiane), it provides for the automatic handling of giro transfers, payment orders, cheques and other types of payment, as well as data processing and message switching. Transactions are booked to the accounts each bank maintains at Italcasse, the central institution of the savings banks. Each savings bank's headquarters is linked to the system, which handles about 30,000 to 40,000 transactions a day.

Now the savings banks, which form a relatively cohesive group, are in the process of launching their next venture: a system of ATMs known as Carismat. Some 60 savings banks are involved in this data processing and informa-

tion systems department, the problems of merging the different software used by the different banks are "very great" and it is too early to fix a date by which the system is likely to come into operation.

These machines may differ from bank to bank but the basic software for the system will be standard. The national system, for which a name has yet to be fixed (though it is likely to be Bancamat) is expected to come into operation within 18 to 20 months. Some of the machines will be in factories and shopping centres subject to the Bank of Italy's permission.

The next stage will be the merging of the banks' teleprocessing networks for which the Bank of Italy, which is an important guiding force in bank automation, has ordered a feasibility study. A national teleprocessing network for the Italian banking system will make for more difference than the ATMs. But according to Dr Antonio Finocchiaro, responsible for the Bank of Italy's

systems department, the problems of merging the different software used by the different banks are "very great" and it is too early to fix a date by which the system is likely to come into operation.

So far the only electronic systems for inter-bank co-operation (apart from the savings banks' Stacri) is the system of transfers between the accounts of all banks with the Bank of Italy, and the Sis system—Società Interbancaria per Automazione—an arrangement by which a number of banks exchange computer tapes of transactions, similar to Britain's Visa.

But whereas a national teleprocessing network is something from which all bank customers will benefit whether they were aware of it or not, the ATM network which will precede it will only benefit the customer if he chooses to use it. There is an underlying fear on the part of many people connected with bank automation in that customer response will not be enough to justify the pro-

ject. Unfortunately, as the use of the present small number of cash dispensers in Italy shows, the system has to get above a certain size to be viable at all.

The sceptics can point to the very modest success of such innovations as cheque cards (to guarantee cheques) and credit cards in Italy. There are only about 650,000 cheque cards in circulation, even though they were first introduced (with Credito Italiano in the lead) in 1968. The figures for credit cards are similarly meagre.

American Express recently achieved 100,000 cards, though Visa is thought to have several times that number.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

The sceptics will be particularly put out by the fact that the system will be particularly useful for travellers.

The Bank of Italy has said that the ATM system can increase bank liquidity should increase as customers keep cash in the bank rather than in pockets. The Bank favours national teleprocessing but believes that the system will be particularly useful for travellers.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing on cash machines rather than queuing in a bank to draw large quantities of cash once a week.

## FOOD SHORTAGES IN RUSSIA

## Few goods in Grocery Store 7

By David Satter, recently in Vologda

RISING tension between the United States and the Soviet Union leads to a new round in the arms race. The Soviet Union will enter it facing the first food shortages in provincial areas in more than 20 years. In Vologda, an old Russian trading town 250 miles north of Moscow, meat, butter, cheese and fresh vegetables are all unavailable in the state stores and long queues form for milk, which runs out by mid-morning. The shortages in the Vologda area are all the more striking because the Vologda district is one of the Soviet Union's principal meat and butter producing areas. "Vologda butter," now unavailable in Vologda itself, is considered the best butter in the Soviet Union.

In the slanting rays of the late afternoon sun, the old centre of Vologda resembles a turn of the century amusement park with baroque facades, gabled roofs, pillars, cornices and turrets on storefronts which make them look like emporia. The era of socialism added a-storey housing blocks with stately balconies to the architecture of the city but they are

title evidence  
serious  
scontent

nowhere unobtrusive, strewed most randomly amid Vologda's sprawling log houses or organised endless rows near the factories and railroad yards along the horizon. During three days in Vologda and the nearby area, a colleague and I saw a drastically lower standard of living than that which exists in Moscow but were little evidence of serious discontent.

Although housewives in queues, car drivers and salesmen agreed that the food supply situation was getting progressively worse, they raised few objections and treated it as normal that meat packing plants were surrounded by concrete and steel fortifications to prevent the theft of meat and fat factories organised monthly "usage trials" to Moscow to see Vologda residents the

Hugh Routledge  
An amply supplied vegetable market in Moscow: but in provincial towns it is a different story.

influence political behaviour. The Soviet authorities used food supplies traditionally to reinforce internal political stability and to stimulate vital military and industrial production.

Moscow, Leningrad and the capitals of Soviet republics belong to the first category for food deliveries. Despite the almost complete absence of meat in the provinces, meat goes on sale in Moscow stores every

day. This is apparently done to minimise discontent in the major centres and to make a favourable impression on foreigners.

At the same time, the non-Russian republics, and particularly the Baltic republics, are supplied with food products more generously than Russia proper, also, apparently to minimise discontent.

The sites of major military or industrial projects such as

the Togliatti car plant or the Kama River truck factory receive much better food supplies than the frequently impoverished surrounding area and may, depending on the importance of the work there, be supplied on the same level as Moscow.

There may already be a problem in the Vologda area in finding adequate sources of protein. Chickens were on sale in some Vologda stores and local residents said some meat is available in factory dining halls. We did see eggs on sale in the stores but people formed long lines to buy "first quality" milk in a few selected stores and salesmen warned the shoppers in the queue that there would not be enough for everyone.

At four o'clock in the afternoon in Cherepovets, a grimy steel producing town two hours away from Vologda, there was no milk on sale anywhere in the city, except at special "milk kitchens" where parents of small children were able to receive a litre of milk a day by prescription for a child under the age of one, and half a litre a day of milk for a child between the ages of one and two.

There has been some speculation in the West that food shortages and economic hardship may compel the Soviet Union to desist from entering a costly, economically ruinous arms race but our conversations with people in the Vologda area lent little support to this view.

"People don't worry about shortages," said a schoolteacher who was too young to remember World War II. Compared to what we've endured, they don't seem to us to be any problem at all."

The driver who took us from Vologda to Cherepovets said if you want to buy meat, you go to Moscow. "The capital is the capital," he said. The only resentment he expressed was over the existence of a closed store for party officials which he said was located about 10 miles outside Vologda on the road to Leningrad and had supplies of every product which was unavailable in Vologda.

In comparison with Moscow, the Soviet provinces also demonstrate a difference in the level of consciousness which is just as striking as the difference

in the level of food deliveries. For the residents of areas such as the Vologda oblast, Soviet propaganda is the definitive substitute for reality and may, depending on the importance of the work there, be supplied on the same level as Moscow.

I believe the constant harassment we experienced in Vologda was inspired in part by the local authorities but it was not entirely officially directed. Circumstances suggest that some of those who tried to prevent us from taking notes or photographs were not asked to do so but were acting as public spirited "volunteers."

If a new arms race reduces the standard of living still further in Vologda, it may lead not in discontent but in a new wave of nationalism in the Soviet provinces because the sacrifice will be explained to people as the consequence of the Soviet determination to resist imperialism and struggle for peace.

On our last day in Vologda we encountered two old ladies while strolling through

### "The reason we don't have any food in the stores"

Revolution Square. When we identified ourselves as western correspondents, they asked:

"Why is America trying to attack us?" When I said I didn't think America wanted to attack the Soviet Union, one of the ladies asked, "If they don't want to attack us, why are they building the neutron bomb? That's all we hear about that bomb. That's the reason we don't have any food in the stores."

When I asked her where she thought Vologda's food products were going, she gave an answer that may become standard in provincial Russia in the next few years although it is not a complete reflection of reality at the present time. She said that in light of the situation the United States had inspired Vologda's butter and meat was probably going to feed the Soviet army.

Also the NAPF memorandum

## Lombard

## Pensioners versus early leavers

By Barry Riley

THE EARLY LEAVER—the person who, like most of us, fails to stay a 40-year course in a single pension scheme—is at once a godsend and a nuisance to the pensions industry. A godsend because his contributions often remain locked in his old scheme and can be largely diverted to financing the benefits of those who remain. A nuisance because he is becoming increasingly conscious of the raw deal which he is offered by the present system.

The problem is topical because the industry is now making submissions to the new Secretary of State for Social Services, Mr Norman Fowler, following the Occupational Pensions Board's report last summer on improving the rights of early leavers.

Further indications of the attitudes of pensions industry professionals should emerge next Monday when the Faculty of Actuaries in Edinburgh debates the early leaver question.

Where all the professionals are fully in agreement is on the enormous cost of inflation-proofing the deferred pensions of early leavers.

In fact, inflation-proofing a deferred pension of an early leaver up to the normal retirement age, but not beyond, would be to equate the position of the early leaver with the stayover rather than to make it more favourable. Both groups would continue to be at the mercy of ex gratia increases after retirement.

But all the experts seem to fear that it would be impossible to convince the stayovers of the point, which emphasises how different the professionals are about their ability to explain themselves. It is extraordinary that the NAPF, after such a huge expansion of occupational pension schemes in recent years, should now point out the real need for an educational programme to ensure that all concerned understand the way pension schemes work."

Essentially the split within the professionals over early leavers reflects the degree to which they expect to convince employers and employees of the need to change. Nobody dares anticipate that companies will be prepared to pay more. So it is a question of whether, as the SPC hopes, there can be orderly changes "to the shape and balance of schemes," or whether, as the NAPF fears, the pensions movement will be turned into a battleground by what it portrays as a contest between early leavers and pensioners.

## Letters to the Editor

## Tax-based incomes policy an inflation antidote

Mr F. Seton  
Sir—In response to various sorts of Mr Roy Jenkins' proposal for an inflation tax on players as "developed" by Professor Richard Layard, may I add my voice to Professor Richard's plea for due recognition of distinguished advocates of a measure in the U.S. (in the name of "tax-based incomes policy" (TIP) who preceded their British colleagues several years. Professors Weintraub and Wallich who since elaborated their case in considerable detail, a symposium on "stabilisation" cited and organised by Professor Weintraub early last year, widespread support for the principles among distinguished American academics, influential policy advisers, to marvel at our own paralytic unawareness of these hardly issues. His is not to say that such is not capable of further development. I have added a version of this inflation tax which could be fed into the system at an earlier stage

in the process of wage-claim gestation and negotiation where it would forestall rather than exacerbate the confrontation created by the stiffened resistance of firms doubly penalised victims (employees). I have in mind a mandatory commitment by trade unions to pay their jobless ex-members a portion of their ex-employment or supplement to statutory unemployment benefit directly indexed to the wage-level negotiated for their currently employed members (or to some index of unit labour costs as affected by currently negotiated curtailment of working time or other cost-raising improvements in working conditions). This would provide a measure of distinctive to excessive wage-claims, both through the threat of greater numbers being made redundant in their wake, and through larger supplements becoming payable to each. It would, moreover, obviate the intrusion of a penalising state curtailment of the freedom or power of organised labour, in favour of an extension of integrated responsibilities of unions for all their members, whether jobless

Fairfield College, Oxford.

## Anti-competitive practices

From the Director-General, Association of British Chambers of Commerce.

Sir—I write in connection with the letter (October 31) of Mr T. R. Watts, concerning the procedure of the European Commission in dealing with competition cases.

The financial impact on unions could be mitigated by the transfer to union funds of an appropriate portion of employees' or employers' contributions, and by state-financed schemes to indemnify unions for such parts of supplementary benefits as were attributable to negotiated rises in wages rates (or unit labour costs) which did not exceed pre-established permanent norms. There should also be provision, possibly indicated by special arbitrators or courts, for indemnified notifications in which redundant unions in which redundancy were demonstrably traceable to wage-settlements negotiated by other unions rendering "down-the-line" losses or industries unviable.

Although business and professional organisations provide information and advice, ultimately the Commission interprets and administers its own rules in relation to its, not always understood, drastic powers to give effect to one of the fundamental aspects of the Treaty.

This association together with other representative bodies has recently been invited to comment on the administration of the European competition law to the law subcommittee of the European Communities Committee of the House of Lords.

It has to be accepted that in order to be effective the Commission must be accorded sufficient powers to identify anti-competitive practices, and to interrogate those who seek to use such practices to impede or distort intra-community trade.

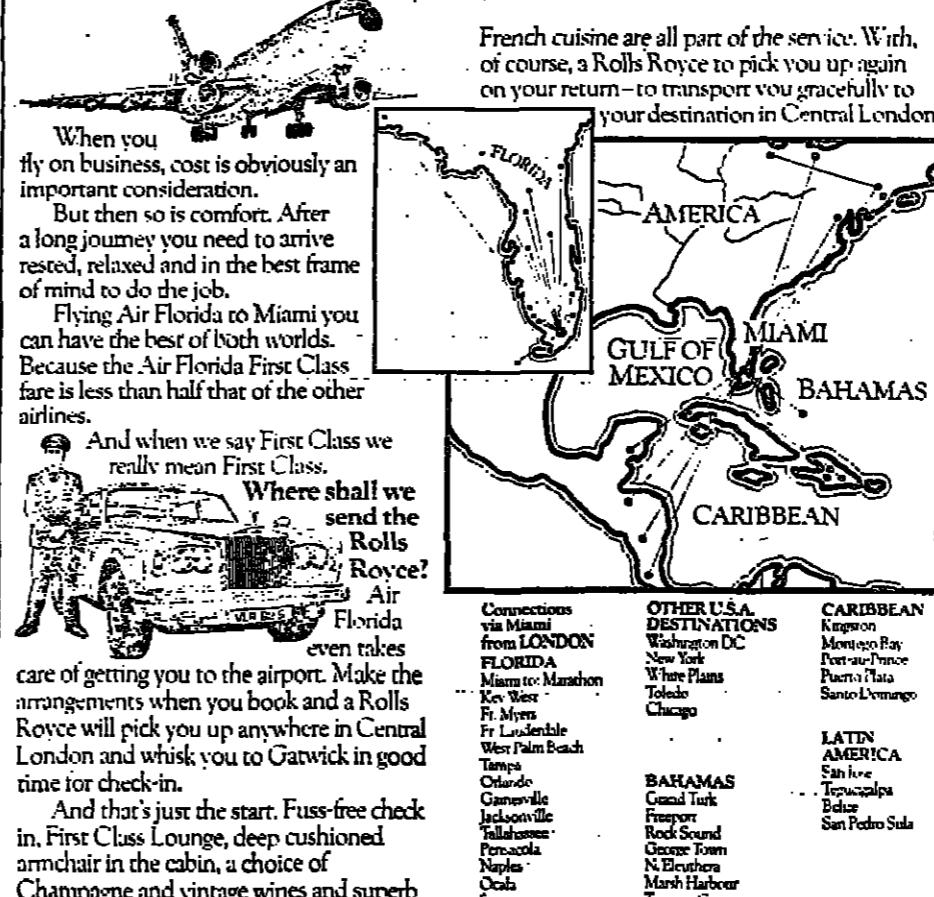
Yes, electoral systems work differently in different countries, but our first-past-the-post system is not the only one. In some governments, there are strong circumstances produced two strong parties acting within tacitly recognised limits. Circumstances have changed and it is now condemned to sharp jolts between two extreme courses, both thoroughly unpopular. That is the case for altering the system.

The case does not stand that proportional representation could "change the underlying social verities," but does claim that it could generate political forces and incentives mitigating their undesirable consequences.

W. A. Newsome,  
Sorcerian House,  
21a Shaftesbury Avenue,  
London WC2.

H. Williams,  
Nuffield College, Oxford.

# On Air Florida First we don't do things by halves... except the fares.



Air Florida Fares -London (Gatwick) to Miami, (one way).  
First Class £399. Economy £119. Stand-by £95.

**Air Florida**  
We put the class back into first.

\*From Nov 1st, except Tuesday. \*\*Shoulder Season (Dec 15th to Jan 15th) Economy £129, Stand-by £105.  
All airfares and schedules are subject to change without prior notice. All information is correct at time of compilation.

## CU 25% down at nine months

A 25 per cent cut in pre-tax profits at the nine months stage, from £81.7m to £60.2m, is reported by Commercial Union Assurance, with worsening trading conditions in the U.S. and Canada resulting in pre-tax losses over the period in both territories.

Total underwriting losses world-wide to September 30 1981 amounted to £98.1m, compared with £89.1m for the first nine months of 1980. Net investment income rose by a third to £14.2m (£10.6m), but this growth failed to offset the underwriting decline.

Tax and minorities over the period were halved to £1.1m, resulting in a much lower drop of 17 per cent in the profit attributable to shareholders, from £6.7m to £5.1m. Earnings per share fell from 12.78p to 11.49p.

Premises income rose by over 30 per cent in sterling terms to £1.19m (£907m). However, the underlying premium growth, allowing for exchange rate, exchange rate fluctuations, was 16 per cent—growth rate that the company regards as strong. Similarly, the underlying growth rate in investment income allowing for exchange rate changes was 18 per cent.

Growth in the U.S. the company's main operating territory, continued strong with premium income rising by 23 per cent. But the cyclical downturn in trading continued in the U.S. with underwriting losses falling from £23.4m to £60.1m. U.S. investment income amounted to £60m, so the territory recorded a pre-tax loss over the period of £9m.

The U.S. operating ratio deteriorated slightly in the third quarter to 109.6 per cent for the nine months, against 104.9 per cent for the corresponding period last year. The claims

See Lex

## Control Securities improves

**TAXABLE PROFITS** of Control Securities, property development and investment group, advanced sharply from £278,403 to £544,019 for the six months to September 30 1981 on turnover well ahead at £153m compared with £88.92m.

Mr R. H. M. Van Doninck, chairman, says that taking into account the developments which are due to mature in the second half he believes profits for the current six months will be in line with those of the first half.

Meanwhile, in view of the group's improving profitability the net interim dividend is being stepped up from 1.05p to 1.75p per 10p share. A one-for-three scrip issue is also proposed and the directors expect to pay a final of not less than the interim payment on the increased capital—last year a final of 1.75p was paid.

Turnover for the half year was made up as to gross rental income £201,583 (£183,343) and other income £1.33m (£870,586).

Tax took £106,140 (£150) and after extraordinary credits of £1,157 (nil) and minority debits of £1,057 (£7,665) profits at the attributable level came through at £437,979, against £270,588.

Stated earnings per share improved to 3.49p (2.57p) basic and to 3.16p (2.2p) fully diluted. Mr Van Doninck says all group subsidiaries and activities contributed to the improvement in the first half. He points out that group borrowings are still largely financed by multi-currency loans and that once again foreign borrowings were hedged against the pound. No unrealised profits or losses were taken into account for the first six months but currently on balance these transactions show a profit, the chairman adds.

The group is a subsidiary of Labofund AG of Switzerland. Continuing high levels of fire and liability claims in the Netherlands resulted in underwriting losses nearly tripling from £2.9m to £6.3m. Premium growth in non-life business was a mere 2 per cent.

See Lex

## DIVIDENDS ANNOUNCED

	Date	Corre-	Total	Total
payment	payment	div.	year	year
Current	Current	spending	for	last
A. Aronson	0.71	Jan. 4	1.41	1.23
Bridport-Gundry	int.	Dec. 16	1.42	2.41
Cater Ryder	int.	Jan. 4	4.29	2.31
Cedar Inv. Trust	2.9	Dec. 9	6.65	4.15
Control Secs.	int.	1.88	Jan. 22	1.05
De La Rue	6.6	Jan. 4	6.6	2.5
Drayton Cons. Trust	5.8	Dec. 21	5.8	7.6
John Folkers Hld.	0.35	Dec. 9	0.6	1.4
Hill Samuel	int.	Jan. 4	2.2	0
Jessups	0.68	Jan. 7	1	2
Kwik-Fit	int.	Jan. 5	0.68*	1.36†
Newman-Tonks	3.45	Dec. 19	3.45	5.1
Ntn. Goldsmiths	0.55	Jan. 12	0.55	3.51
Peters Stores	nil	—	2	1.5
Scott and Robertson	int.	—	0.77	1.53
Smiths Inds.	6.8	Jan. 4	6.3	10.5
Tern.-Insurade	int.	0.7	—	0.5
Whitbread and Co. Ltd.	2.25	Jan. 8	2.1	6.7

Dividends shown in pence per share net except where otherwise stated. \* Equivalent, after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Unchanged from 1.7p and total of at least 4.6p expected for current year.



THE DE LA RUE COMPANY plc.

"It was always expected that the second half for the Group would, as usual, be very much stronger than the first, and the Board firmly retains this view while recognising that the poor first half performance at Crosfield Electronics is bound to have the effect of reducing original expectations for the year as a whole".

Mr Arthur Lewman KBE, DFC, Chairman

### EXTRACTS FROM INTERIM STATEMENT

#### Trading Results

The Security side performed extremely well in difficult conditions, but the overall result was severely depressed by the substantial loss incurred by Crosfield Electronics.

Group profit before tax is down by 27% by comparison with the level of twelve months ago, and the trading margin fell from 12.5% to 7.6%. Exports from the UK were at their normal high level (70% of UK turnover).

Crosfield Electronics has felt the effects of world recession and high interest rates to a greater extent than was expected even four months ago, but their main problem has lain in the loss of competitiveness of part of the old range of MAGNASCAN Colour Scanners. However, orders for the new models recently announced are being received at a very satisfactory rate and a major recovery is expected in the second half.

Dividends maintained at 6.0p per share net.

#### INTERIM STATEMENT for the half year ended 30th September 1981

	Amounts are expressed in thousands of pounds	
	1981/82	1980/81
Half Year	£'000	£'000
Sales:		
Security	77,558	62,599
Crosfield Electronics	14,288	18,855
Exports	91,846	81,454
Trading profit:	48,168	43,354
Security	11,556	6,982
Crosfield Electronics	(5,677)	1,322
Group net interest received and surplus arising on Central Management charges	5,879	8,304
Group trading profit	1,085	1,864
As percentage of sales	7.6%	12.5%
Share of profits of associated companies	3,546	4,293
Profit before tax	10,510	14,461
Profit after tax	8,828	12,451
Minority interests	593	372
Profit attributable to The De La Rue Company plc.	8,235	12,079
Less Proportion of Preference dividend	6	6
Profit attributable to Ordinary shareholders	8,229	12,073
Earnings per Ordinary share	21.6p	31.7p
	22.9p (22.6p) or	27.4p

## GREENWICH CABLE

Greenwich Cable Communications, a new 'pay television' company, made an unimpressive debut on the USM yesterday. Brokers' Northern and Co. had offered nearly 1.2m shares at 50p each, but the price barely held that level when dealings got under way and finally closed at 49p—a penny discount.

## DRAYTON CONSOL.

AN IMPROVED dividend has been declared by Drayton Consolidated Trust, totalling 7.9p per 25p share for the year to September 30 1981, against 7.6p.

Net revenue moved ahead from £1.51m to £2.92m, after tax of £1.89m (£1.74m). After allowances for the distribution to shareholders—the advance in which comes with a 5.9p final (5.6p)—retained revenue of £245,652 (£256,453) is transferred to reserves, swelling these to £4.54m (£4.29m).

Net assets at year end were valued at £82.14m (£83.11m) or 22.9p (22.6p) per share.

## Smiths Inds. edges higher and pays more

**PRE-TAX PROFITS** of Smiths Industries edged ahead from £26.13m to £26.35m for the year to August 1 1981 despite a warning at mid-term that profits in the second six months were not expected to match the exceptional achievement of those for the corresponding period a year earlier.

The taxable surplus for the second half in fact emerged just £497,000 lower at £16.38m.

Stated earnings per share for the year were marginally higher at 37.7p (£37.3p) after tax and the total dividend is being stepped up from 10p to 10.5p net by an increased final of 6.6p.

The directors say that taking into account the developments which are due to mature in the second half he believes profits for the current six months will be in line with those of the first half.

Meanwhile, in view of the group's improving profitability the net interim dividend is being stepped up from 1.05p to 1.75p per 10p share. A one-for-three scrip issue is also proposed and the directors expect to pay a final of not less than the interim payment on the increased capital—last year a final of 1.75p was paid.

Turnover for the half year was made up as to gross rental income £201,583 (£183,343) and other income £1.33m (£870,586).

Tax took £106,140 (£150) and after extraordinary credits of £1,157 (nil) and minority debits of £1,057 (£7,665) profits at the attributable level came through at £437,979, against £270,588.

Stated earnings per share improved to 3.49p (2.57p) basic and to 3.16p (2.2p) fully diluted. Mr Van Doninck says all group subsidiaries and activities contributed to the improvement in the first half. He points out that group borrowings are still largely financed by multi-currency loans and that once again foreign borrowings were hedged against the pound. No unrealised profits or losses were taken into account for the first six months but currently on balance these transactions show a profit, the chairman adds.

The group is a subsidiary of Labofund AG of Switzerland.

Continuing high levels of fire and liability claims in the Netherlands resulted in underwriting losses nearly tripling from £2.9m to £6.3m. Premium growth in non-life business was a mere 2 per cent.

See Lex

the automotive and distribution businesses were severely affected by low demand.

Good performances came from the medical, activities, the UK ceramics, connector and environmental control divisions, Australia and the North American marine activity.

Group turnover for the year advanced from £319.8m to £367.6m and trading profit improved to £20.83m, after depreciation of £30.09m, after depreciation of £34.4m (£4.7m) and after charging in excess of film redundancy and related payments additional to those absorbed against previous year made in 1980.

The number employed in the UK was reduced by 2,000 to 14,400.

The pre-tax surplus was struck after increased interest charges of £4.45m, compared with £3.96m. It is pointed out that there was a rise in the average level of

UK borrowings but the main factor for higher interest was further investment to finance the growth of overseas companies.

Borrowings at year end were equivalent to 18 per cent of total funds employed, compared with 17 per cent at the beginning of the year. The balance sheet remains strong, the directors state.

Tax for the year took £6.85m (£7.72m) and after minority debits of £136,000 (£15,000) the attributable balance emerged at £19.35m (£18.39m), out of which dividends absorb £15.39m (£15.03m).

Retained profits came through at £10.85m (£12.07m) after extraordinary debits of £3.05m (£3.05m).

The pre-tax surplus was struck after increased interest charges of £4.45m, compared with £3.96m. It is pointed out that there was a rise in the average level of

UK borrowings but the main factor for higher interest was further investment to finance the growth of overseas companies.

Borrowings at year end were equivalent to 18 per cent of total funds employed, compared with 17 per cent at the beginning of the year. The balance sheet remains strong, the directors state.

Tax for the year took £6.85m (£7.72m) and after minority debits of £136,000 (£15,000) the attributable balance emerged at £19.35m (£18.39m), out of which dividends absorb £15.39m (£15.03m).

Retained profits came through at £10.85m (£12.07m) after extraordinary debits of £3.05m (£3.05m).

The pre-tax surplus was struck after increased interest charges of £4.45m, compared with £3.96m. It is pointed out that there was a rise in the average level of

UK borrowings but the main factor for higher interest was further investment to finance the growth of overseas companies.

Borrowings at year end were equivalent to 18 per cent of total funds employed, compared with 17 per cent at the beginning of the year. The balance sheet remains strong, the directors state.

Tax for the year took £6.85m (£7.72m) and after minority debits of £136,000 (£15,000) the attributable balance emerged at £19.35m (£18.39m), out of which dividends absorb £15.39m (£15.03m).

Retained profits came through at £10.85m (£12.07m) after extraordinary debits of £3.05m (£3.05m).

The pre-tax surplus was struck after increased interest charges of £4.45m, compared with £3.96m. It is pointed out that there was a rise in the average level of

UK borrowings but the main factor for higher interest was further investment to finance the growth of overseas companies.

Borrowings at year end were equivalent to 18 per cent of total funds employed, compared with 17 per cent at the beginning of the year. The balance sheet remains strong, the directors state.

## De La Rue hit by Crosfield losses

ER TRADING losses of £1.3m at Crosfield Electronics compared with a surplus of non-taxable profits of £4.17m fell 27 per cent from £m to £10.51m in the half-year ended 30 September 1981. Turnover for the six months rose £10.89m to £81.55m, of which £48.17m was accounted for exports, against £43.35m time.

The interim dividend is being retained at 6.5p per 25p. Sir Arthur Norman, managing director, had expected that the output of the second half would be stronger than the first. They

still hold this view but recognise that the poor result at Crosfield is bound to reduce their original expectations for the 12 months.

Last year this security printer and supplier of electronic equipment to the printing industry made a total distribution of 21p (up on pre-tax profits of £33m). Earnings per share for the six months are given as 21.6p (31.7p).

The security side of the business performed extremely well in difficult conditions, Sir Arthur says, producing sales of £7.56m (£6.86m) and trading profits of £1.56m (£6.98m).

Turning to Crosfield, he says the company felt the effects of the world recession more than

any exports, against £43.35m time.

was expected—even four months ago. Its main problem was the loss of competitiveness of part of its old range of Magnascans Colour Scanners coupled with difficulties of introducing a new range. The effect of the Crosfield losses was to reduce the group's trading margin from 12.5 to 7.6 per cent.

The group estimates that current cost adjustments would reduce taxable profits by £4m to £8.5m. The results of overseas subsidiaries and associates were translated into sterling at the half year exchange rates and trading profits of the divisions were calculated after allocating central overheads.

See Lex

## A. Arenson dives to near break-even

ROP in sales, from £17.18m in 1980, combined with the high cost associated with the introduction of new product lines, virtually eliminated profit for the year at A. Arenson (Holdings), office furniture and equipment manufacturers.

For the 12 months ended 31 December 1981, pre-tax profits fell from £1.35m to a mere £-even £28,000, following a drop to £28,000 (£246,000) at half-year.

Archy Arenson, chairman, that trading is showing no movement in the first half of current year.

However, confidence in the medium and long-term future of the board to recommend a dividend, although it is set at 0.705p (1.41p) net for the final quarter of the year.

Additional plant costing some £160,000 is shortly to be installed on the domestic side to meet a "sudden and dramatic" change in the pattern of demand by the introduction of new products in new markets.

saw an abnormally low level of sales, the directors state. In the UK, efforts to stimulate business in both the office and domestic furniture divisions, proved less effective than hoped, and sales in the U.S. were disappointing.

Other overseas markets performed better, however, than in previous years, they add.

Launch of the group's Genesis

range of systems office furniture

will have the effect of changing

the face of this part of the business, the chairman says. The considerable resources invested in this range will, Mr Arenson feels, bring the company "substantial long term benefits".

Additional plant costing some £160,000 is shortly to be installed on the domestic side to meet a "sudden and dramatic" change in the pattern of demand by the introduction of new products in new markets.

months. The upshot was growth in the stockpile of finished goods to some £7m, about one and a half times shareholders' funds. At the same time, borrowings naturally increased and capital gearing now stands at about 70 per cent, whereas two years ago it was negligible. Output is budgeted to keep below forecast demand—the forecast being pretty flat for the next few months—while new markets are opened up by a broadening of the product range. If all the plans work out, stocks and gearing will be at much happier levels one year hence, but the internal forecasting will need to be a bit less optimistic than it seems to have been so far. The final dividend-cut leaves the shares yielding just short of 6 per cent at 31p, where Arenson is capitalised at £3m.

## ● comment

A difficult year for Arenson delivered an extra kick in the final quarter. Although production was held at low levels from an early stage—averaging some three-fifths of capacity over the year—the company was still taken by surprise when the normal rise in sales failed to materialise in the summer.

Mr Arenson says: "The company has been sold and the workforce reduced by 9 per cent. Mr Arenson says that further reductions in costs are now being made with three loss-making companies being closed and the assets sold."

"It is our intention that the group should emerge from the recession as a slimmer and more efficient organisation," he says.

In common with the rest of the engineering industry, the company is suffering from the effects of the recession and the recent increase in bank charges, which have caused both a reduction in volumes and pressure on

material costs.

The news from John Folkes

is not good. Pre-tax losses

could hit £500,000 this year,

while below the line closure

costs are expected to wipe out

a further £500,000.

Still, the trouble has been largely con-

tained to the engineering

activities which turned in a

loss, after interest charges, of

£80,000. Industrial property

has held its profits steady while

the housing division made

£200,000 in the six months

equal to last year's total contribu-

tion. As the division is sold

it is in profit.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

which have caused both a reduc-

tion in volumes and pressure on

material costs.

It is our intention that the

group should emerge from the

recession as a slimmer and more

efficient organisation," he says.

In common with the rest of the

engineering industry, the com-

pany is suffering from the

effects of the recession and the

recent increase in bank charges,

## Raglan returns as property purchaser with £1m deal

BY ANDREW TAYLOR

RAGLAN PROPERTY Trust is making its first property investment purchase since the company was rescued from the property crash of the mid-1970s.

It has agreed to acquire Dido Investments, a private company owning a series of shop properties in Carlisle, Ilkeston, Ipswich, Nottingham and Thetford. In a share deal worth just over £1m, Raglan has agreed to issue 13,600 new ordinary shares, increasing its equity base by more than half its current level.

Dido owns properties valued at

£1.3m earning a combined rent of £85,500. This will provide

Raglan with a net initial yield of 5.7 per cent. Mr David Anderson, Raglan's chairman and managing director, said he expected the properties to command a combined rent of at least £85,000 by December 1984 after rent reviews due shortly.

Raglan has made a good deal of headway since its reconstruction in 1978. Yesterday the group announced that pre-tax profits in the six months to

September 30 1981 had risen

from £30,020 to £121,743. In the reconstruction the group decanted debts of more than £27m into two new subsidiaries to be managed by Raglan on behalf of its former creditors.

Since then the group has taken on a new lease of life, moving back into development through equity sharing schemes, project management and property management.

Under the terms of the purchase the vendors will retain 1.9m of the 13.6m shares to be issued, representing a 4.7 per

cent stake in Raglan. The remaining 11.7m have been conditionally placed at a price of 7p a share with Kleinwort Benson, M and G Investment Management, Scottish American Investment Company, and Northern Securities.

In addition the four institutions have agreed to subscribe for a further 1.3m new Raglan shares to cover the company's cost of the deal amounting to some £97,500.

The four will offer their resulting 13m new Raglan shares to

the 12,500 Raglan shareholders on the basis of one new share for every two held at a price of 7p.

Before the deal Kleinwort Benson was Raglan's largest shareholder with an 8.2 per cent stake representing 2.1m ordinary shares.

The deal is subject to an extraordinary meeting in London on November 27. Kleinwort and the Raglan directors, holding a 3.6 per cent stake, say they will vote in favour of the purchase.

## City Site Est. raising £1.2m on USM

A SMALL Scottish property company, City Site Estates, is joining the United Securities Market following a placing of ordinary and preference shares raising just under £1.2m. The money will be used to expand its commercial property holdings.

James Finlay Corporation has placed 1.25m ordinary 25p shares at 35p each and 2.5m 10 per cent convertible cumulative redeemable preference shares of 20p at 50p each with a mixture of institutions and private clients of Finlay and Parsons and Company—brokers to the issue.

City Site was formed in 1973 as a private property company by Mr Nathaniel Goodman, his son, Louis Goodman, aged 30, the present managing director, who is the company's sole full-time employee.

The new owners will take control on November 30 and the purchase price will be worked out according to a formula based on the situation of the business at that date. Touche Ross and Co. are receivers.

### SHARE STAKES

Amber Day reports the following beneficial acquisitions by directors: C. Ellis 35,000; R. Metzger 135,000; A. Sampson 10,000; A. Zeff 40,000; M. Zeff 40,000.

The company also reports the following non-beneficial acquisitions: R. Metzger 160,000; J. W. Ross 50,000 shares.

Aquis Securities — H. C. Quirman, director, disposed of 13,945 shares at 26p on October 26 1981.

The object of the placing is to finance an expansion of the investment portfolio with a particular emphasis on shop and office properties. Of the £1.19m net proceeds (all new money for the company), £160,000 is already committed in respect of two major acquisitions.

City Site intends to acquire Baltic Chambers for £450,000. The company's record shows a growth in rental income during the years April 1977 to April 1981 from £5,985 to £93,251. Over the same period the company has moved from a loss of £1,470 to £3,691 profit, having hit a peak of £12,330 in 1978-79. In the period from April to September this year City Site produced a profit of £4,222.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent. The preference shares are convertible into the ordinary between 1987 and 1995 on the basis of five for four.

A pro forma balance sheet after the issue and acquisition of Baltic shows total assets of nearly £2.6m. Net assets per share equate to 56.43p undiluted or 45.3p fully diluted.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

Ayrshire Metal Products—Mr D. R. Moon, deputy managing director, acquired 10,000 shares.

Appleyard Group of Companies—J. Sainsbury pension and death benefit scheme has recently increased its holding of non-beneficial interest in 10,650 ordinary shares.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent.

The preference shares are convertible into the ordinary between 1987 and 1995 on the basis of five for four.

A pro forma balance sheet after the issue and acquisition of Baltic shows total assets of nearly £2.6m. Net assets per share equate to 56.43p undiluted or 45.3p fully diluted.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

Ayrshire Metal Products—Mr D. R. Moon, deputy managing director, acquired 10,000 shares.

Appleyard Group of Companies—J. Sainsbury pension and death benefit scheme has recently increased its holding of non-beneficial interest in 10,650 ordinary shares.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent.

The preference shares are convertible into the ordinary between 1987 and 1995 on the basis of five for four.

A pro forma balance sheet after the issue and acquisition of Baltic shows total assets of nearly £2.6m. Net assets per share equate to 56.43p undiluted or 45.3p fully diluted.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

Ayrshire Metal Products—Mr D. R. Moon, deputy managing director, acquired 10,000 shares.

Appleyard Group of Companies—J. Sainsbury pension and death benefit scheme has recently increased its holding of non-beneficial interest in 10,650 ordinary shares.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent.

The preference shares are convertible into the ordinary between 1987 and 1995 on the basis of five for four.

A pro forma balance sheet after the issue and acquisition of Baltic shows total assets of nearly £2.6m. Net assets per share equate to 56.43p undiluted or 45.3p fully diluted.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

Ayrshire Metal Products—Mr D. R. Moon, deputy managing director, acquired 10,000 shares.

Appleyard Group of Companies—J. Sainsbury pension and death benefit scheme has recently increased its holding of non-beneficial interest in 10,650 ordinary shares.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent.

The preference shares are convertible into the ordinary between 1987 and 1995 on the basis of five for four.

A pro forma balance sheet after the issue and acquisition of Baltic shows total assets of nearly £2.6m. Net assets per share equate to 56.43p undiluted or 45.3p fully diluted.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

Ayrshire Metal Products—Mr D. R. Moon, deputy managing director, acquired 10,000 shares.

Appleyard Group of Companies—J. Sainsbury pension and death benefit scheme has recently increased its holding of non-beneficial interest in 10,650 ordinary shares.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent.

The preference shares are convertible into the ordinary between 1987 and 1995 on the basis of five for four.

A pro forma balance sheet after the issue and acquisition of Baltic shows total assets of nearly £2.6m. Net assets per share equate to 56.43p undiluted or 45.3p fully diluted.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

Ayrshire Metal Products—Mr D. R. Moon, deputy managing director, acquired 10,000 shares.

Appleyard Group of Companies—J. Sainsbury pension and death benefit scheme has recently increased its holding of non-beneficial interest in 10,650 ordinary shares.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent.

The preference shares are convertible into the ordinary between 1987 and 1995 on the basis of five for four.

A pro forma balance sheet after the issue and acquisition of Baltic shows total assets of nearly £2.6m. Net assets per share equate to 56.43p undiluted or 45.3p fully diluted.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

Ayrshire Metal Products—Mr D. R. Moon, deputy managing director, acquired 10,000 shares.

Appleyard Group of Companies—J. Sainsbury pension and death benefit scheme has recently increased its holding of non-beneficial interest in 10,650 ordinary shares.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent.

The preference shares are convertible into the ordinary between 1987 and 1995 on the basis of five for four.

A pro forma balance sheet after the issue and acquisition of Baltic shows total assets of nearly £2.6m. Net assets per share equate to 56.43p undiluted or 45.3p fully diluted.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

Ayrshire Metal Products—Mr D. R. Moon, deputy managing director, acquired 10,000 shares.

Appleyard Group of Companies—J. Sainsbury pension and death benefit scheme has recently increased its holding of non-beneficial interest in 10,650 ordinary shares.

Lord Linlithgow ceased to have an interest in 4,112 ordinary shares on March 18 1980. These shares were held non-beneficially.

The directors say that rental income is increasing and they believe the investment policy is proving successful.

They are forecasting that profit for the year ending September 30 1982 will amount to not less than £140,000.

On this basis an interim dividend of 0.25p will be paid followed by a similar final payout.

City Site is thus coming to the USM on a prospective p/e of 55.1, an ordinary dividend yield of 2 per cent and a preference yield of 8.7 per cent.

Companies and Markets

## UK COMPANY NEWS

## First-half growth and dividend lift from Hill Samuel

IMPROVED operating results from all five divisions, Hill Samuel Group has saved a £1.3m advance to £26.2m, while central costs including interest are up by £364,000 to £1.41m.

It is the first time that interim figures have been published, and the directors advise that results for any given six months should not necessarily be regarded as indicative of the outcome for any subsequent period. However, they feel these results are encouraging, having been trading against a background of very differing conditions in the group's various markets. Revenues for the half year are £4.937m to £10.759m, and interim dividend is lifted 2.2p to 2.5p net. In the full year ended March 31, 1981, earnings were 17.37p and the total was 7p.

Minorities and transfer contingencies, reserves, the dividend banking profit for the half has shown some improvement, from £5.76m to £8.07m, after investment losses of £200,000. This time (profit £300), the balance is down £6.08m to £5.73m.

Profits from life and investment management have trebled £3.03m (£324,000), in employee benefit services there has been an increase from £763,000 £1.38m, and in shipping services and other activities from £600 to £84,000.

## ewman-Tonks at £1.44m for better second half

ER A £602,000 setback at midway stage to £520,000 man-Tonks Group made up of the lost ground in the last six months and for the whole of the year to July 31, 1981, while profits of this metal ware manufacturer came up at £1.44m, compared £1.87m.

In the current year Mr M. L. Wright, the chairman, says results are encouraging for companies in the group.

Turnover for the year under review declined from £37.34m to

£35.78m and trading profits fell back to £2.3m (£2.9m) after providing £2,000,000 stock write-down on discontinued items. More than 30 per cent of group profits were contributed by overseas companies.

The pre-tax surplus was after interest charges slightly lower at £559,000, against £593,000—last year's figure included a share of losses of an associate of £120,000 and also took account of exceptional debts of £309,000.

Tax took £265,000 (£414,000) of which the UK accounted for £88,000 (£315,000). After minorities of £74,000 (£85,000) the attributable balance emerged at £1.1m (£1.39m).

Stated earnings per share were lower at 5.88p (£7.49p). Calculated on the basis of a nominal tax charge of 52 per cent of profit, they were 3.3p (4.63p).

A same-again final dividend of 3.45p maintains the net total at 5.1p per 25p share.

There were extraordinary debts of £411,000 (£79,000) which comprised ACT written off not being immediately recoverable. Transfer from reserves totalled £366,000 (£356,000).

## Peters Stores in loss

SECOND-HALF taxable losses of £424,000, against £85,000 last year, brought the figure for the year to June 27, 1981, for Peters Stores to a deficit of £258,000. Last year a surplus of £687,000 was struck. Turnover was up at £10.62m, compared with £8.37m.

The profits are stated before exchange differences and extraordinary items.

## ● comment

Hill Samuel has broken new ground for a merchant bank by producing actual figures at the halfway stage, rather than the numberless statement that has been traditional. The banking figures remain only partly disclosed—being struck after the usual transfer to hidden reserves—but there is full information on the remainder of the group. Overall the group has made good progress, especially on the fund management and employee benefit sides, benefiting mainly from higher share values and business growth, respectively.

The property division will show the results of its investment and development programme in the current year, they say. Revaluation of the group's long leasehold properties produced a surplus of £1.18m which was added to reserves. The group's property assets are now valued in excess of £10m.

The taxable losses of this close company will be struck after a surplus of property sales of £44,000 (£312,000) and net charges of £216,000 (£200,000).

There was a tax credit of £168,000 (£73,000 charge) leaving attributable losses of £88,000 (£60,000 profit).

## Euston Centre makes headway at midterm

Taxable profits of Euston Centre Properties advanced from £2.02m to £2.84m in the six months to September 30, 1981. Tax for the period took £1.47m compared with £1.05m.

In the last full year, the company, which is jointly held by Stock Conversion and Investment Trust and George Wimpey, made profits of £4.64m.

## CAPITAL GEARING REDUCES LOSS

For the six months ended October 5, 1981, Capital Gearing Trust, investment trust, incurred a pre-tax loss £2.461, compared with £3.141.

Income amounted to £37,675 against £35,919, and the pre-tax figure was after expenses, including interest of £33,750 (£40,000).

After tax of £542 (nil) and an overseas subsidiary loss of £24,586 (£10,644), the attributable deficit came out much higher at £27,859, against £13,785 previously.

As at October 5, 1981 net asset value per 25p share was 54p, compared with 61.76p a year earlier.

No dividends on ordinary shares have been paid since 1974.

## Erskine House makes recovery at six months

AS PREDICTED in the chairman's report for 1980-81, Erskine House Investments moved back into profit for the six months to September 30, 1981. The pre-tax figure emerging at £70,000 compared with a deficit of £49,000.

The final dividend of this Tyne and Wear-based leisure-wear retailer is being missed, after a maintained interim of 1.5p per 10p share. Last year a total of 3.5p was distributed. Losses per share for the 12 months are given as 2.77p (10p earnings) and net assets as 22.9p (19.6p).

The directors say the retail division performed very poorly in the second half but is now back in profit. However, the outlook remains uncertain as the recession deepens.

The property division will show the results of its investment and development programme in the current year, they say. Revaluation of the group's long leasehold properties produced a surplus of £1.18m which was added to reserves. The group's property assets are now valued in excess of £10m.

The taxable losses of this close company will be struck after a surplus of property sales of £44,000 (£312,000) and net charges of £216,000 (£200,000).

There was a tax credit of £168,000 (£73,000 charge) leaving attributable losses of £88,000 (£60,000 profit).

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

The chairman adds that he expects the two remaining operating subsidiaries, Erskine Bureaux and PPI Security Group, to produce continuing results.

New Issue,  
October 30, 1981All these notes having been sold,  
this announcement appears  
as a matter of record only.INTERNATIONAL BANK FOR RECONSTRUCTION  
AND DEVELOPMENTNOK 100.000.000  
13% Notes of 1981, due 1986  
Offering price: 100%

Den norske Creditbank

Algemene Bank Nederland N.V.

Christiania Bank og Kreditkasse

Deutsche Bank

Aktiengesellschaft

Kreditbank International Group

Nordic Bank Limited

Bergen Bank A/S

Credit Suisse First Boston Limited

Dresdner Bank

Aktiengesellschaft

Merrill Lynch International &amp; Co.

S.G. Warburg &amp; Co. Ltd.

Amro International  
Banca del Gottardo  
Bank Julius Bär & Co. AG  
Bank of Tokyo International  
Bank Brusel Lambert N.V.  
Banque Générale du Luxembourg S.A.  
Banque de l'Indochine et de Suez  
Banque Internationale à Luxembourg S.A.  
Banque Nationale de Paris  
Banque de Neufville, Schlesinger, Mallet  
Banque de Paris et des Pays-Bas  
Bayerische Hypotheken- und Wechsel-Bank  
Aktiengesellschaft  
Bayerische Landesbank  
Girozentrale  
Bayerische Vereinsbank International S.A.  
Bear, Stearns & Co.  
Berliner Handels- und Frankfurter Bank  
Chase Manhattan Limited  
Citicorp International Group  
Aktiengesellschaft  
Copenhagen Handelsbank a/s  
Crédit Commercial de France  
Crédit Industriel et Commercial  
Daiwa Europe N.V.

Den norske Creditbank  
(Luxembourg) S.A.  
DG BANK  
Deutsche Girozentrale  
European Banking Company  
Limited  
Girozentrale und Bank  
der Österreichischen Sparkassen  
Aktiengesellschaft  
Goldman Sachs International Corp.  
Gotabanken  
Hambros Bank  
Limited  
R. Henriquez Jr. Bank-Aktiengesellschaft  
Hill Samuel & Co.  
IBJ International Limited  
Kansallis-Osake-Pankki  
Kleinwort, Benson Limited  
Kreditbank S.A. Luxembourgeoise  
International, Inc.  
Kuwait Foreign Trading  
Contracting & Investment Co. (S.A.K.)  
Kuwait Investment Company (S.A.K.)  
Landesbank Schleswig-Holstein  
Girozentrale  
Manufacturers Hanover Limited  
Morgan Stanley International  
Vereins- und Westbank  
Aktiengesellschaft  
Westdeutsche Landesbank  
Girozentrale  
Wood Gundy Limited

Norddeutsche Landesbank-  
Girozentrale  
Norddeutsche Volksbanken AG  
- Zentralbank -  
Nordfinanz-Bank Zürich  
Sal. Oppenheim jr. & Cie.  
Orion Royal Bank  
Limited  
PKB Investments Limited  
Postbank  
Salomon Brothers International  
Scandinavian Bank  
Limited  
Smith Barney, Harris Upham & Co.  
Incorporated  
Société Générale  
Société Générale de Banque S.A.  
Société Séquanaise de Banque  
Sparbankenes Bank  
Sparebanken Oslo Aksjehus  
Svenska Handelsbanken  
Swiss Bank Corporation  
International Limited  
Union Bank of Norway Ltd.  
Vereins- und Westbank  
Aktiengesellschaft  
Westdeutsche Landesbank  
Girozentrale  
Wood Gundy Limited

## RESIDENTIAL PROPERTY

**EXCEPTIONAL  
investment**

**GENEVA-  
St-CERGUE**

**the LES CHESAUX-DESSUS  
residential estate**

A Swiss summer and winter resort in the heart of the Jura (altitude 1150-1680 metres), only 35 minutes away from the Geneva-Cointrin intercontinental airport.

**SPACIOUS, PRESTIGE APARTMENTS**  
(large balcony and underground parking facilities).

Privileged, secluded setting, peace, pure air, green surroundings, and sunshine. View of the Alps and the Mont Blanc.

The fully fitted model apartments are on view every day.

Information and sale:

Name \_\_\_\_\_

First name \_\_\_\_\_

Address \_\_\_\_\_

Place \_\_\_\_\_ Country \_\_\_\_\_

I am interested in a ... room apartment

Tel. No. \_\_\_\_\_ E/FT/7/\*

A Swiss summer and winter resort in the heart of the Jura (altitude 1150-1680 metres), only 35 minutes away from the Geneva-Cointrin intercontinental airport.

SPACIOUS, PRESTIGE APARTMENTS  
(large balcony and underground parking facilities).

Privileged, secluded setting, peace, pure air, green surroundings, and sunshine.

View of the Alps and the Mont Blanc.

The fully fitted model apartments are on view every day.

Information and sale:

Etude du notaire

A.-L. BURNIER

3, rue César-Soulié

CH-1260 Nyon

Tel. 022/6145/51

LES CHESAUX-DESSUS

residential estate

I am interested in a ... room apartment

Tel. No. \_\_\_\_\_

E/FT/7/\*

## PUBLIC NOTICES

READING BOROUGH COUNCIL  
Bills issued today 10,282 £1m. Total  
14,196, £600,000. 3,477 items. Total  
applications 515m. Outstanding £1m.WEST YORKSHIRE COUNTY COUNCIL  
215,000 91-day Bills issued 11th November  
1981. Total 10th February 1982 at  
£1,150,000. Applications totalled £79m. No  
other Bills outstanding.

## CLUBS

EVE has outlined the others because of a  
shortage of space. The new club is a  
superior from 10-12.30 am. Disco and top  
musicians. Glittering, glamorous, exciting  
shows. 103, Reigate St. 754 0897.

## BOND DRAWINGS

NOTICE OF REDEMPTION  
EUROPEAN COAL AND STEEL COMMUNITY (E.C.S.C.)  
U.S.\$20,000,000 6½% 20 Year Bonds of 1966

Due 1st December, 1986

The Commission of the European Communities informs the Bondholders that a selection by lot for a principal amount of U.S.\$750,000 has been made for redemption in the presence of a Notary Public by Banque Internationale à Luxembourg S.A.

The serial numbers of the coupon Bonds to be redeemed are as follows:-

9986	10083	10001	10002	10059	10064	10065	10068 to 10071	10076 to 10079
10088	10484	10036 to 10068	10107	10436	10442	10448	10449	
10470 to 10574	10577 to 10656	10533 to 10604	10533 to 10620	10565 to 10620	10570 to 10620	10581 to 10620	10591 to 10620	
10631 to 10637	10647 to 10656	10682	10682	10683 to 10689	10691 to 10699			
10702 to 10705	10725 to 10729	10731 to 10740	10731 to 10740	10751	10753	10754		
10766 to 10772	10776	10784 to 10800	10784 to 10800	10851	10858	10860		
10862 to 10865	10879 to 10881	10901	10901	10962	10975 to 10987			
10991 to 11000	11002 to 11004	11008	11008	11017 to 11022	11025 to 11027			
11066 to 11080	11095 to 11109	11119 to 11123	11123	11132 to 11138	11143 to 11149			
11151 to 11160	11160 to 11162	11194 to 11195	11195	11210 to 11215	11220 to 11225			
11223 to 11228	11232	11243	11243	11243 to 11255	11255 to 11261			
11345 to 11348	11349 to 11367	11374	11374	11382 to 11384	11384 to 11398			
11404 to 11408	11411 to 11425	11436 to 11439	11441 to 11460	11538	11545			
11552 to 11557	11557 to 11561	11565	11565	11569	11577 to 11590			
11609 to 11613	11618 to 11622	11631 to 11640	11640	11737 to 11740	11742 to 11748			
11750 to 11759	11761 to 11775	11778 to 11782	11782	11785 to 11790	11793 to 11800			
11816 to 11830	11831 to 11837	11843	11844	11858 to 11863	11863 to 11866			
11873 to 11878	11889 to 11894	11889 to 11894	11894	11905 to 11912	11912 to 11917			
11917 to 11921	11921 to 11925	11933 to 11940	11940	11948 to 11955	11955 to 11957			
12006 to 12180	12162 to 12186	12218	12218	12283 to 12304	12304 to 12325			
12297 to 12300	12303 to 12317	12323 to 12325	12325	12333 to 12337	12333 to 12368			

Principal amount of Bonds purchased: U.S.\$8,000,000

Principal amount called for redemption: U.S.\$1,350,000

Principal amount unamortised after 1st December, 1981 U.S.\$6,500,000

The Bonds selected by lot will be reimbursed on or after 1st December, 1981 with the coupon due 1st December, 1981 and following in accordance with the terms of payment mentioned on the Bonds.

11th November, 1981

Unions stopping exports  
of Ranger's uranium

BY KENNETH MARSTON, MINING EDITOR

AUSTRALIAN trades union objections to the shipment of uranium out of the country are preventing exports from the Ranger mine of Energy Resources of Australia (ERA) in the Northern Territory which has now just about reached full production. As already reported, it has secured sales contracts for almost all of its capacity.

Each holding a stake of 30.5 per cent in ERA are Peke-Walksend and EZ Industries. Sir Edward Cohen, the chairman of EZ, said at the company's Melbourne meeting that efforts to ship yellowcake (uranium oxide) through Darwin had failed because Waterside Workers Federation members had refused to load the material.

Earlier this year should also bring a first contribution to earnings from the planned Elura lead-zinc-silver mine at Cobbar, in New South Wales.

Golden Grove holds two main ore deposits, Gossan Hill and Scuddies. Ore reserves at Gossan Hill have been increased to 16.7m tonnes of which 15.1m tonnes have a good copper grade of 3.44 per cent with 14 grammes silver per tonne. The remaining 1.7m tonnes are in zinc lode averaging 14 per cent zinc and 5.7g silver.

First ore reserve figures are given for Scuddies and total 22.1m tonnes. They are split as 17.6m tonnes in the zinc zone grading 2.3 per cent zinc with 89g silver; 5.5m tonnes in the copper zone grading 2.1 per cent copper; and 9.2m tonnes in the margin zone grading 1 per cent copper, 8.6 per cent zinc, 7.8g silver.

The chairman said that development planning is continuing at Golden Grove but he added that in view of the depressed metal prices it was possible that there would be a delay before the start of underground testing.

Shares of EZ eased 5p to 285p yesterday.

and Artec Exploration with 6.5 per cent.

Golden Grove holds two main ore deposits, Gossan Hill and Scuddies. Ore reserves at Gossan Hill have been increased to 16.7m tonnes of which 15.1m tonnes have a good copper grade of 3.44 per cent with 14 grammes silver per tonne. The remaining 1.7m tonnes are in zinc lode averaging 14 per cent zinc and 5.7g silver.

Earlier this year it was reported that the new mine was due to be completed in December 1982 and with proven ore reserves of 27m tonnes would have an annual output capacity of 1.1m tonnes.

This would give a yearly production of about 100,000 tonnes of lead-zinc concentrates and 130,000 tonnes of zinc concentrates.

Sir Edward told the meeting that EZ is still operating at a profit despite the fall in metal prices which are expected to

improve next year.

In the short term the company's 15 per cent stake in North Broken Hill Holdings should provide some stability to the EZ profit base, he said, while the ERA holding is expected to produce dividend income in the year to June 1983.

That financial year should also bring a first contribution to earnings from the planned Elura lead-zinc-silver mine at Cobbar, in New South Wales.

Earlier this year it was reported that the new mine was due to be completed in December 1982 and with proven ore reserves of 27m tonnes would have an annual output capacity of 1.1m tonnes.

This would give a yearly production of about 100,000 tonnes of lead-zinc concentrates and 130,000 tonnes of zinc concentrates.

Sir Edward brought up to date the ore reserve position at the promising Golden Grove copper-zinc prospect in Western Australia. This is a joint venture involving EZ, Esso Australia and America's Amax each with a stake of just over 31 per cent.

The group's mining metallurgical

and forest products operations were worst hit, but even the manufacturing interests did less well than a year ago.

In addition, strikes and interruptions to production in the British Columbia forest products operations at the British Columbia Forest Products, mask the company's first operating loss in almost 30 years.

Noranda added that fourth-quarter operating results should be somewhat better than those of the third quarter, but they "will nevertheless be totally unsatisfactory," reports John Sezovich in Toronto.

The directors said they could see no significant improvement during the first half of next year, and that the best that can be hoped for is an economic recovery during the 1975/77 recession.

These figures, which included an extraordinary gain of CS41.7m from the sale of Noranda's stake in British Columbia Forest Products, masked the company's first operating loss in almost 30 years.

Noranda added that fourth-quarter operating results should be somewhat better than those of the third quarter, but they "will nevertheless be totally unsatisfactory," reports John Sezovich in Toronto.



This announcement appears as a matter of record only.



**Azienda Autonoma delle  
Ferrovie dello Stato**  
**SDR 80,000,000**

Floating Rate Notes due 1985

by virtue of existing Legislation  
Direct and Unconditional General Obligations of**The Republic of Italy**

Dillon, Read Overseas Corporation

Allied Irish Banks Limited

Banque de l'Indochine et de Suez

Crédit Industriel et Commercial

Fuji International Finance Limited Kuwait Foreign Trading Contracting &amp; Investment Co. (S.A.K.)

LTCB International Limited

Sanwa Bank (Underwriters) Limited

Sumitomo Finance International

Orion Royal Bank Limited

Banco di Napoli Group

Banque de la Société Financière Européenne  
SFE Group

Daiwa Europe Limited

Samuel Montagu &amp; Co. Limited

Société Générale de Banque S.A.

Svenska Handelsbanken

10th November, 1981

All of these Securities have been sold. This announcement appears as a matter of record only.

**Hudson's Bay Company****\$60,000,000**  
(Canadian)**18% Notes Due 1987**

of which \$40,000,000 (Canadian) was offered as an initial tranche  
by the undersigned and the subsequent tranche of  
\$20,000,000 (Canadian) was placed by  
Morgan Stanley International,  
as agent.

MORGAN STANLEY INTERNATIONAL

AMRO INTERNATIONAL LIMITED

BANQUE GENERALE DU LUXEMBOURG S.A.

IBJ INTERNATIONAL LIMITED

KREDIETBANK INTERNATIONAL GROUP

RICHARDSON SECURITIES OF CANADA (U.K.)  
LimitedSWISS BANK CORPORATION INTERNATIONAL  
Limited

November 9, 1981

BANQUE BRUXELLES LAMBERT S.A.

DOMINION SECURITIES AMES LIMITED

ELEINWORT, BENSON LIMITED

MERRILL LYNCH INTERNATIONAL &amp; CO.

SOCIETE GENERALE DE BANQUE S.A.

UNION BANK OF SWITZERLAND (SECURITIES)  
Limited

November 11, 1981



**Azienda Autonoma delle  
Ferrovie dello Stato**  
**SDR 80,000,000**

Floating Rate Notes due 1985

by virtue of existing Legislation

Direct and Unconditional General Obligations of

**The Republic of Italy**

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the initial Interest Period commencing on November 10, 1981 the Debentures will bear interest at the rate of 14 1/2% per annum. The interest payable on the relevant Interest Payment Date, May 10, 1982 against Coupon No. 1 will be SDR 7070-31.

The US\$/SDR rate which will determine the US\$ amount payable in respect of Coupon No. 1 will be fixed together with the Interest Rate for the period commencing May 10, 1982, on May 6, 1982.

Fiscal Agent  
ORION ROYAL BANK LIMITED

Tokyo Pacific Holdings N.V.

Tokyo Pacific Holdings (Seaboard) N.V.

The Quarterly Report as of 30th September 1981 has been published and may be obtained from:

Person, Helling & Pierson N.V.  
Herengracht 214, 1016 BS AmsterdamNational Westminster Bank Limited  
Stock Office Services  
5th Floor, Drapers' Gardens  
12 Throgmorton Avenue,  
London EC2P 2ESN. M. Rothschild & Sons Limited  
New Court, St. Swithin's Lane,  
London EC4Banque Rothschild  
21 Rue Laffitte, Paris 9Merrill Lynch International & Co.  
all European OfficesSal Oppenheim Jr & Cie  
Unter Sachsenhausen 4, 5 KölnTrinkaus & Burkhardt  
Konigsallee 21-23  
D 4000, Düsseldorf 1Banque de Paris et des Pays-Bas  
3 Rue d'Antin, Paris 2  
Boulevard Emile Jacquin 162,  
BruxellesBanque de Paris et des Pays-Bas  
pour le Grand-Duché de Luxembourg  
10a Boulevard Royal, LuxembourgInternational Pacific Corporation  
Limited  
Royal Exchange Building  
56 Pitt Street, Sydney N.S.W. 2000Companies and Markets **INTL. COMPANIES & FINANCE****Commerzbank passes payout again**

BY KEVIN DONE IN FRANKFURT

**COMMERZBANK**, West Germany's third largest commercial bank, will be unable to pay a dividend for the second year running.

Dr Walter Seipp, chief executive since early May, when he was brought in from the Westdeutsche Landesbank to try to revive Commerzbank's sagging fortunes, said, however, that the bank should be able to present a balanced result for 1981, without again having to dip deep into hidden reserves.

Dr Seipp appears confident that the bank will be able to resume dividend payments next year. The pressure on the bank's profit margins should be relieved by the fall in interest rates and the reduction of the large block of fixed interest term loans which it has been refinancing with higher cost funds.

In addition, the bank has been benefiting from better returns on its new loan business and from the positive development of its commercial business abroad.

Commerzbank is not the only West German financial institution that has been caught out by the difficult banking condi-

tions of the past two years. Westdeutsche Landesbank, too, had to pass its dividend last year and is not expected to make any payment to shareholders for 1981.

There have also been strong rumours on the Frankfurt stock market that Dresdner Bank, the country's second largest bank, might pay no dividend for 1981. Last year it cut its dividend by a third.

Dr Seipp said that Commerzbank's interest margin had been under more pressure in the third quarter than in the first half of 1981. The interest and commission surplus was still 12 per cent higher than the nine-month average in 1980, how-

ever. The growth in staff and investment costs had been kept to 3 per cent, and Dr Seipp said that he expected a positive operating result for the year. The surplus would not be sufficient, however, to compensate for the substantial extraordinary losses facing the bank.

The biggest burdens on Commerzbank's profitability—and indeed on the profits of most of the banks—arise from the need

to make considerable write-offs on securities holdings because of continuing high capital market interest rates.

In addition it faces provisions or write-offs on its loan business, chiefly through its lending to AEG-Telefunken.

Dr Seipp said bankers would probably have to agree to stretch out loan repayments from Poland in the years if 1982. As long as interest payments were being met, and was only a question of stretching out repayment periods.

The growth in staff and investment costs had been kept to 3 per cent, and Dr Seipp said that he expected a positive operating result for the year. The surplus would not be sufficient, however, to compensate for the substantial extraordinary losses facing the bank.

The biggest burdens on Commerzbank's profitability—and indeed on the profits of most of the banks—arise from the need

to make considerable write-offs on securities holdings because of continuing high capital market interest rates.

The growth in staff and investment costs had been kept to 3 per cent, and Dr Seipp said that he expected a positive operating result for the year. The surplus would not be sufficient, however, to compensate for the substantial extraordinary losses facing the bank.

Dr Seipp said bankers would probably have to agree to stretch out loan repayments from Poland in the years if 1982. As long as interest payments were being met, and was only a question of stretching out repayment periods.

The growth in staff and investment costs had been kept to 3 per cent, and Dr Seipp said that he expected a positive operating result for the year. The surplus would not be sufficient, however, to compensate for the substantial extraordinary losses facing the bank.

The growth in staff and investment costs had been kept to 3 per cent, and Dr Seipp said that he expected a positive operating result for the year. The surplus would not be sufficient, however, to compensate for the substantial extraordinary losses facing the bank.

**Moet confirms Dior fashion plan**

BY DAVID WHITE IN PARIS

**MOET-HENNESSY**, the largest group in the French champagne business, has confirmed it is mounting a bid to take over

control of the coveted Christian Dior fashion business from the financially troubled Agache-Willot textile group.

Moet-Hennessy, which already owns the Christian Dior perfume business, was one of the first names cited as a candidate for taking control of Dior after its bankruptcy proceedings were started last summer for Agache-Willot's industrial operations.

The French authorities, cur-

rently working on a reorganisation plan for the Agache-Willot, have yet to reach a decision on the Dior offshoot.

The plan would give Moet-Hennessy the prime role in running the fashion concern, which had total sales of FF 1.68bn (\$298m) last year—mostly through licensees—and which announced a 41 per cent increase in the first half of this year.

The other partners would be the Industrial Development Institute and banking and insurance interests. The plan would

allow for the possibility of a future takeover, which would allow these minority shareholders to pull out.

Christian Dior formerly belonged to M. Marcel Bousquet textile empire, which bought by Agache-Willot 10 years ago. M. Bousquet had already sold the perfume arm of Dior to Moet-Hennessy in 1972. The plan comes in time of rapid expansion of Moet-Hennessy. Sales in first nine months of the year rose 36 per cent to FF 1.27bn including exports of FF 1.14

**Brake on Mexican car output**

BY WILLIAM CHISLETT IN MEXICO CITY

THE MEXICAN Government has applied the brakes to the country's booming car industry in a move to curb the yawning trade deficit.

As a result, the subsidiaries of many of the world's leading car manufacturers, including Volkswagen, Chrysler and Ford, are having to hold back their production for the 1982 model year, which began on November 1, 1981 levels in order to comply with new Government

measures linking output to exports.

Car production rose by 23 per cent in the first eight months of 1981 to 250,000 units, but this was accompanied by a hefty increase in imports for the automotive industry.

The trade deficit of the automotive and related components industry was \$1.25bn at the same period, about half Mexico's total trade deficit.

The Government, therefore,

strictly the 1977 decree, which set local content levels and export requirements as part of a programme to build up a sufficient automotive industry.

Mexico imports four in every 10 parts of the vehicles assembled in the country.

The production quota for 1982 has been set at the level of about 350,000 units output cannot exceed imports unless exports exceed imports.

The measure could save Mexico \$300m in imports.

**Mitsui Petrochemical in deficit for first half**

BY OUR FINANCIAL STAFF

**MITSUI PETROCHEMICAL** Industries swung sharply into loss for the six months ended September 30 and the company blamed rising prices for raw material and stagnant product prices. The loss of Y1.75bn (\$7.75m) was against a profit of Y5.08bn a year earlier on a 6.9 per cent decline in sales to Y141.15bn (\$624m) from Y151.64bn a year earlier.

Mitsui Petrochemical said that prices of raw materials rose sharply during the period, largely because of the year's weakness against the dollar. The company also said it was unable to raise prices because of the weakness in the domestic economy and because of the low prices of foreign petrochemical products.

Even under the new rules, the World Bank will be able to raise substantially more fiscal year than would be possible through conventional bond issues and private placements.

The bank's large appetite for Swiss francs, which arises from the currency's relatively low interest rates, has led to a feeling of saturation on the capital market here. This has less to do with the World Bank's objective credit-rating than with market perception of its worth, according to commercial bankers here. "I have to sell the World Bank here as if it had a triple B rating, whereas in fact it is worth far more than that," one banker said.

In a letter to shareholders, the company reports a satisfactory flow of new orders. In the first nine months of this year, they were worth SwFr 3.2bn, compared with SwFr 3bn in the 1980 period included a large

of aromatics showed the sharpest decline, falling 16.2 per cent to Y18.6bn. Sales of ethylene products dropped by 6.5 per cent to Y38.45bn while those of propylene products declined 3.6 per cent to Y45.54bn. Export sales declined by 6.2 per cent to Y17.83bn.

First-half unconsolidated results from Daikyo Oil and Mitsubishi Oil, in which Getty Oil has a 50 per cent stake, showed both companies had plunged into deficit, despite almost unchanged revenues.

Mitsubishi Oil reported a loss of Y32.51bn (\$14.27m) for the half year to September 30, compared with a profit of Y14.20bn a year earlier. Daikyo said that its loss of Y1.23bn (\$93.94m) compared with a profit of Y5.52bn.

Despite the economic downturn in most industrialised countries, demand for many of the group's products is said to be "lively," particularly for diesel engines, heating and air conditioning equipment and pumps.

On the other hand, steel sales were hindered overcapacity and market saturation, SKF said, causing further losses in the division.

The steel products division turned a loss of Skr 1.69m, on an 8 per cent increase to Skr 1.4bn. Operations accounted for 72 per cent rise.

Group earnings per share dropped to Skr 15.60 Skr 18.50—based on the number of parent company shares a 1981 rights issue. Group rose by 6 per cent to Skr 84.50.

For 1981 as a whole the company maintained its earlier forecast, made in the 1980 report to shareholders for a "moderate" decline in sales before taxes, on a rise in consolidated sales of between 10 and 15 per cent. The forecast pares with pre-tax earnings of Skr 180m of Skr 153m on sales of Skr 12.5bn.

Ball-bearing operations turned earnings of Skr 6.91m in the nine months, a gain of Skr 7.7m, on an 8 per cent increase to Skr 1.4bn. Operations accounted for 72 per cent rise.

The steel products division turned a loss of Skr 1.69m, on an 8 per cent increase to Skr 1.4bn. Operations accounted for 72 per cent rise.

The steel products division turned a loss of Skr 1.69m, on an 8 per cent increase to Skr 1.4bn. Operations accounted for 72 per cent rise.

The Shipping Ministry has refused to comment on this latest development and Reksten said it knew nothing.

The Reksten group has recently been negotiating with the GI or other Reksten creditors, who want to estimate what the cost would be of selling out now.

But according to Mr P. F. Bassee, an Oslo ship broker, a far more discreet approach to the market would be needed if the Reksten creditors were planning to sell part of the

Companies and Markets

## INTL. COMPANIES &amp; FINANCE

## Record earnings and sales at Minolta

By Our Tokyo Correspondent

INOLTA CAMERA, a leading Japanese manufacturer of cameras, optical lenses, and pier machines, reported record earnings and sales for the six months to September, largely as a result of brisk sales of cameras and copier machines.

Operating profits rose by 59.3 per cent to Y6.94bn (\$26.71m) while net profits advanced by 7.7 per cent to Y2.98bn. Sales were Y70.31bn (\$31.1m), up by 4.4 per cent. Earnings a share rose to Y18.33 from Y15.53.

Minolta's sales of cameras pattered 53.6 per cent of total turnover and were 20 per cent higher. Exports accounted for 1.1 per cent of total camera sales and rose by 22.5 per cent over the previous half year. The company said that exports to the U.S. advanced by 50 per cent.

Copier exports were partly aided by an agreement to supply IBM of the U.S. with machines for sale under the Minolta brand name.

In the current half to March, 82, the company sees continuing high sales of copiers and cameras.

Full year operating profits are projected at Y1bn, up 19 per cent; net profits at Y5.4bn, up 12 per cent. Full year sales of 189bn are expected, a rise of 20 per cent.

## Diversifying from textiles helps Toray Industries

By YOKO SHIBATA IN TOKYO

TORAY INDUSTRIES, Japan's leading manufacturer of synthetic fibres, which is now actively diversifying into non-textile fields, showed signs of recovery in the six months ended September, 1981. Parent company operating profits reached Y8.08bn (\$43.88m), 3.11 per cent below the year before, representing 72.7 per cent of the total turnover, declined by 0.5 per cent because of a steep setback in acrylic fibre sales (down 25 per cent) and sluggish sales of nylon.

Sales of polyester fibre rose by 5 per cent to account for 38 per cent of the total. With efforts to develop high value-added products, sales of polyester film for video tape recorders increased by 12 per cent. Exports advanced by 5.7

per cent to account for 28 per cent of the total, helped by the yen's depreciation.

Higher sales of non-textile products such as polyester film and carbon fibre, and improved export profitability results from the yen's depreciation contributed to the recovery in earnings compared to last year's second half.

The company believes that the synthetic and plastic markets may improve in the current half and sales for the full year are now estimated at Y550bn (up 4 per cent over the previous year) compared with an original estimate of Y530bn. However, operating profits are expected to stay at the previous year's level of Y20bn.

## Makino well ahead in first half

By OUR TOKYO CORRESPONDENT

MAKINO MACHINING MACHINE COMPANY, lifted operating profits by 36.8 per cent to Y2.38bn (\$13.2m) in the half year to September 30, on sales up by 31.4 per cent to Y16.84bn.

Net profits were Y1.55bn, up 21.7 per cent. Earnings per share came to Y27.15 on capital increased by 5.2m shares by a scrip issue. Last year's first half produced earnings of Y29.45 a share.

Sales of machining centres rose by 88.5 per cent to ac-

count for 38.7 per cent of the total and electro-discharge machines sales advanced by 121 per cent to account for 9.2 per cent.

Orders received totalled Y18.07bn, compared with Y17.64bn last year but there are signs of a slowdown in orders in the current half and heavier competition from Japan's other machine tool makers is expected.

The company plans to

strengthen sales by stressing overseas marketing and production. From the end of this year the company will start knockdown MC production in the U.S. at Le Blond Makino (a joint venture producer of lathes) after starting production at West German affiliate, H and H this year.

Full year operating profits are projected at Y6.3bn, up 27.9 per cent, net profits at Y1.8bn, down 29 per cent, and sales at Y81bn, up 10 per cent.

## Japanese Government to sell part of JAL stake

By OUR FINANCIAL STAFF

THE JAPANESE Government is to sell 2.5m shares of Japan Air Lines (JAL), the Japanese national carrier, to investors including the public next month as part of its measures to reduce the national deficit.

The sale will account for about five per cent of the government holding in JAL of 50.63m shares or some 40 per cent. The sale, through major Japanese securities houses, is expected to bring in about Y6bn (\$26m).

JAL has reported a return to profits for the half year ended September 30. Unconsolidated net income was Y3.21bn (\$14.19m) compared with a loss of Y703m for the comparative six months last year. Revenues increased by 12.2 per cent to Y372.45bn from Y332.05bn. Earnings per share came to Y25.17 against a loss

of Y21.53. Passenger revenues made up three quarters of the total. International route passenger revenues advanced by 17 per cent but domestic route passenger revenues rose by only 4 per cent.

Cargo revenues comprised 17 per cent of the total, with a 14 per cent increase in international routes and a 2 per cent rise in domestic routes.

JAL flew 13.19bn passenger kilometres on its international routes, up 15.0 per cent from a year earlier, while domestically it flew 3.98bn passenger kilometres, up 4.4 per cent.

On its cargo routes, the company flew 908.6m metric ton kilometres internationally, up 13.8 per cent and 51.5m ton kilometres domestically, up 4.3 per cent.

## Tooth lifts profits despite strike

TOOTH, the New South Wales brewer, which is now a subsidiary of Adelaide Steamship, said that an 8-week strike had hurt first-half profits, writes our financial staff.

Slightly higher beer sales, however, helped to push up net profit by 30 per cent for the six months ended September 12 to

A\$3.58m (\$US\$4.08m) from last year's A\$2.74m.

Tooth said that there had been a 6 to 8 per cent fall in the sale of cans of beers in the state recently but the company had maintained its share of the smaller market. Extraordinary profits of A\$13.89m came from the sale of 60 hotels.

## GEFINOR INVESTMENT LTD.

BAHAMAS

## STATE STREET RESEARCH &amp; MANAGEMENT COMPANY

BOSTON

are pleased to announce the formation of

## STATE STREET AMERICAN FUND

An International Fund established in Luxembourg for the Purpose of Investment in North American Equity Securities

Marketing Agent:

## CAPITAL GUIDANCE LTD.

LONDON

Custodian:

## BANK OF BOSTON

LUXEMBOURG

These securities may only be offered by means of the prospectus, available from the Marketing Agent

NOVEMBER 1981

FINANCIAL TIMES MIRAC SERVICE

TOOTH, the New South Wales brewer, which is now a subsidiary of Adelaide Steamship, said that an 8-week strike had hurt first-half profits, writes our financial staff.

Slightly higher beer sales, however, helped to push up net profit by 30 per cent for the six months ended September 12 to

A\$3.58m (\$US\$4.08m) from last year's A\$2.74m.

Tooth said that there had been a 6 to 8 per cent fall in the sale of cans of beers in the state recently but the company had maintained its share of the smaller market. Extraordinary profits of A\$13.89m came from the sale of 60 hotels.

## The space-saving answer to report and accounts' storage

This is a MIRAC microfiche. We use them to record the facts and figures contained in companies' annual reports.

In all, we have around 3,500 of them, covering all the UK's publicly quoted companies, the nationalised industries and the companies traded in the over-the-counter market.

Each one is capable of carrying anything up to 60 pages of information. And about 25,000 of them can be stored in a cabinet not much bigger than a desk.

They're easily read with the aid of a simple visual display unit. And page copies can be made using a desktop reader-printer.

As a subscriber to MIRAC, you'll have access to this space-saving information retrieval system.

You'll be able to call up your own microfiche on any publicly quoted company you're interested in. Or instruct us to monitor a group of companies selected on an industry-by-industry basis.

To find out more about MIRAC, its potential for your organisation, and its cost, complete the coupon below.

**MIRAC**

The Manager, Powers, Sales Manager, MIRAC Service, The Financial Times MIRAC Information Ltd, 100 Cannon Street, London EC4P 4BE.

Please send me your leaflet and a sample microfiche, describing the MIRAC Service.

I am interested in the full service.

I would like more information about your industry-by-industry monitoring service.

Name \_\_\_\_\_

Position \_\_\_\_\_

Organisation \_\_\_\_\_

Address \_\_\_\_\_

Telephone \_\_\_\_\_

The Financial Times MIRAC Information Ltd, 100 Cannon Street, London EC4P 4BE.



New Issue

This announcement appears as a matter of record only.

November 11, 1981

## Oesterreichische Kontrollbank Aktiengesellschaft

Vienna

DM 150 000 000  
10 1/4 % Bearer Bonds 1981/1991

unconditionally and irrevocably guaranteed by the

## Republic of Austria

Stock Index No. 468339

Offering Price: 100 %

## Dresdner Bank

## Deutsche Bank

## Commerzbank

## Bayerische Vereinsbank

## Creditanstalt-Bankverein

## Girozentrale und Bank der österreichischen Sparkassen

## ABD Securities Corporation

## McLeod Young Weir International Limited

## Abu Dhabi Investment Company

## Merck Finck &amp; Co.

## Alitalia Bank of Kuwait (K.S.C.C.)

## Merrill Lynch International &amp; Co.

## Algemene Bank Nederland N.V.

## B. Metzler seel. Sohn &amp; Co.

## Amro International Ltd.

## Samuel Montagu &amp; Co. Limited

## Arnold and S. Bleichroeder Inc.

## Morgan Grenfell &amp; Co. Limited

## Banca Commerciale Italiana

## Morgan Guaranty Ltd.

## Bank del Goticado

## Morgan Stanley International

## Bank Nazionale del Lavoro

## National Bank of Abu Dhabi

## Bank of America International Limited

## The Nikko Securities Co., (Europe) Ltd.

## Bank für Arbeit und Wirtschaft

## Nippon Credit International (HK) Ltd.

## Bank Julius Baer International

## Nomura International Limited

## Bank für Gemeinwirtschaft

## Nordeutsche Landesbank Girozentrale

## Bank Leu AG

## Österreichische Postsparkasse

## Bank Mees &amp; Hope NV

## Österreichisches Credit-Institut

## Bank für Oberösterreich und Salzburg

## Sal. Oppenheim Jr. &amp; Cie.

## Bank für Tirol und Vorarlberg

## Orion Royal Bank Limited

## Bank of Tokyo International Limited

## Pierson, Helling &amp; Pierson N.V.

## Bankers Trust International Limited

## Reuschel &amp; Co.

## Banque Bruxelles Lambert S.A.

## N.M. Rothschild &amp; Sons Limited

## Banque Commerciale du Luxembourg S.A.

## Salomon Brothers International

## Banque Francaise du Commerce Exterieur

## Schoeller &amp; Co. Bankenkonzern

## Banque Générale du Luxembourg S.A.

## J. Henry Schroder Wag &amp; Co. Limited

## Banque de l'Indochine et de Suez

## Schroder, Münchmeyer, Hengst &amp; Co.

## Banque Internationale à Luxembourg S.A.

## Skandinaviska Enskilda Banken

## Banque Nationale de Paris

## Société Générale

## Banque de Neufville, Schlumberger, Mallet

## Société Générale de Banque S.A.

## Banque Populaire Suisse S.A.

## Standard Chartered Merchant Bank Limited

## Banque de l'Union Européenne

## Sumitomo Finance International

## Barclays Bank Group

## APPOINTMENTS

## Board changes at 3M United Kingdom

Mr Robert C. Olney, managing director of 3M UNITED KINGDOM has been appointed chairman and managing director, replacing Mr M. J. Denton who has resigned as chairman but will remain on the board. Mr Josef L. Keim, vice-president European operations, 3M Company, joins the board.

Mr Olney has been managing director of Bracknell-based 3M UK for two years, having previously served as vice-president and general manager of National Advertising, a subsidiary of 3M Company in the U.S.

Mr Denton was recently appointed as executive vice-president, International operations, 3M Company, and is based in St Paul, Minnesota.

Mr Ted Garner has been appointed deputy chairman of FAIRCOUGH CONSTRUCTION GROUP, a new appointment. He was appointed group chief executive in 1975 and retains that post.

Mr Ken Cottrell has joined BANCRAFT BANK INTERNATIONAL as senior adviser on export credits. He retired in June as director of vice-president at the Export Credit Guarantee Department where he was in MATHER PUBLIC RELATIONS

charge of the projects group for the past 10 years.

Mr Stuart Elliot has been appointed managing director of LESLIE AND GODWIN (UK). He has been with the group since 1966.

Mr Patrick Holden has been appointed group secretary of FISONS in Ipswich.

The Industry Secretary has appointed Mr Malcolm Thornton, MP (Liverpool, Garston) as parliamentary private secretary.

Mr R. Alan Mackay, financial controller and treasurer, has been appointed to the board of DALGETY SPILLERS.

Mr Sam Silkin, the former Labour Attorney-General, has been appointed a director of the BRITISH PRINTING CORPORATION.

Mr Christopher Hughan has been appointed managing director of OGILVY AND SONS.

The REINSURANCE CORPORATION OF GUERNSEY has appointed Mr Michael Savage as chief executive. He succeeds Mr A. A. Cardillo, who is retiring on November 16.

a new consultancy established in the UK by Ogilvy and Mather International. He joins from Daniel J. Edelbaum where he was director.

Mr Kenneth Klinker has been appointed commercial director of battery manufacturer SAFT (UK), part of the French group Compagnie Générale d'Électricité.

Mr David W. Harper has been appointed marketing director of BILKFUNN.

Mr Russell Twiss will succeed Mr Anthony Howard as editor of The Listener. Mr Twiss has been development manager of BBC Publications since 1976.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

British Railways Board has appointed Mr W. H. Whitehouse, as director of signal and telecommunications engineering at BRITISH RAIL HQ. He is a present chief signal and telecommunications engineer of BR's Southern Region. He succeeds Mr A. A. Cardillo, who is retiring on November 16.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Mr J. J. B. Young has been appointed chairman of WEIR PLAMPS in addition to that of WEIR Group managing director, a post which he has held since 1974.

British Railways Board has appointed Mr W. H. Whitehouse, as director of signal and telecommunications engineering at BRITISH RAIL HQ. He is a present chief signal and telecommunications engineer of BR's Southern Region. He succeeds Mr A. A. Cardillo, who is retiring on November 16.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Mr J. J. B. Young has been appointed chairman of WEIR PLAMPS in addition to that of WEIR Group managing director, a post which he has held since 1974.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

Lord Buxton, chief executive of the British Television Group and chairman of ITN, has been appointed chairman of UMTV Corporation, international television news agency. UMTV is owned by ITN and United Press International.

## CURRENCIES, MONEY and GOLD

## Dollar firmer

Dollar improved in fairly quiet foreign exchange trading yesterday, reflecting the slight rise in Eurodollar interest rates and the closing of positions ahead of today's public holiday in the U.S. when major banks will be closed.

Sterling lost ground to the dollar and other major currencies as a result of profit-taking after the pound's recent appreciation, and partly on fears of strikes at Ford's UK plants and oil company tanker drivers.

European currencies fell against the dollar, but showed little change within the European Monetary System. The D-mark improved slightly, but remained the weakest member of the system, while the Danish krone was generally easier but stayed at the top of the EMS.

**DOLLAR** — trade-weighted index (Bank of England) rose to 107.5 from 106.7. The U.S. currency improved to DM 2.2290 from DM 2.2050 against the Swiss franc. In SFr 1.7250 from SFr 1.7150 against the Swiss franc. In FF 5.58 from FF 5.5750 against the French franc. In £ 1.2920 from £ 1.2890 against the British pound.

**STERLING** — trade-weighted index (Bank of England) fell to 81.4 from 83.4 after opening at 89.4 and falling to 88.1 at noon. The pound began trading at \$1.8860-1.8870 against the dollar, the highest level of the day, but eased to 1.8750 by noon. In the late afternoon it fell to a low of \$1.8860-1.8870, a fall of 2.55 cents on the day. Sterling fell to DM 4.1650 from DM 4.1750; to FF 1.3475 from FF 1.3550; to £ 1.2920 from £ 1.2950; and to Yen 229.50 from Yen 226.75 against the Japanese yen.

**YAPANESE YEN** — Firm against the dollar recently as U.S. interest rates have eased. High U.S. rates supported the dollar in recent weeks, but the underlying strength of the Japanese economy has once again reasserted itself as a major market factor. The yen weakened against the dollar in moderate Tokyo trading yesterday. The U.S. currency closed at Y226.45, compared with Y225.50, after opening at Y227.50. It touched a high point of Y225.50 in the afternoon, after falling to a low of Y223.30 in the morning.

**D-MARK** — Weakest member

## THE DOLLAR SPOT AND FORWARD

New 10	Day's spread	Close	One month	Two months	Three months
UK	1.3660-1.3675	1.3665-1.3680	1.35-1.36 per pm	1.32-1.35 per pm	1.30-1.33 per pm
Irland	1.3580-1.3595	1.3585-1.3610	1.35-1.36 per pm	1.32-1.33 per pm	1.31-1.32 per pm
Canada	1.3492-1.3515	1.3495-1.3515	1.34-1.35 per pm	1.32-1.33 per pm	1.31-1.32 per pm
Carib.	2.3265-2.3280	2.3265-2.3285	2.35-2.36 per pm	2.32-2.33 per pm	2.30-2.31 per pm
Belgium	37.29-37.37	37.47-37.49	37.40-38 per pm	37.30-38 per pm	37.20-38 per pm
Denmark	7.1400-7.1420	7.1420-7.1450	7.14-7.15 per pm	7.12-7.13 per pm	7.10-7.11 per pm
W. Ger.	2.2020-2.2230	2.2220-2.2250	2.22-2.23 per pm	2.20-2.21 per pm	2.18-2.19 per pm
Portugal	64.00-64.45	64.10-64.50	64.20-64.55 per pm	62.10-62.40 per pm	60.20-60.50 per pm
Spain	95.05-95.25	95.10-95.35	95.20-95.40 per pm	93.20-93.40 per pm	91.20-91.40 per pm
Austria	1.10-1.11	1.10-1.12	1.08-1.10 per pm	1.06-1.08 per pm	1.04-1.06 per pm
Switzerland	2.5020-5.5000	2.5025-5.5025	2.50-2.55 per pm	2.48-2.50 per pm	2.46-2.48 per pm
France	5.5520-5.5550	5.5530-5.5540	5.50-5.55 per pm	5.45-5.50 per pm	5.40-5.45 per pm
Sweden	5.4520-5.5100	5.5000-5.5100	5.40-5.45 per pm	5.35-5.40 per pm	5.30-5.35 per pm
Japan	22.70-23.20	22.85-22.88	22.80-23.00 per pm	22.70-22.80 per pm	22.60-22.70 per pm
Austria	15.50-15.60	15.56-15.67	15.40-15.55 per pm	15.30-15.45 per pm	15.20-15.30 per pm
Switz.	1.7725-1.7750	1.7740-1.7750	1.75-1.78 per pm	1.73-1.76 per pm	1.71-1.74 per pm

1 UK and Ireland are quoted in U.S. currency. Forward currency and discounts apply to the U.S. dollar and not to the individual currency.

## THE POUND SPOT AND FORWARD

New 10	Day's spread	Close	One month	Three months
U.S.	1.8560-1.8575	1.8565-1.8580	1.84-1.85 per pm	1.82-1.83 per pm
Canada	2.2270-2.2280	2.2280-2.2288	2.20-2.21 per pm	2.18-2.19 per pm
Nethlnd.	4.5650-4.5670	4.5655-4.		





# U.S. heading for row over meat imports

By NANCY DUNNE IN WASHINGTON

RESIDENT REAGAN'S free trade policies may be dealt a blow if a House-Senate committee now meeting to review meat import restrictions passed by both houses as amendments to the Farm Bill. The mystery surrounds the effect of these provisions since much of the language is still unclear, but the New Zealand Government, worried about its \$400m worth of meat exports to the U.S., has lobbied extensively against the measure. Last week Prime Minister Robert Muldoon hinted that sage could jeopardise New Zealand's defence commitments under the 30-year-old Anzus treaty with the U.S. and Australia. The bill is also opposed by Australia, which supplies 50 per cent of American meat imports. It has been keeping a low profile here since the discovery of some horsemeat in U.S. meat imports. Investigations by American and Australian authorities are still on, but apparently the same came from two or three illegal operations in the state of Victoria. While the horsemeat incident is impetus to the proposed legislation, the amendments passed by both houses would go much farther than requirements for species identification.

The Senate provision would prohibit the importation of meat products produced with agricultural chemicals, animal drugs or medicated feed not approved for the same use in this country. The less restrictive, but potentially trouble-making House amendment would prohibit the importation of meat or meat products using agricultural chemicals or animal drugs directly prohibited in the U.S. A provision in the House amendment would allow the President to set aside the legislation if he finds it would cause serious damage to the export of domestic agricultural products. However, the language is not specific as to whether or not the President can completely disregard the amendments or apply it to only specific countries or products.

New Zealand officials see the legislation as one of a series of moves against the nation's exports.

"If this is a legitimate food safety issue, then why give the President the power to act if U.S. exports are threatened," an embassy spokesman asked.

The Department of Agriculture (USDA) has lobbied hard against the Act, fearing reprisals

# COMMODITIES AND AGRICULTURE

## France eases exchange controls

PARIS—French Finance Minister Jacques Delors said yesterday he will ease foreign exchange controls for importers of wool, coffee, rice, leather and hides in the next three days.

M. Delors said the measure

against U.S. agricultural exports. In a letter to David Stockman, the Administration's top budget official, Mr Richard Lyng, USDA deputy secretary, said the Senate amendment could virtually eliminate all meat imports.

"Most countries exporting meat and meat products to the U.S. use some agricultural chemicals, animal drugs or medicated feed not approved for the same use in this country because of different agricultural practices and needs," he said. "For example, Australia and New Zealand supplied 81 per cent of America's beef imports in 1980. These countries use 38 chemical compounds in the animal agriculture which are not approved for the same use in the U.S."

In 1980, the U.S. imported \$2.5bn-worth of meat and meat products and exported \$890m worth. The Department of Agriculture says the amendments would violate GATT rules which could authorise other countries to withdraw trade concessions.

They worry that its trading partners will ban U.S. products using chemicals not approved overseas. The EEC, for example, could restrict \$300m worth of U.S. meat exports, because the Americans allow the use of growth promoters.

He said the French economy was showing signs of recovery with foreign sales and domestic consumption both rising. Reuter

## MARKET PROFILE: SUGAR

# Searching for new accord

By ROY HODSON

THE 1977 International Sugar Agreement which is supported by 33 member countries has worked reasonably well. It has probably made a greater contribution than any earlier arrangement towards maintaining equity and order in the output of close on 100m tonnes of sugar which is generated each year, together with that of the sugar surplus of sugar which is being built up.

ISO officials, alert to the crisis, have already undertaken some long-range contingency planning. Hotel and conference hall bookings have

that no one involved appears to have confidence that a decision can be arrived at in London this month, however much time is allowed for consulting.

ISO officials, alert to the crisis, have already undertaken some long-range contingency planning. Hotel and conference hall bookings have

division of opinion in the trade whether prices will start rising during coming months, or whether they will be depressed even further by the big surpluses of sugar which are being built up.

Cuba, Australia, and Brazil are the three biggest sugar exporters. Australia and Brazil are each exporting some 2.6m tonnes a year.

Under the ISO quotas, Cuba is permitted to export 2.5m tonnes a year. The Cubans showed themselves doughty negotiators when the last agreement was hammered out and secured a particularly big export quota.

In addition to that massive trade pipeline to the non-Communist world Cuba also has commitments to supply up to some 3m tonnes a year to Russia and other Communist countries.

The trouble with Cuba is that she has not been successful in fulfilling her grandiose sugar commitments because of inefficient production and crop disease.

Nevertheless, Cuba may not agree to any renegotiation of the present sugar agreement which would give her rivals Australia and Brazil higher export quotas than herself in a future agreement.

Whatever problems Cuba poses for a sugar agreement, however, are dwarfed by the European Economic Community. The Community countries are building up one of the world's most embarrassing sugar surpluses by the extension of sugar beet growing coupled with abnormally good harvests. Only about half the European crop for 1981 is in yet but it promises to yield up to 15m tonnes. Add to that the

1.3m tonnes of cane sugar imported from the Caribbean and processed in the EEC countries under the Lomé Convention and it is clear there will be more than 5m tonnes of surplus sugar available in the EEC. As the non-Communist world international trading market for sugar is only about 20m tonnes shared among 29 countries it can be seen that the EEC surplus is a time-bomb that could explode with reverberations all round the world.

The forthcoming London talks may ultimately depend upon the attitude taken by the EEC. The Community in Brussels has told the ISO it now has a mandate to negotiate at the talks on behalf of all EEC members instead of all being represented individually as happened at past sugar summits. But it is still unclear whether EEC politics will permit a Brussels team to appear in London to speak for the Community's sugar interests. The commercial experts in Brussels would like to take part as a way of placing the EEC sugar problem squarely under the management of the International Sugar Agreement.

France, where the expansion in beet production has been sizeable, is against such a transfer of power away from the Common Agricultural Policy, and expects to be supported by the European sugar manufacturers.

At present it seems likely that Brussels will win the day and that the EEC will take part in world sugar talks for the first time. Whether or not it will be welcomed depends upon how badly other producers such as Australia feel inclined to repay old scores against the EEC and its agricultural policies.

## Copper under pressure

By ROY HODSON

PRECIPITATE has come under pressure in U.S. trading and the market was affected by the influence of operators in the market after three months of an 8.65% rise in the price of standard copper. It was 5.5% after over-night American selling was well renewed and heavy selling. Lead closed at \$37.40. Aluminum at \$60.5 and Nickel at \$21.75. Copper fell on rumours of strike at Tara Mines but rallied to \$48.45.

The tin market continued to

strong in Penang and

London with further record high trading prices being recorded in both markets. The Straits tin price in Penang rose by 6 cents to 35.85 ringgit a kilo—a 13 months trading high. The price is still within the International Tin Council's upper sector trading range.

The London and Penang markets were influenced by the persistent buying operations that have encouraged the rise in tin prices in recent weeks. In London Metal Exchange trading tin put on 2.5 for cash to close at \$82,325.00 a tonne.

Aluminum prices staged a modest rally in London to finish at \$583.50, an increase of \$1.50 on the day's trading.

• Jamaica is to supply bauxite to the U.S. strategic mineral stockpile and is seeking a con-

tract to supply the Soviet Union. The search for new markets has been forced by a reduction in bauxite operations here by cutbacks implemented by the North American mining and refining companies.

Mr Edward Seaga, the Prime Minister and Mining Minister, said he had received an undertaking from President Reagan that Jamaican bauxite would be purchased for the strategic stockpile. Mr Seaga said the quantity was being negotiated.

The government recently sent a mission to the Soviet Union to discuss what it said was an interest by Moscow in purchasing 1m tonnes of Jamaican bauxite per year. There has been no indication as to the outcome of these negotiations.

## Argentine wheat cut

By

SYDNEY—The board of the Sydney Futures Exchange said it debarred Alpex Commodity Traders from trading as an associate member.

This action will remain in force until the company has settled with all its creditors to the satisfaction of the board. Alpex is active in most Australian commodity trading areas.

In mid-October Citicorp

Australia appointed receivers

and managers to an apart-

ment block in Queensland's

Gold Coast following default by the owner, an Alpex subsidiary, on a \$3.5m mort-

gage.

Mr Santiso, before leaving

for the meeting of the UN Food

and Agriculture Organisation

meeting in Rome, said the rains

that fell last week after 60 days of drought improved wheat har-

vest prospects dramatically and calmed fears that the later maize, soybean and sorghum harvest would suffer.

"We're going to have a wheat

harvest that is acceptable—not

a great harvest, but one quite

near normal," he said. He pre-

dicted it would be about 7m

tonnes, compared to the 8.5m

tonnes harvested had their been

more rain.

He said the sowing of coarse

grains, which has delayed

the harvest because of the drought, was progressing with great intensity. "I

think we are going to have a

very important surface area

covered this year," he said—AP

## UK farmland statistics

By OUR COMMODITIES STAFF

THE AREA OF UK farmland devoted to food grains at June 1 totalled 3.98m hectares, up from 3.938m a year earlier, according to the latest agricultural returns published by the Ministry of Agriculture. The wheat area was up 4 per cent to 1.492m hectares while barley sowings were unchanged at 2.335m hectares.

The fodder crop area totalled 224,000 hectares, 7 per cent less than in June 1980.

Potatoes covered 180,000

hectares, down 7 per cent, sugar beet (not for stockfeeding) 210,000, down 1 per cent, hops 6,000, down 2 per cent, and horticultural crops 252,000, down 7 per cent.

The total arable land area was 6,999m hectares virtually unchanged from June 1980. The grassland area (five years old and over) was also more or less the same at 5.11m hectares.

Rough grazing amounted to 6,312m hectares, down from 6,333m.

## AMERICAN MARKETS

By OUR COMMODITIES STAFF

NEW YORK, November 10—PRECIOUS METALS and copper con-

tinued to weaken on recessionary re-

ports, while steady trading prices

and low certified stocks forced

sharp covering. Cocco was sharply

lower as commission house liquidators

traded in their behalf.

Gold—Alpex—Dec. 21—\$380.00.

Gold—Alpex—Dec.







# FT SHARE INFORMATION SERVICE

## LOANS

## CANADIANS—Continued

## BUILDING INDUSTRY—Contd.

## ELECTRICALS—Continued

## BRITISH FUNDS

## BANKS AND HIRE PURCHASE

## CHEMICALS, PLASTICS

## ENGINEERING MACHINE TOOLS

## FOREIGN BONDS & RAILS

## AMERICANS

## BEERS, WINES AND SPIRITS

## DRAPERY AND STORES

## HOTELS AND CATERERS

## Shorts\* (Lives up to Five Years)

## BUILDING SOCIETIES

## FOREIGN BONDS & RAILS

## AMERICANS

## HIRE PURCHASE, etc.

## AMERICANS

## BEERS, WINES AND SPIRITS

## AMERICANS



Wednesday November 11 1981

## Police raid Paribas offices

By David White in Paris

**M** PIERRE MOUSSA, the former chairman of Banque de Paris et des Pays Bas (Paribas), the French bank and industrial holding concern, was formally charged in Paris yesterday in connection with alleged illegal capital transfers. Police searched the bank's headquarters in the French capital.

M Moussa, who resigned last month during a row about the way the bank's Swiss offshoot was sold to escape nationalisation, was charged with three senior executives.

The charges involve 35,000 gold coins belonging to a client — M Pierre Latocore, head of an aerospace company in Toulouse—which allegedly were smuggled to Canada last year.

M Latocore was also cited in the original proceedings but did not appear yesterday. He has said he has agreed on an out-of-court settlement with the French authorities over the case.

Three of the people charged yesterday, including M Moussa, are cited in a second case being pressed by the Government. M Moussa, two other directors and 5 clients are alleged to have engaged in illegal transfers to Switzerland amounting to at least FFr 1m (£97,000) each. The total was FFr 181m.

The examining magistrates in charge of the Paribas cases visited the bank's headquarters yesterday morning as the fraud squad searched the premises. Police were reported to have taken a large quantity of documents.

The gold coins, which M Latocore inherited during the war, are alleged to have been taken out of France via Brussels and Frankfurt, with commission to the operation paid to Paribas's Swiss offshoot.

Paribas executives have accused the authorities of vindictiveness in showing up irregularities rather than making the normal discreet settlements in the aftermath of the nationalisation squabble.

Meanwhile, the chairman of two of the French companies earmarked for nationalisation yesterday attacked the Government's compensation terms in letters to their shareholders, agents report.

M Jean Maxime Leveque, head of the Credit Commercial de France, said the terms were "unjust and unacceptable." He claimed that three accountancy firms valued CGF shares at FFr 325 each, while the Government's formula valued them at FFr 163.76.

The accountants' formula took into account the Government's criteria of net asset value and average profits per share but excluded the average share price component.

M Ambroise Roux, chairman of Compagnie Générale d'Électricité, said that while the Government valued CGE shares at FFr 334.15 each, international accountants said they were worth between FFr 830 and FFr 920.

## Weather

**UK TODAY**  
 BRIGHT periods, some showers, South and Central England, S. Wales  
 Cloudy with rain, clearing later. Max 12C (54F).  
 N. England, N. Wales, Central and S.W. Scotland, N. Ireland  
 Rain, easing later. Max 10C (50F).  
 Best of Scotland, N.E. England  
 Scattered showers. Max 9C (48F).  
 Outlook: Colder with some night frost.

## WORLDWIDE

	Yester	Midday	Midday	Midday	Midday
Asiaco	C 9 42	London C 8 46	C 13 55		
Admira	C 5 41	L. Angt. F 13 55			
Athens	C 13 55	Luxemb. S 2 35			
Belfast	C 9 42	Luxor S 2 35			
Berl. Sh.	C 9 42	Malaga S 16 51			
Berlin	C 9 42	Malaga S 16 51			
Biarritz	C 8 48	Malaga S 20 51			
Bingham	C 7 45	Malta F 17 55			
Blackp.	C 11 52	M'str. F 17 55			
Bonni	C 7 45	Mont. F 17 55			
Boulogne	C 8 48	Mont. F 17 55			
Bristol	C 5 41	Moscow C 11 50			
Budapest	C 8 48	Moscow C 11 50			
Caracas	C 21 52	Narova F 17 55			
Chaco	F 27	New York C 10 50			
Cologne	F 3 37	New York C 10 50			
Canb.	F 4 35	Opere F 17 55			
Denver	C 12 52	Oslo F 17 55			
Dublin	C 7 45	Paris F 17 55			
Durham	C 7 45	Prague F 17 55			
Edinburgh	C 12 52	Rhodes F 17 55			
Faro	C 21 50	Rome S 17 62			
Florence	C 10 50	Rome S 17 62			
Frankf.	C 5 42	Salzburg. S 11 52			
Funchal	C 23 52	Sao Paulo F 17 55			
Genova	C 12 52	Siegen F 17 55			
Gibraltar	C 13 55	Singapore S 17 55			
Glasgow	C 12 52	Tangier F 17 55			
G'msny	C 7 45	Tel Aviv S 25 77			
Helsinki	C 1 34	Tenerife C 16 51			
Innsbr.	F 21	Tunis S 19 55			
I. of Man	C 11 52	Turks F 18 64			
Istanbul	C 3 37	Venice F 18 64			
Jersey	C 6 43	Vienne C 3 37			
L. Plms.	C 23 73	Warsaw C 17 55			
Lisbon	C 19 68	Zurich S 1 34			
Locarno	C 7 45				
Cloudy. F—Fair. R—Rain. S—Snow.					
Snow—Snow. T—Thunder.					
† Noon GMT temperatures.					

## EEC deadlock on textiles

BY GILES MERRITT IN BRUSSELS

**T**HE EEC Council of Ministers meeting in Brussels yesterday again failed to reconcile the differences of member states over how to deal with low-cost textile imports.

The EEC now risks not being party to a new multi-fibre arrangement (MFA), which controls textile trading between developing and industrialised countries.

Final negotiations to replace the MFA, expiring at the end of the year with one to run until 1986, will start in Geneva next Wednesday.

The EEC Council will hold a further emergency session on Tuesday. Failure to agree a common position then could provoke serious international

trade frictions involving the Commission and which is generally considered to be more true to the original aims of the MFA.

There is little optimism in Brussels that EEC member states will be in a position by Tuesday to agree a negotiating mandate for the European Commission, which will represent the EEC at Geneva.

Some EEC states are demanding a protectionist deal under the new arrangement. These are France, the UK, Italy and to a lesser extent Greece. The firmest position is being taken by France, which yesterday threatened unilateral safeguards in the event of a comparatively liberal MFA.

The remaining EEC states, headed by West Germany, support a more liberal negotiating mandate, as proposed by

that of West Germany.

The EEC is the most important single participant in the MFA. If it produces a common position it can expect to secure the textile exporting countries' agreement to return for comparatively minor concessions.

Failure to take part in the MFA renewal negotiations could mean that the 28 textile exporting countries will adopt draft proposals put forward by the US for a liberalised MFA.

The developing countries may attempt to retaliate against the more protectionist EEC states by switching or even cancelling capital equipment projects.

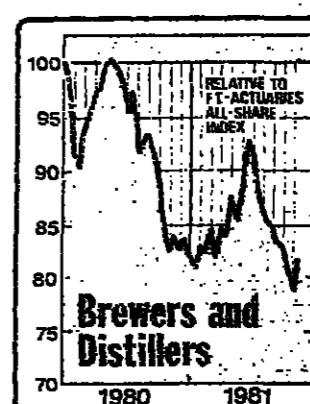
A US diplomat pointed out yesterday: "They can always do their shopping in Tokyo or

Texas."

## THE LEX COLUMN

# Testing times for the CU

Index fell 8.2 to 502.7



sale is now common to an extent and the pressure on cash flow will become more pronounced. The interest charge could rise to around £5m in the second half, when Whitbread will be struggling to match a very strong period in the previous year. The measure increases the interim dividend contribution to yesterday's 5p fall in the share price to 13p. The share yield is 6.6 per cent on a 7p dividend.

### De La Rue

For a supposed growth stock De La Rue was in an uncomfortable set of interim figures yesterday, showing a 27 per cent drop in pre-tax profits to £104. Not surprisingly, the share price took a tumble—down 5p to 607p—to produce a yield of 5 per cent.

But the decline is attributable wholly to a turnaround at Credfield Electronics from a £1.3 profit to a loss of £5.7m. The cause has been the clumsy introduction of a new range of Magnascans—scanners for colour printing—which failed to demand for the older generation. So the figures may represent only a hiccup in the company's progress, particularly since the order book is rebounded to the high levels of 1979 and 1980. The introduction of the lasergravure and new bank note sorting machine has also gone well. Meanwhile the basic security business continues to move ahead strongly.

The pre-tax outcome for the year is not exactly thrilling. Northern in its present shape should produce some increase in earnings per share. On an ex-rights, ex-dividend price of 149p, the prospective p/e is around 14 and the well-covered yield is over 5 per cent. Whether Northern can keep up its recent pace of growth through acquisition must be open to question, but on its record few companies can have more justification for raising new equity.

### Whitbread

Whitbread continues to cut overheads but not fast enough to compensate for a sharp fall in volume sales. UK beer production dropped around 7 per cent in the 12 months to August and, with Whitbread emphasising gross margin more than most, the fall in its own volume was rather greater. So net trading margins have been squeezed slightly and pre-tax profits have probably risen only because of a restatement of rationalisation costs, which are now taken below the line. The reported figures show a rise to £35.5m from £35.5m in the half year to August. Whitbread eliminated about 600 jobs in the latest six months, representing a 5.5m annual saving of maybe £5m and there are more redundancies to come. The re-organisation will make Whitbread a leaner animal but the benefit of the Chiswell Street

impression of a sharp surplus in the Government's finances during the month. Public expenditure believe it or not, below budget but the banking figures show continuing buoyancy in personal sector credit demand despite the sharp rise in bi-monthly rates.

### Markets

The gilt-edged market greasy consumption of £1.5bn on Monday produced a nasty bout of indigestion yesterday; not all the purveyors of this 16-year bond seem keen to hang on until Friday, when a £705m call due. The large rise in sterling in the month to mid-October—1.4 per cent or slightly more, according to the Bank of England—taken together with £389m repayment of cent government borrowing calendar October confirms the impression of a sharp surplus in the Government's finances during the month. Public expenditure believe it or not, below budget but the banking figures show continuing buoyancy in personal sector credit demand despite the sharp rise in bi-monthly rates.

### Northern Foods

The acquisition of Bluebird last year for \$70m cash left Northern Foods with a fairly high level of gearing—not borrowings equalled 46 per cent of tangible equity in the September 1980 balance sheet. The company was confident it would prevail because its entry into the South-east market had increased rather than lessened competition.

If the full FTC review goes against Grand Union, the company will have to sell Colonial Stores to a buyer approved by the commission. It will be barred for 10 years from making further acquisitions in the food retailing field without prior FTC approval.

Grand Union operates 830 stores throughout the US, of which 399 are Big Star units, as the Colonial units are called—compared with 378 at the time of the merger.

The company would not say what proportion of its sales and income the Big Star stores account for.

A forced sale would be a serious blow for Grand Union, whose own stores are concentrated in the more competitive and demographically stagnant north-eastern part of the US.

Recent tough price competition has spread into several markets where margins had been very comfortable, reducing earnings at several supermarket companies.

Grand Union's own first-quarter earnings, covering the three months to July 18, were \$8.46m on sales of \$1.28bn, compared with earnings of \$8.45m on sales of \$1.05bn a year before.

These results included the effects of Grand Union's recent acquisition of Wengarten, a Houston-based food store chain.

### Continued from Page 1

### Tea strike

working week shows no sign of the promised flexibility.

National union-management talks over how the shorter working week should be funded broke down last Thursday. The company decided to go ahead with plans to reduce the "relaxation allowance" for things such as tea brokers, subject to negotiations at plant level.

Mr Ken Cure, AUEW executive council member for the West Midlands, said that the company hoped that a "softly, softly" catch-phrase approach would have brought in the changes without a response from the workforce.

"Unfortunately, I believe they have now found that they have got hold of King Kong."

Mr Geoff Armstrong, BL's industrial relations director, told Mr Cure yesterday that the company would not reconsider the reduction in the relaxation allowance.

It is understood that no further meetings are planned at national official level.

At Longbridge even before the company implemented the planned 11-minute cut in relaxation time to 40 minutes a day, 1,000 men on the Metro and Mini night-shift assembly walked out.

### Business

### Ferranti expands in U.S.A.

Ferranti is expanding its U.S. electronics operations through two companies specialising in semiconductor packaging and technology. The companies, Curtis Associates Inc. and Spectrum Ceramics Inc., both of San Diego, join existing subsidiary Interdesign Inc. in the Ferranti California Group.

Ferranti is expanding its U.S. electronics operations through two companies specialising in semiconductor packaging and technology.

The companies, Curtis Associates Inc. and Spectrum Ceramics Inc., both of San Diego, join existing subsidiary Interdesign Inc. in the Ferranti California Group.

When the University of Surrey's Amateur Satellite (UOSAT) was successfully launched from the Western Test Range, Vandenberg, California last month it put a Ferranti F100-L microprocessor into orbit for the first time.

The onboard Ferranti F100-L performs the processing heart of a module which will conduct a range of experiments, including the evaluation of LSI CMOS memory technology in a space environment. The device also provides a back-up that can, if required, replace certain functions normally carried out by the primary satellite computer.

**Briefly . . .**

Ceramic metal seal products from Ferranti Electronics now include electrical feedthroughs, isolators, cable terminations and sapphire windows.

Two Marine Travellift boat hoists will be delivered by Ferranti Engineering to the Ministère de l'Equipment in Tunisia within the next few weeks.

A phase-locked oscillator/intermediate power FET amplifier combination is now offered by Ferranti Electronics as a low-cost, reliable replacement for high level crystal-oscillator-multiplexer chains in microwave communications systems.

### Microprocessor in space